

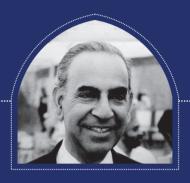
61st
ANNUAL REPORT
2022-2023



Our Past Chairpersons



Dr. Jivraj N Mehta From IIMA's inception - January 22, 1964



Shri Prakash Tandon April 24, 1964 - April 23, 1969



Dr. I G PatelAugust 08, 1996 - August 07, 2001



Dr. S K Khanna May 03, 1991 - August 08, 1996



Shri N R Narayana Murthy March 11, 2002 - March 10, 2007



Dr. Vijaypat Singhania March 29, 2007 - March 28, 2012



Shri S L Kirloskar July 24, 1969 - July 23, 1974



Shri Keshub Mahindra July 24, 1974 - July 24, 1984



Shri A P Venkateswaran October 09, 1990 - May 02, 1991



Dr. V Krishnamurthy July 29, 1985 - July 28, 1990



Shri A M Naik March 29, 2012 - January 22, 2016



Shri Kumar Mangalam Birla October 21, 2016 - November 15, 2022



Our Past Directors



Dr. Vikram A. Sarabhai June 30, 1962 - August 28, 1965



Prof. Ravi J. Matthai August 29, 1965 - September 6, 1972



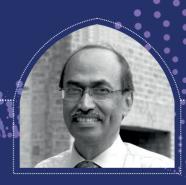
Prof. Jahar SahaApril 9, 1997 - July 7, 2002



Prof. P.N. Khandwalla May 4, 1991 - August 31, 1996



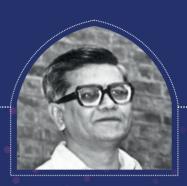
Prof. Bakul H. DholakiaOctober 10, 2002 - October 9, 2007



Prof. Samir K. Barua November 8, 2007 - March 31, 2013



Prof. Samuel PaulSeptember 8, 1972 - June 30, 1978



Prof. V.S. VyasJuly 1, 1978 - September 30, 1982



Prof. N.R. ShethJuly 13, 1984 - May 3, 1991



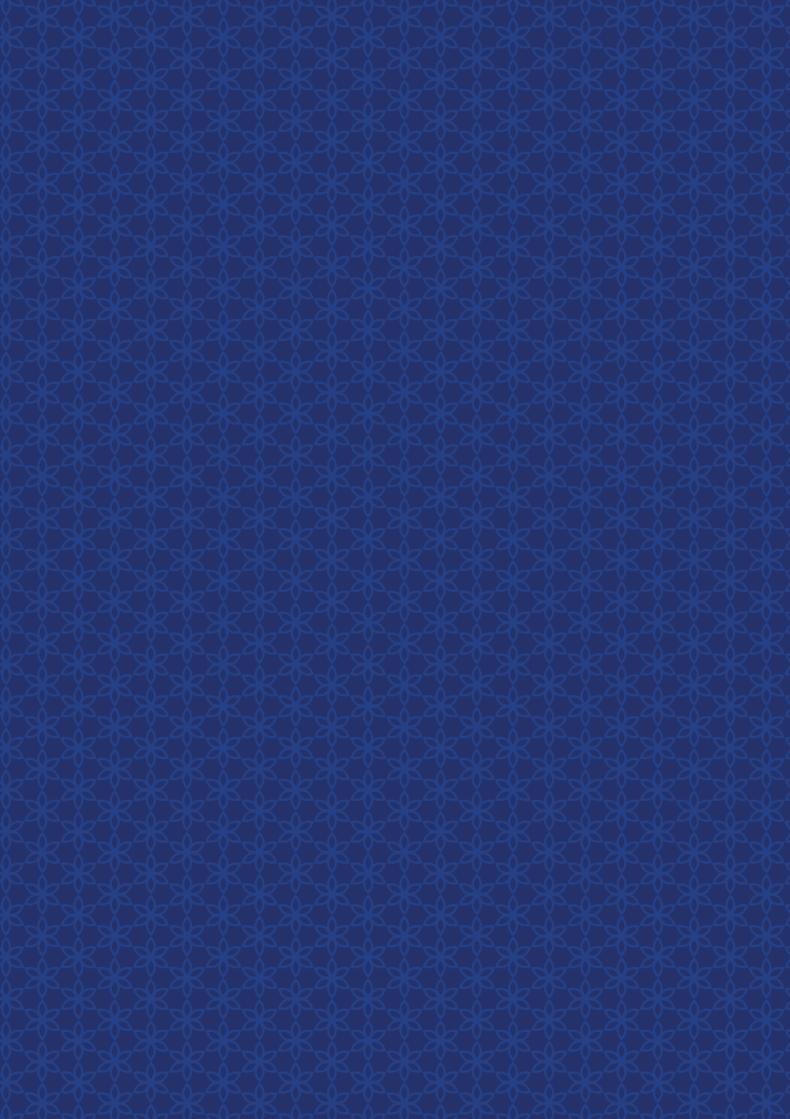
Dr I.G. PatelOctober 1, 1982 - July 12, 1984



Prof. Ashish NandaSeptember 2, 2013 - September 1, 2017



Prof. Errol D'SouzaFeb 1, 2018 - Jan 31, 2023







CHAIRPERSON **Mr. Pankaj Patel**



DIRECTOR

Prof Bharat Bhasker

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Vision and Strategic Priorities

IIMA aims to continue to be recognized as a premier global management school operating at the frontiers of management education and practice while creating a progressive and sustainable impact on society. The Institute delivers on this vision through its focus on the following aspects:

Promoting excellence in scholarship by encouraging high-quality research, distinctive and impactful teaching, and meaningful contribution to knowledgecreation in a variety of disciplines.

Educating and nurturing leaders of institutions and entrepreneurial organizations and supporting them in their efforts to create high-quality talent and value.

Impacting the world of policy and practice through continuous engagement with alumni and prominent stakeholders, decision makers and leaders across the spectrum, including government, businesses and nongovernmental enterprises.

IIMA supports its vision by placing emphasis on a highperformance work environment, supported by a culture of autonomy, creativity and collaboration amongst its faculty members, staff and students. As the Institute engages in its objectives, it will ensure that its research and teaching activities continue to address diverse areas which are of concern to varied sections of society.

The Year in Retrospect



As the world continues to evolve and advance, the Indian Institute of Management (IIMA) strives to meet the dynamic demands as well as envision changes in the foreseeable future. We are constantly endeavouring to innovate and refurbish our education and research so that they influence and make an impact. This relentless pursuit of excellence in teaching, research, consulting, and more has been instrumental in shaping IIMA into a force to reckon with in the field of management education. The academic year 2022–23 was a year of growth and expansion in multiple aspects of what we do at the Institute, and this annual report attempts to encapsulate what we accomplished during the year.

All our programmes continue to raise the bar in academic delivery, curriculum design, and student experience. We introduced several new electives, courses in our programmes to make sure it remains current and relevant in all aspects. The excellence in teaching, student performance, and placements sum up the aspirational value of our programmes, which have been consistently drawing the best of talent into the Institute. To ensure that we encourage more meritorious and deserving students to have access to our programmes, we have increased the number of scholarships at the Institute. The IIMA programmes bring about a transformative experience for our students in their professional journeys. Simultaneously, IIMA remains a preferred recruiting institute for corporates, not-for-profit entities, unicorns, and think-tanks, both Indian and international. Several of our students choose to become entrepreneurs, and the Institute supports them through the CIIE, a startup incubator established by IIM Ahmedabad on campus.





It is popularly said that faculty are the 'backbone' of any educational institution. At IIMA, we have a high -calibre faculty pool that includes excellent teachers and researchers. Year on year, the research productivity of our faculty has been on an upward curve, and we moved up several notches in the academic year 2022–23. Our faculty members published research papers in topranked academic journals, both domestic and international. We also set up two new research chairs namely, the Nykaa Chair in Consumer Technology, Dr Lal PathLabs Chair in Healthcare, and the PwC ESG Research and Innovation Forum. In a one-of-akind initiative, we set up the Kamla Chowdhry Communications Hub as a tribute to Professor Kamla Chowdhry, the first faculty member of the IIMA. The Hub is envisioned to play a central role in consolidating IIMA's leadership in management education and research, by promoting the IIMA brand through a portfolio of communication and marketing engagements.

Online@IIMA, our digital learning platform, was launched in March 2023, which allows anyone to attend our courses for free and upskill themselves. It has been witnessing a steady increase in the number of participants. Recently, we launched two of our courses on the 'Swayam' portal, with one of them being offered in Hindi. The Misra Centre for Markets and the Economy launched two new indices: the Land price Index and the Art Index.

Furthermore, our faculty members continue making the Institute proud by contributing to academia, practice and policy through their knowledge creation and dissemination. They are part of various policy making committees, consulting with the industry and collaborating with international and national academics. All these activities are geared towards resolving real world issues based on rigorous, research-based outcomes. Their engagement is noteworthy since it involves influencing the strategy and future of organizations and supporting effective policymaking in the years to come. The Case Centre at IIMA has produced 79 cases studies and teaching notes during the year, taking our cases study repository to over 5000. The case studies generated by IIMA have made their way into global classrooms and have been adopted by industry, worldwide. Through our case studies we have been able to generate knowledge that has invigorated innovative approaches to decision making and addressed real world issues.

We have also strengthened our pre-eminence in the Indian and global management education space in the year gone by. IIMA retained its position as the top Indian management institute as per the NIRF rankings instituted by the Ministry of Education, Government of India. In the FT Global MBA rankings 2023, our PGPX programme has been ranked number one in the world in the career profession category - a distinction that makes us immensely proud of shaping the next generation of leaders who will influence the world in the future. We have also been placed in top positions in several other reputed Indian and global rankings.

Our Executive Education programmes also consolidated their position in the worldwide rankings in both open and custom designed categories. IIMA's executive education programmes were ranked Number 1 in India in Open enrolment and combined categories of programmes, Number 2 in Asia in the combined programme category, Number 3 in Asia in the custom designed category and Number 35 worldwide in the combined programme category. These reaffirm IIMA's position as an institute that leverages latest advancements in knowledge to remain industry responsive and ahead of the curve. IIMA's executive education programmes have been commended consistently by professionals as well as industry leaders. Our close connect and understanding of the industry makes us uniquely placed to play the role of a knowledge partner to the industry through our carefully crafted programme design and portfolio. In this year, our engagement with participants who have re-skilled themselves through our executive education programmes increased by about 40 %. It gives us great satisfaction to see the scale of impact we are able to bring about through these programmes.

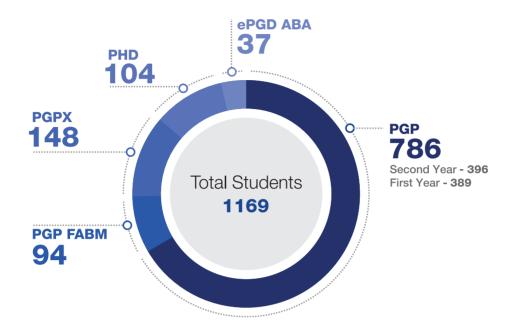
Our alumni support us by sharing their wisdom, time, and resources. The Alumni and External Affairs engages closely with the alumni community on several initiatives. The IIMA Endowment Fund, set up with the alumni has been supporting the institute's developmental activities and we are happy to note the increasing number of alumni who are keen to join us in this activity.

The IIMA campus and infrastructure play a significant role in providing a great academic experience on campus. This academic year, we moved our classrooms, student housing, research centres and a majority of our administrative offices to the new campus, which has now become fully operational. The main campus houses housing for the IIMA community as well as offices. Both the campuses are active 24x7 and the ecosystem as well as facilities enable this kind of interaction. The main campus and the new campus together contribute to the 'IIMA experience', which is best experienced in person.

As we move ahead with new goals and a renewed approach to making an impact though our education and research, we remain committed to continuing the rich legacy of IIMA.



2022-23 AT A GLANCE



Research Initiatives

IIMA and PwC collaborated to set up the PwC ESG Research and Innovation Forum at IIMA

Establishment of Nykaa Chair in Consumer Technology

Establishment of Dr Lal PathLabs Chair in Healthcare

Kamla Chowdhry Communications Hub was set up in honor of Prof Kamla Chowdhry's instrumental role in building the Institute

Infrastructure Expansion

JSW School of Public Policy (SoPP) was inaugurated at IIMA Campus on 21st February 2023

Inauguration of the Indoor Sports Complex in the new campus

New student dormitories and academic block completed in new campus. All operations shifted to the new campus in June 2022

New Initiatives

Launch of Open Learning Platform – Online@IIMA : a unified portal that serves as a single gateway to access all the existing and new online programmes by IIMA

Business Inflation Expectations Survey by Misra Centre for Financial Markets and Economy : Monthly report that has been regularly been shared with policy makers and the government

Launch of the IIMA - Aura Art Indian Art Index

·Launch of IIMA - Sfarms India Land Price Index by Misra Centre for Financial Markets and Economy



For the fourth consecutive year, IIM Ahmedabad was ranked

#1

in the Ministry of Education's National Institutional Ranking Framework (NIRF) 2022-23

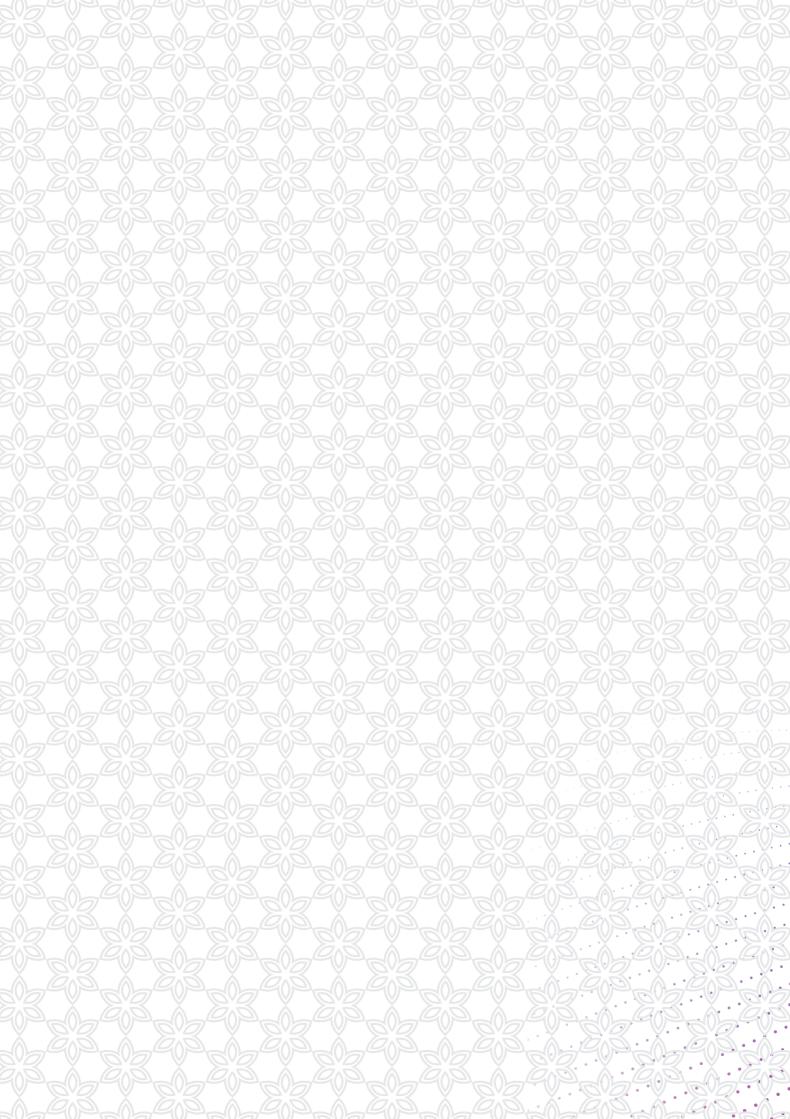
This encourages us to uphold the highest standards in education, research, and the design of industry and policy influencing interventions. We are confident that these efforts will further support the Institute in increasing its presence among the world's top management institutions.

Ranking + Overall Performance in Global Rankings

	India	Asia	Globally
Financial Times (FT) Global MBA Rankings 2023	# 2	# 9	# 51
QS Masters in Management Rankings 2023	# 1	# 2	# 29
QS Global MBA Rankings 2023	# 1	# 8	# 44
Financial Times Executive Education Rankings 2022 (Combined)	# 1	# 4	# 39
Financial Times Executive Education Rankings 2022 (Open)	# 1	# 5	# 47
Financial Times Executive Education Rankings 2022 (Custom)	# 3	# 8	# 50

(MBA-PGPFABM): Eduniversal Best Master's Ranking in Agribusiness/ Food Industry Management 2022

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1. A C A D E M I C S



1.1 **PROGRAMMES**



The Institute offers four long-duration degree-granting programmes (PGP, PGP-FABM, PGPX, ePGP), one longduration diploma programme (ePGD-ABA), and a doctoral (PhD.) programme.

1.1.1 POST - GRADUATE PROGRAMME IN MANAGEMENT (PGP)

The registration of the 59th batch (2022-24 batch) of the Post Graduate Programme in Management (PGP) was conducted on June 28, 2022 and June 29, 2022. A total of 397 students joined the programme.

The second year of the programme commenced on June 06, 2022 with 388 students. At the end of the second year, 380 students graduated, having satisfactorily completed the academic requirements.

Details are given in Appendix A.

Category-wise break-up of students is as follows:

Students	GEN	NC-OBC	SC	ST	DA	EWS	Total
First Year	187	103	57	29	12	9	397(N1)
Second Year	183	100	55	30	14	7	389(N2)

[N1]: One student was granted leave for a year. The final count of first year students is 396.

[N2]: One student was suspended for a year and asked to rejoin in 2023-24. The final count of second year students is 388. The final count of first-year students is 389.





Preparatory Programme

The preparatory programme, meant for incoming students who need to strengthen their skills in communication and mathematics, was conducted before the commencement of the programme. One hundred and sixty-nine students benefitted from the preparatory programme.

Orientation Programme

An orientation/ induction programme for new students was held between June 30 and July 02, 2022. In addition to the addresses by the Director, the Dean (Programmes) and the PGP Chairperson, a dialogue with the PGP Executive Committee, briefing on the Institute's administration and academic support services, sessions on academic integrity, gender sensitization, counselling services, behavioural dynamics, and learning pedagogies at IIMA formed part of the orientation programme.

Tutorials

Tutorials were offered in some courses of the first year to help students cope with the requirements of the programme.

Curriculum

The first-year students took 35 compulsory courses (23.80 credits) spread over three terms, including one flexi-core course aggregating to 0.75 credits. In the second year, students had to complete a minimum of 19 and a maximum of 22 credits of elective courses in addition to a compulsory course of one credit.

During the second year, 124 courses were offered as electives, of which 16 were offered for the first time. Twentyfour courses were offered with two sections each and six courses were offered with three or more sections. About 275 project courses were also offered. The scheduling required managing 164 course-classrooms venues during the year.

The curriculum is revised periodically to keep pace with insights from the latest research and practice.





New Courses

The following new elective courses were offered by the faculty in the second year.

- 1. Design-Based Marketing Strategy
- 2. Diversity, Equity and Inclusion in Marketing
- 3. Financial Derivatives
 - 4. Financial Risk Management
 - 5. Foundations of Finance
 - 6. From Grapes to Glass: The Value Chain Management Story
 - 7. Influencer Marketing
 - 8. Integrated Marketing Communications Management
 - 9. Leadership through Analytics and Automation
 - **10. New Product Development**
 - 11. Optimization Methods in Logistics
 - 12. Private Markets Investing
 - 13. Product Growth Hacking
 - 14. Public Policy Communication
 - 15. Tapping into Social Media
 - 16. Valuation of Real Estate Investments



Exchange Programme

One Term Exchange Programme

In line with the Internationalization of the Post Graduate Programme in Management and to provide international exposure to the students, the Institute collaborates with various international business schools for exchange of students. About 113 IIMA students opted for one term exchange at various foreign universities, while 30 incoming students from multiple foreign institutions/universities participated in one term exchange programme at IIMA during the year.

Double Degree Exchange Programme

To develop academic and cultural interchange in the areas of education and research, the Institute cooperates on the creation of a double degree exchange programme at the post-graduate level with the following foreign universities:

1	ESSEC, Cedex, France
2	University of Bocconi, Milano, Italy
3	HEC School of Management, Paris, France
4	European Business School (EBS), Oestrich- Winkel, Germany
5	University of Cologne, Germany
6	ESCP-Europe Business School, France
7	Vienna University of Economics & Business Admn., Vienna, Austria

Ten IIMA students opted for dual degree exchange at various foreign universities, while two incoming students from foreign institutions/ universities participated in the dual degree exchange programme at IIMA during the academic year 2022-23.

Details are provided in Appendix A.



Academic Performance and Scholarships

From batch 2021 - 23, the students awarded the Institute's Gold Medal for Scholastic Performance are listed in section 2.8 (Convocation)

Further details of the scholarships and awards are included in Appendix A.

IIMA Special Need-Based Scholarships (SNBS)

The Institute has given scholarships for INR 3,08,55,000 under the SNBS during the academic year. The scholarship amounts ranged from INR 75,000 to INR 2,45,000. The programme-wise break-up of students on SNBS are as follows:

Programme	No. of Students	Amount
PGP-I	72	1,16,95,000
PGP-II	88	1,29,70,000
PGP-FABM-I	16	29,40,000
PGP-FABM-II	19	32,50,000
Total	192	3,08,55,000

From the above, INR 14,20,000/- were funded through Warburg Pincus, and INR 10,000/- were by Taravati Ram Gopal Mehra Foundation.

Govt. Of India - Central Sector Scholarship Scheme For Top-Class Education

SC - Ten fresh and ten renewal applications from the students were sent to the Ministry of Social Justice & Empowerment. The grant for these scholarships is disbursed directly to the beneficiary's bank account by the department.

ST - Six fresh applications received from the students were forwarded to the Ministry of Tribal Affairs along with Three renewal applications through the National Scholarship Portal (NSP).

Persons with Disabilities (PwD) - Four fresh applications received from the students, along with three renewal applications, were forwarded to the Dept. of Empowerment of PwD through the National Scholarship Portal (NSP). The department disbursed the grant for one fresh and three renewals directly to the beneficiary's bank account.

Minitry of Minority Affairs (MOMA) - Two fresh and two renewal applications received from the students were forwarded to the Ministry of Minority Affairs through the National Scholarship Portal (NSP).

PG scholarship scheme for SC/ST students for pursuing professional courses: Two fresh and one renewal application was forwarded through the portal.



Admissions

The details of the candidates who joined the PGP programmes for the 2022-2024 batch are as follows:

Category	Male	Female	Total
General	136	51	187
EWS	7	2	9
NC-OBC	85	18	103
SC	45	12	57
ST	21	8	29
PwD	12	0	12
Total	306	91	397

CAT 2022 was conducted as a computer-based test on November 27, 2022. Continuing with the previous year's practice, CAT was conducted in three shifts. However, this year IIMs chose SD-100 (Social Distancing) model for conducting the exam (using 100% capacity of the venue). The duration of the test was 2 hours (like CAT 2021). It was conducted in one day with three shifts.

The interview process was conducted through the usual physical mode. The interview process was completed by the third week of March.



The Post-Graduate Programme, commencing June 2023, attracted around 2 lakh applications, including those from overseas/foreign national candidates. The comparative figures for this year and the previous year are given in Appendix A.

More data on the admission process till the interview stage are given in Appendix A.

1.1.2 POST-GRADUATE PROGRAMME IN FOOD AND AGRI-BUSINESS MANAGEMENT (PGP-FABM)

The Post Graduate Programme in Food and Agri-business Management (PGP-FABM) is designed to transform young men and women into dynamic professional managers, leaders, and entrepreneurs to take up the challenge of organizations in the food, agribusiness, rural and allied sectors.



Course Objectives

The objective of the programme is to develop participants into competent professional managers for food and agribusiness, rural and allied sectors. Increasing environmental concerns and challenges of working in a highly marketoriented environment require the agri-food industry to respond systematically to policy changes and manage those changes. The programme prepares students for the arduous tasks of leading change and managing the process of those changes.

The registration of the 23rd batch (2022-24 batch) of the PGP-FABM was conducted on June 28 & 29, 2022. A total of 47 students joined the programme.

The second year of the programme commenced on June 06, 2022, with 47 students. At the end of the second year, having satisfactorily completed the academic requirements, 48 students graduated (including one student from the previous batch). The details are given in Appendix B.



Category-wise break-up of students commencing the programme in both years is as follows:

Students	GEN	NC-OBC	SC	ST	DA	EWS	Total
First Year	30	12	3	1		1	47
Second Year	30	12	3	1		1	47

Preparatory Programme

The preparatory programme conducted before the orientation, is compulsory for all students joining PGP-FABM. The purpose of the preparatory programme is to give students a chance to acclimatize to the campus environment and provide them with an opportunity to review the basics of mathematics, communication and Indian agriculture before the start of the first year. All 47 students participated in the preparatory programme this year.

Orientation Programme

An orientation programme for new students was held between June 30 and July 02, 2022. In addition to welcome addresses by the Director, the Dean (Programmes) and the PGP-FABM Chairperson, students interacted with the PGP-FABM Executive Committee. They were also briefed on the Institute's administration, Computer services, and Library facilities and their usage during the orientation programme. Every year, extended sessions on case preparation and case method were held to familiarize new students with the case method of teaching since that is the dominant pedagogical tool at the Institute. A follow-up session was also conducted at the beginning of Term II.

Tutorials

Tutorials were offered in some courses of the first year to help students cope with the requirements of the programme.

Curriculum

The first year of PGP-FABM is common with the PGP. The students took 34 compulsory courses (24.05 credits) over three terms. In the second year, five sector-specific compulsory courses and 20 elective courses covering different aspects of agribusiness were offered. Second year students were required to register for a minimum of 17 credits and a maximum of 20 credits. It was mandated that 13 out of these 17 minimum credit requirements of the second year of the programme must be PGP-FABM courses.

Rural Immersion Module

The objective of the rural immersion module (RIM) is to expose students to rural life, learn from interactions with the villagers, and become familiar with the rural environment, society, institutions and economy. The students were divided into seven groups for the module. The first phase of the RIM was organized from March 25 to April 03, 2022.

Students' Exchange Programme

The Institute allows PGP-FABM students to participate in an exchange programme for one term with partner institutions outside the country. During the second term of the second year, five students went for exchange to ESSEC, France, and two went to the Norwegian School of Economics, Norway.

Awards & I-Scholarship

The details of the different awards and scholarships are provided in Appendix B.

Admissions

The candidates who joined the programmes for 2022-2024 Batch were as follows:

Category	Male	Female	Total
General	21	9	30
EWS	1	0	1
NC-OBC	5	7	12
SC	2	1	3
ST	0	1	1
PwD	0	0	0
Total	29	18	47

The PGP-FABM, commencing June 2023, attracted about 1.58 Lakh applications, including one from overseas Indian candidate. The comparative figures for this year and the previous year are given in Appendix B.

More data on the admission process till the interview stage are provided in Appendix B.





1.1.3 ONE-YEAR POST-GRADUATE PROGRAMME IN MANAGEMENT FOR EXECUTIVES (PGPX)



PGPX 2022 - 2023

The programme commenced on April 28, 2022, with 140, including 31 females, an average GMAT score of 713 and GRE score of 325, average age of 30 years, work experience of 7 years 3 months, included international work experience of around 0.34 years. The profile information of the PGPX 2022 – 2023 batch is given at Appendix C.

Programme Structure and Courses

PGPX programme is structured around six segments as Induction, Building Blocks, Preparing for Top Management, International Immersion, Electives and Capstone. Details of new elective courses are provided in Appendix C.

International Immersion Programme

This year the International Immersion Programme (IIP) was planned in physical mode, and the students went to the partner schools listed below:

Sr.	Date	Partner School	Theme
1	Sep 26-Oct 7, 2022	ESCP Business School, France (Paris & Berlin Campuses)	Doing Business in European Countries
2	Sep 26-Oct 7, 2022	Esade Business School, Spain (Madrid & Barcelona Campuses)	Doing Business in European Countries

The IIP sessions with all partner schools were conducted successfully.

Academic Performance and Scholarships

PGPX Entry & Exit Scholarship

This year, PGPX Programme announced the Entry & Exit Scholarships for the student. Around 22 students were honoured with the entry scholarship on October 19, 2022. Approximately 25% of the programme fee is refunded to 22 students.

Entry scholarships are available for underrepresented gender, transgender students, international passport holders, students who have spent significant time in the armed forces, central/state/local government, and not-for-profit sector. Scholarships are also available for students who have excelled in sports/fine arts, are recognizable at a national level or are differently abled. Scholarships at graduation* Scholarships based on exceptional performance during the academic year of the PGPX programme are awarded at the time of graduation.

All 140 PGPX students graduated successfully on April 02, 2023. The following commendations were awarded:

- Gold Medal to the PGPX topper, Siddharth S Menon
- Academic Merit Awards carrying cash of Rs. 30,000 each to the top seven students:
 Siddharth S Menon, (2) Sagar Dutta, (3) Akhil Tyagi, (4) Rishabh Bhatia, (5) Abhirup Ray, (6) Vibhor Kansal, (7)
 Poonam Ravindranath Prasad



Exit Scholarship

The Exit scholarship was given to 8 students (4 students were awarded based on academic merit and 4 on other curriculum activities).

International Recognition

The PGPX programme has been ranked number 1 worldwide for the last 2 years in Career Progress in Financial Times Global MBA Rankings.

Financial Times Global MBA Ranking improved from 62 in 2022 to 51 in 2023.

IIMA has been ranked No.1 in India according to National Institute of Ranking Framework in 2022.

As per the QS Global MBA Rankings 2023. The PGPX programme has been placed at the 1st ranked in India.

Commemoration of PGPX 2019 - 2020 & PGPX 2020 -2021 batches)

The convocation of PGPX 2019 - 2020 & 2020 - 2021 batches were held online due to covid. The PGPX Office specially conducted a commemoration for both batches and honoured students in the presence of their respective chairpersons. The Xpressions event of PGPX Alumni was also held at the same time.

PGPX Student Activities

Details of the various activities undertaken by the students are listed in Appendix C.

Pre-Orientation Programme/Knowledge Transfer (Manthan)

PGPX office, with required advice and support from the Chairperson-PGPX and other programme stakeholders, organized a three-day Pre-Orientation Programme for the PGPX 2023 - 2024 batch from February 24 - 26, 2023.

Approximately 85 students from PGPX 2023-24 batch attended the Pre-Orientation Programme. The programme includes Knowledge Transfer with the PGPX 2022-23 batch welcoming the PGPX 2023-2024 batch, rolls of various committees and cultural programmes with faculty members, both current & incoming PGPX batches. The event started with an interaction with Chairperson-PGPX.

Admissions for 2023 - 2024

Total 923 applications were received for PGPX 2023-24 (267 in Round-1, 297 in Round 2, 359 in Round 3). A total of 701 were shortlisted for interviews (210 in Round-1, 238 in Round-2 and 253 in Round-3). Personal Interviews were held at Ahmedabad, Bengaluru, Delhi, Mumbai, Kolkata, Hyderabad and a few international candidates were interviewed through video conferencing. Final offers were made to 161 candidates, and 214 were wait-listed. Finally, 148 candidates (including three from the previous year's deferrals) have joined the programme, of which 34 are women students. Two candidates have deferred their admissions to the next batch starting in April 2024.

The industry mix includes manufacturing, banking, financial services and insurance, energy and utilities, government enterprises and public sector undertaking, consulting, IT products, IT & ITeS, infrastructure and construction, pharma, retail, shipping & logistic, advertising, defence and security, NGO, aerospace and aviation, FMCG, telecom and others.

Highlights

- PGPX Office shifted to the NAB-2 (New Academic Building-2) amid the admission rounds for PGPX 2023-24 cohort.
- PGPX Office exclusively helped in testing new classrooms at NAB-2 with audits of the classroom before and after scheduling the sessions.
- PGPX Programme went live in SAP in December 2021. The PGPX 2022-2023 is functioning with both SAP and the traditional software. The office is constantly in touch with SAP officials for better performance of SAP. The office is also guiding other programme offices for the same.
- Field visits were arranged for students during specific core/elective courses.



1.1.4 ePOST GRADUATE PROGRAMME IN MANAGEMENT (ePGP)

About ePGP Programme of IIMA

ePGP is a two-year long-duration programme leading to the award of Master of Management Studies (MMS) designed with the added flexibility of completing the course in three years. With this programme, IIMA has expanded its reach across India, as participants can pursue the programme at the place of their choice. For ePGP 2020 - 2022 batch VCNow has been appointed technology partner.

Programme Benefits

Rigorous blended learning management programme offered by the top B-School of India.

IIMA is responsible for the academic policies, course design, delivery, admissions, and student evaluation of ePGP. The technology service partner is responsible for the technology platform, infrastructure, and programme management support. Participants were selected through a rigorous process that includes a stipulated CAT/ GRE/GMAT/IAT (IIMA Admission Test) scores and a personal interview.

Quality interactions with experienced professionals and peer group learning.

Five campus modules of one week each to be conducted at the IIMA campus.

Pedagogy

The teaching approach is highly interactive, using the technological capabilities of the delivery channels. The pedagogy is a blend of lectures, case studies, online lectures, projects, peer-to-peer learning, self-learning, and simulations. Mentoring by IIMA faculty and some access to learning resources of IIMA are also available. The technology service partner ensures uninterrupted technical support in conducting online classes, attendance, quizzes, etc.

2020 - 2022 Batch

Sixty-three candidates pursued their semester IV of the programme and completed their course requirements in September 2022. Regular classes were conducted online through VCNow.

Graduation of 2020 - 2022 batch

On December 10, 2022, 63 ePGP Batch 2020 - 2022 students graduated and were conferred 'Master of Management Studies' degrees.

A Special Convocation was held on December 10, 2022, to celebrate their success. Shri Pankaj Patel, Chairperson of the Board of Governors of IIMA, presided over the special convocation.

1.1.5 ePOST GRADUATE DIPLOMA IN ADVANCED BUSINESS ANALYTICS (ePGD-ABA)

The ePGD-ABA is a 16-month diploma programme offered by IIMA. It is designed to help working professionals acquire essential skills and knowledge for asking the right questions, addressing it with analysis of the right kind of data, and finally gaining insight from the analysis to drive decisions. It thus provides a framework for transforming data into effective decision-making.

ePGD-ABA 2021 - 2022

Forty-Two students graduated and obtained their Post Graduate Diploma at a Special Convocation ceremony held on Saturday, December 10, 2022 on the IIMA campus.

ePGD-ABA 2022 - 2023

The first campus module of the batch was conducted from April 10 to 17, 2022. The Dean (Programmes) inaugurated the batch on April 10, 2022. The batch comprises 37 students, including seven females with an average age of 32 years and 8 months and average work experience of 8 years and 8 months.

The second and third campus modules were conducted from October 09 to 15, 2022 and March 05 to 11, 2023 respectively.

A brief profile of the ePGD-ABA 2022 – 23 batch is given in Appendix D.

ePGD-ABA 2023 - 2024

The admissions for the batch were conducted in two rounds. The batch comprises 78 students, including 22 female students with an average age of 30 years and 5 months and average work experience of 6 years 1 month.

The Module I: Pre-term of the batch started on March 16, 2023.

A brief profile of the ePGD-ABA 2023 – 24 batch is given in Appendix D.



Speaker Sessions

As a part of the programme curriculum, the Speaker Series Committee conducted 13 speaker sessions by industry practitioners. Two guest speakers were part of the course delivery.

The list of guest speakers & workshops is given in Appendix D.

1.1.6 PhD PROGRAMME IN MANAGEMENT

The PhD Programme seeks candidates with outstanding academic credentials, intellectual curiosity and discipline needed to make scholarly contributions. It provides a diverse set of opportunities for interdisciplinary learning and research. The objective of the PhD Programme is to equip students with the necessary skills to identify and carry out research on complex issues in the specialized field of management. The programme is strongly committed to preparing thought leaders, both for the academic and corporate world. Our PhD students are placed in world-class organizations in teaching, research, and consulting positions. A total of 451 doctoral students have graduated from IIMA, including the 29 students who graduated during the April 2023 Annual Convocation. The names of the graduating students of 2022 – 23 are given in Annexure E. At present, we have 70 students in their thesis phase and 34 students in their coursework. The strength of the PhD students as on April 3, 2023, is 104.

PhD Admission and Orientation

The Institute received 555 applications for admission into the 2022 batch. The admission interviews were conducted during March 28 - 29, 2022. After an intensive selection process which included written tests, interviews by the Areas and PhD Executive Committee, 16 students joined the programme across all the areas of high levels of specialization. An Orientation Programme for the new batch was held on May 20, 2022.

Curriculum

The PhD Programme consists of three stages: Course Work, Comprehensive Exam and Thesis. During the first two years of coursework, 56 PhD/Area core and 51 PhD/ Area elective courses are offered to first- and second-year students. The students are required to complete 30.5 credits during the two years of coursework.

Awards

The details of the awardees of Prof. Tirath Gupta Memorial Award for Best Thesis, Industrial Finance Corporation of India (IFCI) Award for Thesis Proposal, and Chaudhary-Padmanabhan-Pant Award for Best Scholastic Performance in the First Year are given in the Annexure E.

Conference / Doctoral Colloquium / Paper publications

The details related to conference / doctoral colloquium / consortium attended and paper publications by PhD students are given in the Annexure E

The details of the student strength in the residential programmes of the Institute are provided in Appendix

1.1.7 PLACEMENT

PGP Final Placements 2023

The final placement process for the MBA Class of 2023 of the Post Graduate Programme (PGP) in Management at IIM Ahmedabad was successfully completed. Firms from multiple domains participated across the three clusters in Final placements, with all students being placed across more than 20 cohorts.

Placement Process

The final placement process was conducted in two stages. The first was the Laterals process, where firms interviewed students with prior work experience and offered them mid-level managerial positions. In the Laterals, 26 firms hired from diverse sectors such as technology, banking, consulting, general management, and analytics. In the second stage of the Final placement process, firms were grouped into cohorts based on their core business sector, and groups of cohorts were invited to campus across different clusters. As in previous years, students were provided the flexibility of making "dream" applications to firms of their choice in a subsequent cluster, with an existing offer in hand. There were 106 dream applications this year. This gave students the flexibility and choice to build careers in sectors of their preference. Students also had the opportunity to start their own ventures under the mentorship of CIIE.CO, the entrepreneurial hub built by IIMA.

Sectoral Overview

Firms from different sectors and geographies participated in the process at IIM Ahmedabad. Recruiters in the consulting domain included Arthur D. Little, Alvarez & Marsal, Bain & Co., Boston Consulting Group, Kearney, KPMG, McKinsey & Company, Monitor Deloitte, Oliver Wyman, Praxis Global Alliance, PwC and Strategy& Middle East among others. Prominent recruiters in the Investment Banking and Markets and Private Equity, Venture Capital, and Asset Management space included A91



Partners, Arpwood Capital, ARGA Investment, Avendus. Bank of America, Citibank, Goldman Sachs, HSBC, JP Morgan Chase & Co, Kotak, Morgan Stanley, Premji Invest, o3 Capital and Standard Chartered among others.

Consumer goods, consumer services, and consumer electronics cohorts saw participation by regular recruiters like Airtel, Asian Paints, Coca-Cola, HUL, Kimberly-Clark, L'Oréal, Nestlé, P&G, Samsung Electronics and Wipro Consumer Care, among others.

The Conglomerate cohort saw participation like Adani Group, Aditya Birla Group, Bajaj, CK Birla Group, Emaar, Reliance and Tata Administrative Services, while the Retail B2B & B2C cohort consisted of firms like Amazon and Flipkart.

The Banking, Financial Services & Insurance recruiters included firms like IDFC First Bank, IIFL Securities, Turtlemint and Angel One Limited.

Firms that participated in the Laterals process included Amagi, American Express, Angel One, Arteria Technologies, BrowserStack, Capital One, EXL Services, FinIQ, Lodha Group, Media.net, Microsoft, Ola, Paytm, Piramal Alternatives, Praxis Global Alliance, PwC, Trident Limited, and Zomato among others. There were several new recruiters this year, including Essar Group, cult.fit, Javis, BLS International, Wells Fargo & Co. and WestBridge Capital, among others. Roles were also opened across geographies, including UAE.

Top Recruiters

Around 188 firms participated with around 280 different roles in the laterals and finals placement process of 2023. In the Final placements, firms that made the most offers on campus included McKinsey & Company and Boston Consulting Group. McKinsey & Company made the most offers (including Pre-Placement Offers) at the end of the final placement process with 34 offers, followed by Boston Consulting Group with 33 offers. Among the Investment Banks, Goldman Sachs was the largest recruiter (including PPOs), making 8 offers, closely followed by o3 Capital with 3 offers. This year, the Conglomerate cohort witnessed a 133% increase in the number of net offers, the Private Equity, Venture Capital and Asset management cohort witnessed close to a 19% increase in the number of net offers, and the Cards and Financial Advisory cohort witnessed a 20% increase in the number of net offers vis-à-vis last vear. In the General Management domain, Adani made the highest number of offers (including the pre-placement offers) - 10, closely followed by Essar Group, which rolled out 8 offers. Tata Consultancy Services was the most prominent recruiter in the IT Consulting cohort, with 10 offers (including PPOs). In the Laterals process, PwC made the highest number of

offers-13, closely followed by FinIQ-10 offers. Also, American Express and Angel One rolled out 6 offers each.

Building New Relationships

To further strengthen the reach of the PGP Programme in the industry, new firms representing diverse sectors were invited for placements.

Aggregate Placement Statistics for the PGP 2021 - 23 batch

A total of over 500 job offers were made to 386 students who participated in the placements of the 2021 - 2023 PGP batch.

Pre-Placement Offers (PPOs)

Based on the performance of the students in the summer internships, and after students decided to make dream applications, 146 PPOs were accepted.

Lateral Placements

With almost 60% of the batch eligible for lateral placements, 26 firms hired from diverse sectors such as technology, consulting, pharmaceuticals and analytics. About 59 students accepted offers through the lateral placement process.

PGP - Summer Placements (2022 - 24 Batch)

A total of 396 students participated in the summer placements of the 2022 - 2024 PGP batch. The sectors where these students secured a summer internship are outlined in Appendix G.

PGP - FABM Final Placements 2022

The PGP-FABM (Post-Graduate Programme in Food & Agribusiness Management) final placement process for the batch 2021 - 23 was completed successfully on February 17, 2023, where 46 students were placed. The process was carried out in a hybrid mode. The successful completion of the placement process within a day is a testament to the high-quality learning experience at the Institute and the robust placement process that provides adequate flexibility to both recruiters and students.

The FABM students looking for final placements were well-received by the industry, and companies participating in the placement process. The placements witnessed a balance of roles from all the sectors like agri consulting, agro-chemicals, commodities, food supply chain, food industry, e-commerce, FMCG retail and other sectors.



The placement process witnessed 32 companies for the final placements where the regular recruiters who reaffirmed their confidence in the programme, such as Ernst & Young, Grant Thornton, Olam International, Amul, PI Industries, Reliance Biofuels Private Ltd, Godrej Agrovet and Hexaware Technologies.

Further details about the placement process, including details about compensation will be released in an audited report, as per the Indian Placement Reporting Standards (IPRS). The PGP-FABM is a residential 2- year, full-time sector-specific programme designed to meet the diverse demands of agribusiness, food and allied sectors through specialized managerial talent. IIM-Ahmedabad's PGP-FABM programme has been ranked number one. It continues to be a top-rated globally renowned programme in its category in the Eduniversal Best Masters Ranking in Agribusiness/Food Industry Management for 2022.

Pre-placement Offers (PPOs)

Based on the performance of the students in the summer internships, 9 pre-placement offers were extended by 6 companies.

Building New Relationships:

New firms representing diverse sectors were invited for placements to further strengthen the reach of the PGP-FABM Programme in the Industry.

PGP-FABM Summer Placements (2022 - 24 Batch)

The summer placement process for the Batch of 2022 - 2024 of the PGP-FABM was completed on November 04, 2022. The brief summary is availabe IN Appendix G.

PGPX Final Placements 2022

The 17th batch of the PGPX comprising of 140 participants, graduated on April 02, 2023. The PGPX placements started from November 28th in the wave process and later continued on a rolling basis, where the participants were considered for middle to senior-level positions. PGPX placements focus on ensuring a fitment between the participant and the potential job/role.

The placement season has attracted a diverse pool of recruiters across multiple sectors. This year's recruiter list spanned Consulting Firms, Information Technology Companies, Conglomerates, Healthcare Companies, Banking & Financial Institutions, Automotive & Manufacturing Sector,

Energy Companies, Startups and several other first-time recruiters.

Firms that visited us for placement of PGPX students included BCG SEA, Bain, Strategy &, PWC, TransformationX, Infosys, Eques Capital, Adani Airports, Arthur D. Little, KPMG, Ather, TVS, Hero Motors, Mahindra, Lentra, LensKart, Sun Pharma, Indegene, Accenture, FinIQ, Wells Fargo, Genpact, Persistent, ElasticRun, McKinsey, Delhivery, Trident, Hindustan Coca-Cola Beverages, etc.

PhD Placements 2022 - 2023: An Overview

About 23 of 29 PhD candidates who graduated this academic year have either joined or have offers from academic and corporate positions in reputed organizations.

Academic Placements

Out of the 29 graduating doctorate candidates, 14 IIMA PhD holders joined as Assistant Professors or visiting faculty, 4 have offers to join as Assistant Professors, and one has opted for a Research Assistant position in a prestigious institution.

Corporate Placements

Four candidates, two from the O&DS area, one from the PSG area, and one from the RJMCEI area, joined the corporate sector, government sector and development consulting organization. The candidates sought specific and niche roles aligned with their broad research interests and background. One of these candidates returned to the previous government organization after study leave.

Other Placement Activities

- 1. The Summer Internship Debriefing Sessions were conducted by the 2nd year PGP and PGP-FABM students with the purpose of giving the first-year students a brief idea of the kind of domains and roles that they were likely to be engaged during the Summer Internship programme.
- 2. Placement Process Automation was carried out by subscribing to a mobile application to enhance the overall efficiency of the placement process for PGP students. Candidates were appreciative of the ease with which they could apply to companies, especially considering the large number of companies invited this year. The placement process automation has successfully streamlined the placement procedures for PGP- FABM students as well.



- 3. Career Planning Sessions for PGP-FABM: These sessions were specifically meant for the students so that they can prepare better for their interviews and career planning with respect to their strengths and weaknesses.
- 4. Contact Database Software for PGP-FABM: For generating leads, the team adopted contact database software which helped enrich and update the current recruiter database.
- 5. Career Advisory and Counselling Services: Drawing up on the rich and varied expertise of career advisors, the students were provided interview preparation support in the form of mock interviews, case preparation and personality tests.
- 6. Improved reach to increase the number of recruiting firms: Scouted for and converted placement opportunities through cross-committee collaborations with the alum and speaker series committees during Xpressions and multiple industry conclaves respectively.



1.1.8 CONVOCATION

The Fifty-eighth convocation was held on April 02, 2023. Mr. N. R. Narayana Murthy, Founder, Infosys Ltd. delivered the convocation address.

At the convocation, 29 PhD Programme students were awarded the degree of Doctor of Philosophy (PhD); 380 PGP students were awarded the degree of Master of Business Administration; 48 PGP-FABM students were awarded the degree of Master of Business Administration (Food and Agri-Business Management); and 140 PGPX students were awarded the degree of Master of Business Administration.

The following students were awarded the Indian Institute of Management Ahmedabad Medal for Scholastic Performance:

PGP PGP - FABM PGPX Siddharth S Menon Agarwal Shivani Dinesh Javant Singh Kaustubh Vyas

1.1.9 ARMED FORCES PROGRAMME

The Armed Forces Programme (AFP) is a full-time residential programme conducted from October to March (24 Weeks) every year, specifically designed to impart the officers of the armed forces with contemporary global management practices through the case-study method of instructions, classroom studies, business presentations and Industry visits. The pedagogy and rigorous course curriculum bring to the fore the analytical and managerial skills which are pre-requisite for success in a corporate career.

The first AFP was offered in 2006. Since its inception, approximately 899 participants have completed the AFP at IIMA. The AFP was not conducted during the years 2020-21 & 2021-22 due to covid.

For 2022-2023, a shorter version of the AFP was conducted from February 01 to April 30, 2023 (12 weeks). This was the 16th batch of AFP. There were 36 participants, including 5 lady officers from Army, Navy and Air Force. About 11 were from Army, 13 from Navy and 12 from Air Force.

Sanket



Twenty-one courses were offered in 2 terms for the 2022 - 2023 batch. A field visit to Arvind Mills. Santei was also organized for the participants. Various senior executives and alumni of the programme were invited to address the participants and share their experiences.

AFP Placement Committee conducts placement activities, and the Institute provides the infrastructure facilities.

1.1.10 FACULTY DEVELOPMENT PROGRAMME IN MANAGEMENT

The Faculty Development Programme (FDP) is a 15-week residential programme conducted once in a year, specially designed for faculty members of management education institutes, university departments and training institutions in the field of management. The key objective of the programme is to upgrade the teaching, training, and research skills of management teachers. Since its inception in 1979 more than 1000 participants have completed the FDP from IIMA. The programme has attracted participants from different parts of India and a number of participants from countries such as Nepal, Bangladesh, Bhutan, Maldives, Ethiopia, Saudi Arabia and Sri Lanka.

After two years of covid, the 42nd FDP in Pedagogy and Research Methods (Module 1) was organized from April 20 to May 31, 2022 on the campus. About 49 participants, including twenty females and participants from universities of Nepal and Bangladesh, were part of the cohort. There were participants from other IIMs, IMTs and liberal arts institutes.

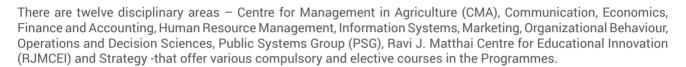
Apart from the in-depth regular courses on research and pedagogy, a considerable number of guest sessions, encompassing a wide array of management disciplines were organized. These complimented the learnings from the regular courses in providing the participants with an interesting overview of relevant topics which are not covered in the regular curriculum. Participants also undertook a field visit to Zydus Lifesciences Limited. The participants provided overwhelmingly positive feedback on the programme.

The FDP executive committee is in the process of restructuring Module 2 of the programme with an aim to make it more relevant and market driven. The first FDP Conference cum Reunion (Dates: May 26 - 27, 2023, Venue: IIMA Campus) was announced during the second week of February 2023. The registration process and the conference submissions were opened in February 2023.





DISCIPLINARY AREAS



1.2.1 CENTRE FOR MANAGEMENT IN AGRICULTURE (CMA)

The Centre for Management in Agriculture (CMA) is an Area and a research centre at the institute engaged in applied, policy and problem-solving research in food, agribusiness, rural and allied sectors. The centre is also involved in teaching, training, and consulting activities in these sectors/areas. The centre has six primary and four secondary faculty members.

Research Projects

CMA continues to have a close association with the Ministry of Agriculture & Farmers Welfare (MoAFW), Government of India and continuously undertakes research studies for the Ministry on various facets of agricultural and allied sector development and management and provides policy analysis and advice to the government.

The centre has undertaken four research projects during the year 2022 - 23. The details of the research projects are given:

Completed

- 1. Determinants of Farmer's Participation within Paramparagat Krishi Vikas Yojana (PKVY), Including Zero Budget Natural Farming (ZBNF)
- 2. Self Sufficiency in Pulses Production in India': An Analysis- Based on Successful Performance of Pulse Production and its Export from Myanmar
- 3. Mechanization and Labour Saving Technologies for Women in Agriculture
- 4. Assessing Skill Gap in Micro Irrigation across India

Teaching

The CMA faculty are involved in teaching in the Institute's Post Graduate Programme (MBA), Post Graduate Programme in Food & Agribusiness Management (MBA-FABM), PhD. Programme, Post-Graduate Programmes in Management for Executives (MBA-PGPX), e-Mode Post Graduate Programme in Management (ePGP) and Executive Education Programmes (EEPs). The details of the courses taught are as follows:



MBA-FABM, MBA, MBA-PGPX and ePGP

Compulsory Courses (PGP-FABM)	
Introduction to Agriculture	Agricultural Finance
Rural, Social and Institutional Environment	Agribusiness Entrepreneurship
Strategic Food Marketing	
Elective Courses (MBA, MBA-PGPX and e-PGP)	
Value Chain Management – Applications in Agribusiness	Agribusiness Leadership
Agricultural and Food Policy	Shodh Yatra
Agricultural Futures and Options Markets	From Grapes to Glass: The Value Chain Management Story
Bottom of the Pyramid Markets	CINE: Connecting Communities and Corporations for Frugal Innovations
Management of Agribusiness Projects	Rural Marketing
Sales and Distribution Management for Agriculture	CINE e-PGP. Creativity, Innovation, Knowledge Networks and Entrepreneurship
Agri Business Strategy	

PhD Programme (Agriculture)

Compulsory Courses	
Agro Value Chain Management and Development	Agricultural Management – II
Agricultural Management – I	Agricultural Development Policy
Elective Courses	
Foundations of New Institutional Economics	Rural, Agricultural and Development Economics [RADE]: Principles and Evaluation Methods

Publications

Book Published		
Pulses for Food and Nutritional Security in India		
Book (in progress)		
Understanding Performance and Impact of Producer Companies: Cases studies across States and Promoters in India		

Agro-Economic Policy Briefs & Agro-Economic Alerts

The Centre published two issues of the Agro-Economic Policy Briefs.

Conferences / Workshops / Seminars organized

Initiated in the year 2020, the CMA Research Seminar Series were organized by the Centre.

The objective of the research series is not only to inculcate research culture and an academic atmosphere, especially among the doctoral students but also will provide a platform to PhD students, academic associates, research associates, and faculty to present their research in areas of food, agribusiness, agriculture and other related fields. The output presented in the seminars could include, but may not be limited to research proposals, work in progress, working papers, final research output and published journal articles. This is expected to enhance the research skills and knowledge of the participants and thereby improve the research quality through mutual learning. The seminar series also intends to invite at times outside scholars who are working in areas pertaining to the interests of CMA to present their research or to deliver a talk. The details of the seminars organized are given below.



No. Title

Research Seminar Series

The Impact of Futures Contract Storage Rate Policy on Convergence Expectations in Domestic Commodity Markets, September 9, 2022

Faculty Recruitment Seminar

Blockchain Drivers to Achieve Sustainable Food Security in the Indian Context (Joint Seminar by P&QM and CMA), September 22, 2022

1.2.2 COMMUNICATION

PGP/PGP-FABM

Core Course		
Managerial Communication	Workshop on Interviews and Presentations	
Written Analysis and Communication-I	Written Analysis and Communication-II	
Electives Course		
Communication Skills for Team and Leadership Effectiveness	Strategic Story Telling	
Media and Society: The Economics, Politics, Ethics, and Technologies of Mass Communications	Difficult Communication	

PGPX

Core Course

Management Communication

Elective Course

The Persuasive Manager

ePGP

Core Course

Communicating Corporate Reputation

PhD Programme

Communication for Management Teachers

FDP

Communication for Management Teachers

Executive Education Programmes

The Winning Edge: Communication Strategies for Leaders

Unpacking the Storytelling Toolkit for Leaders

Communicating Corporate Reputation

Research and Publications

The area members were actively involved in research, publishing, and administrative activities. Their teaching and research interests are in managerial and corporate communication, reputation management, social media, strategic communication, gender issues, intercultural communication, and society and culture.



1.2.3 ECONOMICS

PGP

Core Course	
Macroeconomics and Policy	Microeconomics
Elective Course	
Economics of Organization	Global Finance and Trade
Managerial Econometrics	Monetary Theory and Policy
Behavioral and Experimental Economics	Gender and Work
Economic Environment and Policy in India	Game Theory and Applications
Hitchhiker's Guide to Business and Economies Across Five Centuries	Economic Development Policy and Growth
Health Economics	Economics of Food Quality
Economic Ideas from Ancient India	Auctions and Market Design
Urban Economy and Business Environment	World Economy: Business, Government, and Policy

PGP-FABM

Ele	ective Course	
Ec	onomics of Food Quality	

PhD

Core Course		
Mathematics for Economists	Microeconomics - I	
Microeconomics - II	Macroeconomics - I	
Macroeconomics - II	Econometrics-I	
Elective Course		
Organizational Economics	Time Series Analysis	
Data Envelopment Analysis	Econometrics II	
Applied Financial Economics	Foundations of New Institutional Economics	
Decentralization and Public Policy	Economics Of Strategy	
Global Business and Economic History	Applied Game Theory	
Computational Economics	Social Networks and Social Interactions	

PGPX

Core Course		
Firms and Markets	Open Economy Macroeconomics	
Elective Course		
Game Theory and Experiments	Business, Government And Macro Policy	
Health Economics	Hitchhiker's Guide to Business & Economies across Five Centuries	

ePGP

Elective Course	
Business, Government And Macro Policy	



ePGD-ABA Courses

Time Series Analysis		Panel Data Analysis	
	Network Analysis		

Details of Seminars/Symposia

Details of Seminars/Symposia			ils of Seminars/Symposia
Sr. No.	Date	Name of Speaker	Торіс
Semina	rs		
1.	July 04, 2022	Aditya Kuvalekar	The Wrong kind of Information
2.	August 25, 2022	Anujit Chakraborty	Future Self-proof Elicitation Mechanisms
3.	August 29, 2022	Anuvinda P.	The effect of own and recipient economic status on the dictator game giving of adolescents: Experimental evidence from India
4.	September 23, 2022	Akhil Ilango	Sponsored Search: Theory and Evidence on How Platforms Exacerbate Product Market Concentration
5.	October 17, 2022	Abhijeet Singh	Learning loss and recovery: Panel data evidence from India
6.	February 09, 2023	Rupika Khanna	Testing the effect of investments in IT and R&D on labour productivity. New method and evidence for Indian firms
7.	February 14, 2023	Chinmaya Kumar	Complaint Resolution Systems: Experimental Evidence from Rural India
8.	February 15, 2023	Sandip Sukhtankar	Cash transfers for child development: Experimental evidence from India
9.	March 23, 2023	Girija Borker	Sexual harassment in public spaces and police patrolling: Experimental evidence from Urban India

1.2.4 FINANCE AND ACCOUNTING

PGP

Core Course	
Financial Accounting, Reporting & Analysis (FRA)	Costing and Control Systems (CCS)
Financial Markets (FM)	Corporate Finance (CF)
Elective Course	
Valuation of Firms (VoF)	Financial Statement Analysis (FSA)
Banking and Financial Intermediation (BFI)	Valuation of Real Estate Investments (VREI)
Applied Value Investing (AVI)	Financial Derivatives (FD)
Financial Risk Management (FRM)	Mergers, Acquisitions and Corporate Restructuring (MACR)
Black Swans and Gray Rhinos: Managing under Financial Crises (BSGR)	Unlisted Equities & Patient Capital (UEPC)
Foundations of Finance (FF)	Private Markets Investing (PMI)

PGP - FABM

Commodities Markets: Implications for Business Decisions and Investments (IBDI)



PGPX

Core Course	
Financial Reporting and Analysis (FRA)	Corporate Finance (CF)
Strategic Cost Management (SCM)	Financial Markets (FM)
Management Control and Metrics for Organizational Performance (MCMOP)	
Elective Course	
Financial Statement Analysis (FSA)	Real Estate Markets (REM)
Strategic Corporate Finance (SCF)	Effective Management of Finance Strategy and Function (EMFSF)
New Venture Financing (NVF)	Financial Derivatives (FD)
Valuation of New Economy Firms (VNEF)	

ePGP

New Venture Financing (eNVF)	Valuation of Firms: Narrative and Numbers (VF)
Corporate Governance (CG)	Mergers, Acquisitions & Corporate Restructuring (eMACR)

ePGD-ABA

Financial Analytics (FA)

PhD

Core Course		
Foundations of Finance (FoF)	Empirical Research in Auditing and Corporate Governance (EACG)	
Empirical Accounting Research (EAR - Core + Elective)	Empirical Asset Pricing (EAP)	
Asset Pricing (AP)	Seminar Course on Corporate Finance (SCCF)	
Elective Course		
Market Microstructure (MM)	Banking and Financial Intermediation (BFI)	
Seminar Course in Accounting and Markets (SAM)	Seminar Course in Accounting and Organization (SAO)	
Corporate Finance in Emerging Markets (CFEM)	Empirical Methods in Corporate Finance (EMCF)	

Executive Education Programmes

Management and Finance for Young Chartered Accountants	Developing Commercial and Financial Skills for Strategic Business Decision
Financial Analysis of Business	Strategic Cost Management
Mergers, Acquisitions and Restructuring	Behavioral finance
Financial Reporting and Analysis	Executive Programme in Business Finance



1.2.5 HUMAN RESOURCE MANAGEMENT

PGP

Core Course	
Human Resource Management-I	Human Resource Management-II
Strategic Human Resource Management (Flexi core)	Talent and Competency Management (Flexi core)
Elective Course	
Games People Play: Psychology of HRM	Business Turnaround and Organizational Transformation
Managing Human Capital in Projects	Making of a CEO
Artificial Intelligence and Human Resource Management	Leading Digital Transformation
Understanding Bhagavad Gita: Employees' Roles and Performance	Mental Health, Wellbeing and Sustainable HRM

PGP-FABM

Analyzing and Building Competencies

e-PGP (for batch 20 - 22)

Understanding Bhagavad Gita: Managerial Perspective
Better work, Better Workplace and Better World
Business and Society

PGPX

Core Course	
Strategic Human Resource Management	
Elective Course	
Games People Play: Psychology of HRM	HR Practices in India: Practitioners Perspective
Understanding Bhagavad Gita: Managerial Perspective	People Analytics
Negotiation Lab	Creating High Performance Organizations
Service Management	

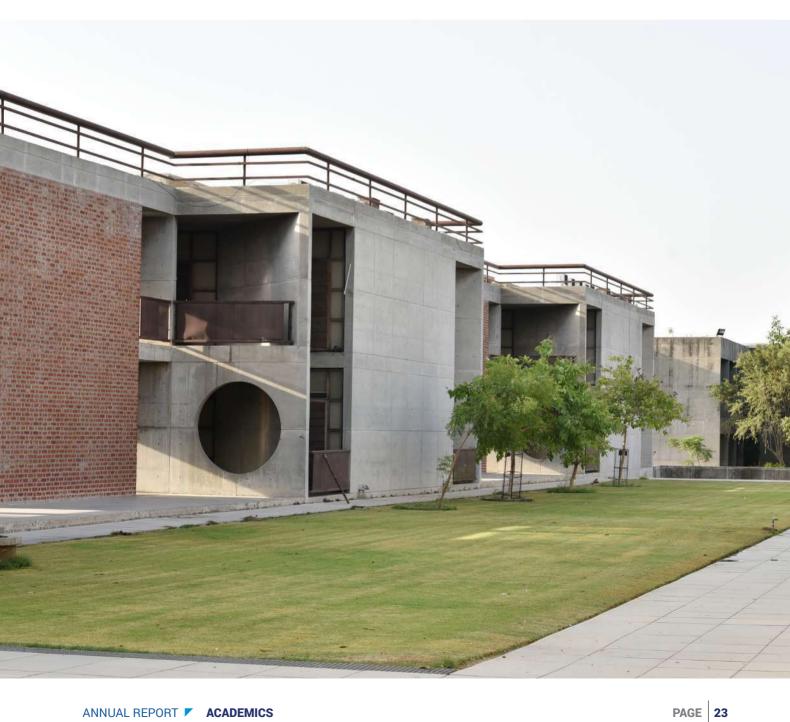
PhD.

Core Course	
Foundation Course in Human Resource Management	Foundations of Research in Employment Relations Management-I
Foundations of Research in Human Resource Management-I	
Elective Course	
Foundations of Research in Employment Relations Management-II	Qualitative Methods in Human Resource Management
Quantitative Techniques in Human Resource Management	International Human Resource Management
Research Method-Multilevel Modeling (using Mplus)	Knowledge, Organizational Learning & Innovation
Organizations, High-Performance Work Systems, and Wellbeing: A Theoretical Perspective	Ethics and Human Resource Management



AFP

Human Resource Management	Health Services Management
Executive Education Programmes	
Managerial Effectiveness	Strategic Human Resource Management
Advanced Human Resource Management	Effective Management of Service Sector Firms
HR Analytics	HR Audit
Enhancing Sales Force Effectiveness	Leading Digital Transformation
Understanding Bhagavad Gita: A Journey Towards Leadership Excellence	Psychology of Strategic Leadership: Young Women Leadership





1.2.6 INFORMATION SYSTEMS

PGP

Core Course	
Managerial Computing	Transforming Business through Information Technology
Internet - Enabled Businesses	
Elective Course	
Data Mining and Business Intelligence	Digital Products, Platforms, Disruption and Transformation
Tapping into Social Media	Big Data Analytics
Data Visualization for Decision Making	Leadership through Analytics and Automation
Management of Software Projects and Enterprise	

PGP-FABM

Elective Course

Leadership Through Analytics and Automation for Food and Agribusiness

PhD

Excel Workshop	Networks and Distributed Systems
Data Structures & Programming	Database Management Systems
System Analysis & Design	Framework for Information Systems
Organizational Impacts of Information Technologies	Contemporary and Emerging Issues in Information Systems
Advances in Network Theoretic Modeling of Complex Systems	Exploratory Data Visualization
Seminar in Online Text and Analysis	

PGPX

Digital Organization's Leadership: Mastering the Purpose Underlying Digital Transformation	Data Visualization for Decision Making
Leadership through Analytics and Automation	

ePGD - ABA

Data Visualization for Analysis and Communication	Big Data Management
Machine Learning with Big Data	Big Data Analytics: Analysis of Text and Social Media Data

Executive Education Programmes

Effective Data Visualization for the Data-Driven Organization	Big Data Analytics
Preparing to be a CIO	Digital Transformation: Strategies and Business Models

1.2.7 MARKETING

The marketing area at IIMA is a vibrant area and has flourished in all dimensions in the recent years. The area has 12 primary members and 6 secondary members. The faculty in the marketing area has wide range of interests in research and are also active in case writing. In 2022 – 23, the Marketing Area made significant contribution towards teaching, research, consultancy activities, and academic administration at IIMA. In terms of research, the area has contributed with the acceptance/publication of 2 FT 50 journal papers (an achievement that the area has been doing consistently) and a host of papers (11 excluding the first two) in highly reputed journals. In terms of teaching, the area has floated new courses in the interface of technology and marketing such as Artificial Intelligence and Healthtech Marketing and its application in marketing or novel courses such as application of Design Thinking



principles in Marketing. Altogether, the area has offered 44 electives in PGP (one of the highest number of electives floated by any area), 13 electives in PGPX and 7 electives in the PhD. programme. The area also floated a decent number of open and customized programmes in Executive Education. The marketing area has faculty members who are active in case writing and this was evident from the 8 plus cases published by the area faculty in the IIMA Case center. The area has also performed well internally and has recruited a new member who is about to join in June 2023. The area looks forward to another year of achievements and excellence.

1.2.8 ORGANIZATIONAL BEHAVIOUR

PGP

Core Course		
Induction	Individual Dynamics	
Interpersonal and Group Processes	Organizational Dynamics	
Elective Course		
Explorations in Role and Identity	High Performing Teams: A Journey	
Negotiation Strategy	Power and Politics in Organization	
Contemporary Indian Workplaces: Decent Work and Diversity	Mindfulness-based Happiness, Emotional Intelligence and Authentic Living	
Creative Self at Work	Inner Theatre: An Encounter with Self	

PhD

Psychology I and II	Micro OB I and II
Organizational Structure and Processes	Organizational Theory and its Social Context
Methods of Qualitative Research: Gathering and Analyzing Data	Crafting and Publishing of Research
Advanced Topics in Social Science Research	Structural Equation Modeling
Research Approaches within Organizational Behavior	SOLPOL
RM 2	

PGPX

Orientation	OB Modules I and II
Leadership Skills	Potential to Performance: The Journey of Self-Awareness
Negotiation Strategy for Managers	Inspired Leadership through Personnel Mastery
Inner Theatre: An Encounter with Self	

Executive Education Programmes

nterpersonal Effectiveness and Team Building (IETB)	Managing the "Self" in Organizations: Towards personal transformation and Growth
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Many area faculty members also offered several customized in-company programmes and other professional consultancy services to different organizations during the period.

1.2.9 OPERATIONS AND DECISION SCIENCES

PGP

Core Course	
Mathematics Preparatory course	Operations Management I
Quantitative Methods -1a	Quantitative Methods -1b
Operations Management – II	Quantitative Methods – 2
Operations Management - III	



Elective Course	
Advanced Mathematical Modeling for Managerial Decisions	Partnerships and Coalitions
Bayesian Methods of Data Analysis	Supply Chain Thinking: Value Creation and Adaptation
Elephants and Cheetahs: Systems, Strategy, and Bottlenecks	The Art and Craft of Decision Making
Marketplaces and Platforms: Gaining Insights, Orchestrating Interactions	Working with Networks
Operations Strategy	Optimization methods in logistics

PGP - FABM

Elective Course

Food Supply Chain Management

PGPX

Core Course	
Analysis of Data	Designing Operations to Meet Demand
Modeling for Decisions	Setting and Delivering Service Levels
Elective Course	
Data Science for Business	Elephants and Cheetahs: Systems, Strategy and Bottlenecks
Logistics Management	Marketplaces and Platforms: Gaining Insights, Orchestrating Interactions
Service Management	

e-PGP

Elective Course	
OR For Logistics	Partnership and Coalitions
Quality & Risk Management	

e-PGD-ABA

Pre-term Courses: Video Lectures		
Introduction to R	Introduction to Python	
Basic Statistics & Probability	Basic Linear Algebra	
Module Courses		
Bayesian Analysis	Nonlinear Optimization	
Business Simulation	Optimization Problems in Business	
Categorical Data Analysis	Probability & Statistics Using R & Python	
Model Thinking	Regression Analysis	
Elective Course		
Operations Analytics		
Capstone projects offered/mentored by the P&QM faculty members		
Credit risk modelling	Enabling Quick Commerce using Optimal Item Storage Policies	

PhD

Compulsory Course	
Advanced Probability	Linear Algebra
Mathematics (PhD-I Compulsory course housed under P&QM Area)	Operations Management
Operations Research	



Elective Course	
Auctions, coalitions, and competition – a computational perspective"	Bayesian Methodology (Analysis) for Business Research
Convexity and Optimization	Game Theory for Operations Management
Graph Theory	Non-linear Optimization
Queuing Models	Real Analysis
Statistics II (FPM elective)	

Research

Logistics & supply chain management, port operations, warehouse design, service system design, facility location, revenue management, stochastic optimization, large scale optimization, decomposition techniques, network optimization and meta-heuristics, network reliability, bilevel optimization, game theoretic models in operationsmarketing interface, statistical modeling in finance, analysis of sparse data, survey methodology and statistical inference are areas where area faculty have contributed through publications.

Executive Education Programmes

Manufacturing Strategy	OEP in the supply chain and logistics domain.
Online EEP : Advanced Business Analytics	Restaurant Management
Supply Chain Management (2 offerings)	Warehouse Design and Management

1.2.10 PUBLIC SYSTEMS GROUP (PSG)

The Public Systems Group (PSG) undertakes cutting edge research, training and organizational work on strategic public policy and management. The objective of the group is to promote research that will generate concepts and theories for effective management of public systems, as well as to gain a scholarly understanding and articulation of social and political processes that underpin policymaking. The group integrates wide disciplinary backgrounds and topics in management, social sciences, and the humanities.

Current research interests of the faculty include energy and climate change, environmental studies, corporate sustainability, social policy, urban planning and management, public finance, education policy, transportation planning and policy, ICT in transport systems and infrastructure, smart cities, community development, marketing of public services, impact assessments, hospital and health systems, telecommunications policy, public management, and democratic governance.

In addition to conducting cutting-edge research and disseminating knowledge through peer-reviewed publications and conference participation, PSG faculty members serve on the boards of international journals, academic associations, companies, and not-for-profit institutions. Faculty members routinely advise government agencies and private companies, and are actively engaged with policy formulation, implementation and evaluation processes.

During the academic year 2022-23, courses offered by PSG Area under different programmers are as follows:

Courses

PGP

Core Course	
Business, Environment and Sustainability	Government Systems and Policy Processes
The Socio Cultural Environment of Business	
Elective Course	
Business Leadership and Corporate Accountability	Carbon Finance
Gender and Development Policy and Programmes	Good Governance & People Living in Poverty



Investigation Corporate Social Irresponsibility	Managing Energy Business
Participatory Theatre for Development	Power and Politics in Organizations
Probity in Governance and Administration	Rail Transport Planning and Management
The Indian State, Democracy and Accountability Institutions: Rethinking Good Governance	The Philosophical Underpinnings of Public Policy: Morals, Values and Ethics
Transformational Social Movements	Urban Economics and Business Environment
Shodh Yatra	

PGP-FABM

Managing Sustainability

PhD

Core Course	
Public Policy	Public Finance
Public Management	Methods for Policy Analysis and Research
Elective Course	
OR applications in Public Systems	Using Quantitative Methods for Causal Inference in Social Policy Research
Interpretive Research Methods	Energy & Environment Policy
Public Policy Instruments for Environmental Management	

PGPX

Business and Corporate Accountability

ePGD-ABA

Elective Course

Public Policy Analytics

Executive Education Programmes

Intelligent Transportation Systems

Administrative Leadership and Good Governance

PPP Frameworks: Innovative and Technologically advanced Infrastructure Development



1.2.11 RAVI J. MATTHAI CENTRE FOR EDUCATIONAL INNOVATION (RJMCEI)

The Centre continued its research work on: 1) Educational Innovation Bank and professional development of inservice government school teachers (http://www.inshodh.org/); 2) Examination of social-emotional climate of schools based on student and teacher perceptions; 3) Study of Impostor phenomenon in STEM field graduate students and early career researchers; and 4) Study on low presence of women in Economics academia in India. Area continued supporting government school teachers with providing knowledge resources through online platform: https://covid19.iima.ac.in/school-teachers.php. The area continued its partnerships with state governments. Faculty members worked with Gujarat, Delhi, and Karnataka governments for policy inputs, research production, and/or capacity development at various levels.

The RJMCEI offered the following doctoral courses: Education Theory, Policy and Practice; Change and Innovation in Education; Analysing and Evaluating Educational Policy; Economics of Education; Applied Quantitative Techniques for Educational Research; Qualitative Research Methods in Education; Mixed-Methods Research in Education; How to Motivate Students for Learning; Higher Education in India; and Educational Survey Development and Implementation.

The postgraduate courses included: Enterprise and Innovations in Education; Gamification, Technology and Learning Motivation; Managing Self-Limiting Beliefs in Education; and Training and Designing and Implementing Surveys.

The 22nd edition of the programme for school principals, Strategic Leadership for Schools in a Changing Environment, was offered in a fully online mode during June 2022. The 20 75-minute sessions were spread over five weekends. RJMCEI members were also involved in school leadership development programs for the Delhi government. The doctoral programme admitted one student, and one graduated in 2022. As of June 2022, the programme had 09 students. During the year, the Centre's four primary members brought out 6 peer-reviewed articles, one researchbased book, and one book chapter (For further details about RJMCEI see https://www.iima.ac.in/web/areas-andcentres/areas-and-groups/rjmcei).





1.2.12 STRATEGY

The Strategy area faculty have teaching and research interests in competitive and corporate strategies, design thinking, family business dynamics, entrepreneurship, innovation, leadership, legal aspects of business, international business and intellectual property rights management. They are involved in teaching various short and long duration programmes of the Institute, advisory services, publishing and administrative activities.

PGP

Core Course	
Legal Aspects of Business	Strategic Management
Strategy Capstone	
Elective Course	
Business and Intellectual Property	Business and Professional Negligence
Business Leadership and Law	Business Taxation
Business, Government and Law	Businesses and the Constitutional Rights
Competence, Capability and Competitive Strategy	Contract Terms in International Business
Entrepreneurial Thoughts & Action	Frontiers of Business Law
International Business Dispute Resolution	Leadership, Vision, Meaning and Reality
Reimagining Telecom & Next Generation Businesses	Rights and Business: Lights Camera Action

PGP-FABM

Core Course
Strategy Capstone
Elective Course
Food-Agri Business and Regulations

PGPX

Core Course	
Business Simulation Game – Capstone	Corporate Governance
Leadership, Values and Ethics	Legal Aspects of Business
Mergers & Acquisitions	Strategic Management
Elective Course	
Digital Organisation's Leadership: Mastering the Purpose underlying Digital Transformation (Jointly offered by IS & Strategy Area)	Entrepreneurship & Design Thinking
Strategic Management of Technology & Innovation	Strategy Execution: The Art and Science of Creating High Performance
Strategy in Emerging Markets	

PhD

Core Course	
Foundations of International Strategic Management Strategic Management – I & II	
Elective Course	
Advanced Strategy & Innovation	Corporate Governance
Economics of Strategy	Institutions and Firm Strategy



ePGP

Core Course	
Capstone Exercise	

ePGD-ABA

Core Course	
Applied Causality and Experiments for Business	Ethics, Privacy and Data Security
Elective Course	
Strategy Analytics	

Executive Education Programmes

Contract Management	Creating Entrepreneurial Organizations
Design Thinking	Innovation, Corporate Strategy and Competitive Performance
Organisational Leadership for 21st Century	Strategic Management (D2D)
Strategies for Growth	Strategies for Winning in International Markets
Strategy Implementation	Young Entrepreneurs Programme (Module 1 & 2)
Transformational Leadership	



RESEARCH



The Research and Publications (R&P) office has been vested with the role to support the research aspirations of faculty and doctoral students of IIM Ahmedabad. While this role is fulfilled through various responsibilities, attempts are also being made to enhance the research profile of the institute through a diverse set of events targeted towards specific constituents such as management faculty, PhD students, research and academic associates, and practitioners. The endeavour also is to create awareness about what the R&P function has to offer among the research stakeholders towards increasing per capita research productivity and enabling research quality. The effort also is to improve continuously the efficiency of approval processes for a mutually supportive and conducive culture in the interface between research stakeholders and R&P functionaries. The combined effect of these aspirations is reflected in the data related to funding, developmental and dissemination efforts of the R&P functionaries.

Research Funding

The office extends support to faculty with short-term, long-term, and collaborative research grants. The table given below gives the details of the research grants sanctioned, research projects completed during the academic year 2022-23.

Type of Duniant	Status				
Type of Project	Projects Ongoing	Projects Initiated	Projects Completed	Projects Withdrawn	
Large Research Projects	3	1	2	-	
Small Research Project	38	10	14	-	
Seed Money Project	47	23	26	1	
Internship Projects Completed			41		

Research Developmental and Dissemination Initiatives

Over the past year, IIM Ahmedabad has achieved significant advancements in its development efforts through targeted outreach initiatives. While the R&P office has continued its longstanding tradition of organizing research webinars for over a decade, the recent introduction of research workshops and brown bag seminars has garnered an overwhelmingly positive response from the research community. In the current academic year, IIMA faculty members have conducted research workshops covering diverse methodological topics, including Bayesian analysis, best practices for survey development and implementation, discrete choice modelling, and more.

The R&P Office also launched a practitioner talk series during this period. Eminent practitioners in the field of information technology, advanced analytics, science, and engineering from organizations including Philips, SAS Institute Inc., and Amazon contributed to this series.



Additionally, the R&P Office has taken steps to enhance research capabilities by organizing editorial and publishing workshops led by editors from renowned journals such as the International Journal of Information Management, the Journal of Academy of Marketing Science, Academy of Management Discoveries, and the Journal of Management Studies. Furthermore, the R&P office hosted the second edition of the research writing workshop, led by Professor Brad Hughes aimed at benefiting both doctoral students and faculty members. This initiative has been highly appreciated by the management research community, as evidenced by the positive feedback received by the R&P office.

The R&P office keeps the academic community informed through a bimonthly internal email that highlights journal and book publications of the faculty. Additionally, an R&P newsletter is circulated every six months and is also available for download from the R&P website. Detailed information about these initiatives is provided below.

Type of Project	2021–22
Description	No.
Research Workshops	12
Research Webinars/Seminars	40
Practitioner Talks	04
Brown Bag Seminars	06

Details in Appendix H



1.4 **PUBLICATIONS**



1.4.1 RESEARCH PUBLICATIONS

The cumulative effect of the efforts and initiatives is reflected in the rise in research publications in high impact international journals and conferences. The IIMA research community published 8 books, 123 articles in academic journals, 15 book chapters, 20 working papers and presented papers in 129 academic conferences through virtual and offline mode during the current academic year. The data is given in the following table.

Description	No.
Books	08
Articles in Journals	123
Book Chapters	15
Papers Presented in Conferences	129
Working Papers	20

Detailed list in Appendix I.

The R&P office is committed to further strengthen and enhance the research profile of the IIMA research community through its vibrant and innovative efforts.

The details of various research initiatives are given in Appendices H, I, and J.

1.4.2 CASE CENTRE

The IIMA Case Centre is actively involved in promoting case writing and teaching. It provides editorial and funding support to case writers and manages case distribution to various audiences. From April 01, 2022, to March 31, 2023, the Case Centre registered 79 items. These included 41 cases, 36 teaching notes, 01 technical note, 01 exercise. Appendix K mentions the details of the cases registered during the year. Below is the summary of cases/case (graphic)/technical notes/exercises/audiovisual cases/supplements/game/teaching notes registered from 2018 to 2023:

10 2020.					
Туре	2018-19	2019-20	2020-2021	2021-2022	2022 – 23
Cases	53	39	61	39	41
Cases (graphic)	0	0	1	0	0
Audiovisual cases	0	0	0	0	0
Technical notes	4	3	6	3	1
Exercises	1	0	2	6	1
Epilogues/Supplements	1	1	1	1	0
Games	0	0	0	1	0



Teaching notes	52	36	58	45	36
Total	111	79	129	95	79

The Case Centre disseminates IIMA cases to other management institutes, educators, corporate trainers, and individuals. Appendix K provides the summary of the cases used within IIMA, educational institutes, and others during 2022 - 23. In addition, the Case Centre has partnered with various distribution partners for disseminating cases to global audiences. Appendix K gives the list of distribution partners.

This year Case Centre has achieved an increase annual growth rate of 28% in revenue earnings and witnessed an average growth rate of 24% in total number of case copies sold. Case Centre has sold over 2 lakh cases to 517 institutes & companies across 66 countries in 2022 - 23.

The Case Centre has established a liberal royalty-sharing policy with case writers since 2019–20. Accordingly, the royalties for 2021 - 22 was distributed to the case authors.

The Case Centre honours case writers' efforts by conferring the "Philip Thomas Memorial Case Award" to the authors of the year's best case. The case titled "Swachh Bharat Mission (A), (B), and (C), authored by Professor Parameswaran Iyer, and Professor Ajay Pandey were adjudged the best case of the year.

1.4.3 VIKALPA: THE JOURNAL FOR DECISION MAKERS

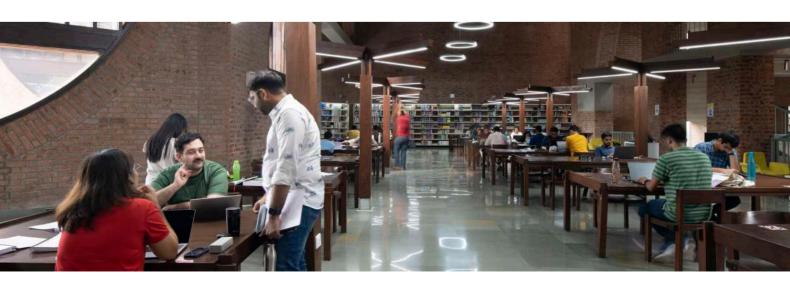
Vikalpa: The Journal for Decision Makers is a quarterly, peer-reviewed open-access academic journal of the Indian Institute of Management Ahmedabad (IIMA). Currently, in its 48th year of publication, Vikalpa is published and marketed by Sage Publishers.

The Editorial Advisory Board of Vikalpa includes prominent scholars from leading universities around the world. The team of Associate Editors are drawn from the top management schools in Asia, Europe, and North America.

Vikalpa published a Colloquium on 'Social Compact: Co-creating Socially Responsible Businesses the Indian Way' (Vol 47.2). With 28 authors from a range of sectors like consulting, industry, development sector, the 12 articles in the colloquium presented the necessity of a 'human-centric' approach to business and build a case for why fair and equitable treatment of informal workers aids a business.

Vikalpa received 270 manuscripts. More than 38 manuscripts are in different stages of the review process. The average acceptance rate of Vikalpa over three years is about 7%.

Vikalpa is in the third quartile of the journal ranking of Scimago. The H-Index, SNIP and CiteScore of Vikalpa are 30, 1.019 and 2.5, respectively. Vikalpa is indexed with Scopus, ProQuest, Indian Citation Index, J-Gate and EBSCO.





1.5 **ACCREDITATION AND RANKING**



The Institute participated in 16 national/international B-School surveys for rankings and Government of India's survey on Higher Education during the year. The Institute continued to maintain top position in all the leading and prestigious national surveys for rankings. IIMA's position in the recent international rankings demonstrates that the Institute's programmes and students are of high quality and among the best globally.

Ranking and Surveys

At a glance international ranking	India Rank	Asia Rank	Global Rank
FT Global MBA Rankings 2023	2 nd	9 th	51 st
QS Global MBA Rankings 2023	1 st	8 th	44 th
QS Masters in Management Rankings 2023	1 st	2 nd	29 th
The Economist Which MBA Ranking 2022	2^{nd}	6 th	99 th
Eduniversal Best Master's Ranking in Agribusiness/ Food Industry Management 2022	1 st	1 st	1 st
Financial Times Executive Education Rankings 2022 (Combined)	1 st	4 th	39 th
Financial Times Executive Education Rankings 2022 (Open)	1 st	5 th	47 th
Financial Times Executive Education Rankings 2022 (Custom)	3 rd	8 th	50 th

FT Global MBA Rankings 2023

IIMA's MBA-PGPX programme stood at 2nd position in India, 9th position in Asia and was ranked at 51st globally in the Financial Times (FT) Global MBA Rankings 2023 from among the top 100 list of B-Schools announced in February 2023. The Institute was placed at number one position in 'Career progress rank' and is at number 2 position in India in FT's Research Rank.

QS Global MBA Rankings 2023

IIMA's MBA-PGPX Programme stood at 1st position in India, 8th position in Asia and at 44th position globally in the QS (Quacquarelli Symonds) Global MBA Rankings 2023 from among 300 business schools listed, in its sixth edition, announced in September 2022.

IIMA showed a stronger performance nationally as it stood at 1st position in "Thought Leadership", "Entrepreneurship & Alumni Outcomes" and "Employability", 2nd position in "Return on Investment".

QS Masters in Management Rankings 2023

IIMA's Two-Year Post Graduate Programme in Management (MBA) was ranked 1st in India, 2nd in Asia and at 29th position globally in the QS Masters in Management Rankings 2023 from among 178 Masters in Management (MIM)



programmes considered in its sixth edition, which was announced in September 2022.

IIMA showed a stronger performance nationally as it stood at 1st position in 'Thought Leadership' and 'Employability' and emerging at 2nd rank in 'Alumni Outcomes' and 'Value for Money'.

The Economist Which MBA Ranking 2022

IIMA's Two-Year Post Graduate Programme in Management (MBA) is ranked in the top 10 list in Asia and globally has been featured consistently in the top 100 list of The Economist Which MBA Ranking for over a decade. It was the only Indian B-School to be featured in the list until 2021.

The Economist made the commercial decision to cancel its rankings moving forward and has informed that the 2022 Full-time MBA ranking was the last ranking.

Eduniversal Best Master's Ranking in Agribusiness/ Food Industry Management 2022

The Post-Graduate Programme in Food and Agri-Business Management (MBA-FABM) of Indian Institute of Management, Ahmedabad (IIMA) is ranked number one and continues to be a top rated globally renowned programmes in its category in the Eduniversal Best Master's Ranking in Agribusiness/Food Industry Management for 2022, announced in November 2022. The MBA-FABM has retained its number 1 position globally for over a decade.

Financial Times Executive Education Ranking 2022 (Open & Custom Programmes)

IIMA was ranked 39th in the Financial Times Executive Education Rankings 2022 Combined Rank in its top 50 list of B-Schools globally and is in top 10 position among Asian B-Schools.

The Institute was ranked 47th position in the Financial Times Executive Education Rankings 2022 (Open Programmes), It moved up by 11 places as compared to its previous year rank.

IIMA was ranked at 50th position in the Financial Times Executive Education Rankings 2022 (Custom Programmes) announced in May 2022.

Ministry of Education's India Rankings 2022 (National Institutional Ranking Framework (NIRF) 2022)

IIMA was ranked 1st in the Management category in the seventh edition of Ministry of Education's India Rankings 2022 (NIRF 2022) published in July 2022. This is the third consecutive year that IIMA retained its top number 1 position in the India ranking launched by Ministry of Education, Government of India.

Reputed national surveys

The Institute continued to top in national ranking surveys of reputed business publications like:

- Business Today MDRA B-School Survey 2022
- Businessworld B-School Survey 2022
- The Week-Hansa Research Best B-School Survey 2022

All India Survey on Higher Education (AISHE) 2021-22, Ministry of Education, Government of India

The Institute participated in the 12th edition of All India Survey on Higher Education (AISHE) 2021-22 initiated by the Ministry of Education, Government of India. IIMA continues to support the Ministry's efforts in developing a reliable system to capture the status of higher education in the country.

International Accreditation:

International accreditation is a conscious strategic activity at IIMA to benchmark its programmes and processes with globally relevant quality standards and frameworks.



IIMA undertakes EFMD's elaborate and intensive quality assurance process from time to time to ensure that it meets international standards in delivering high quality programmes and attracts world class students, faculty members and staff.

EQUIS Re-Accreditation

IIMA continues to maintain EQUIS accreditation status during the year. It was re-accredited by EFMD (European Foundation for Management Development) in 2020 for another five years, the maximum length of time for which EQUIS accredits an institution.

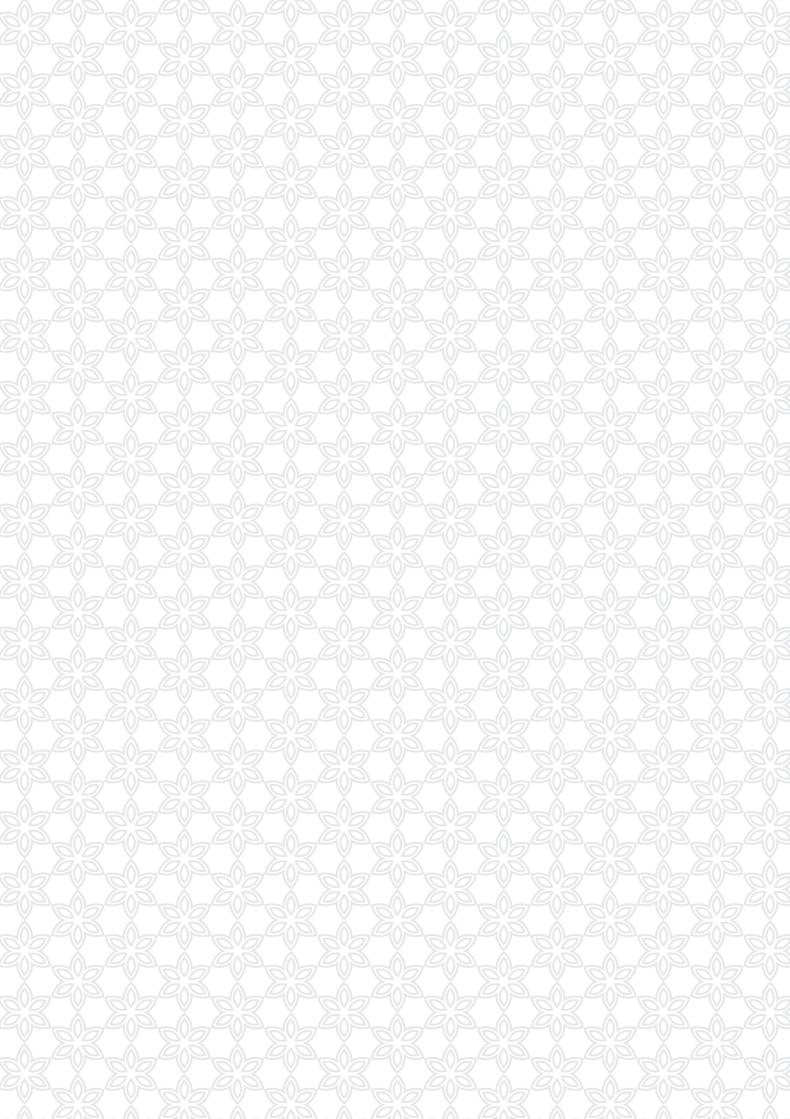
The Institute was the first Indian B-School to receive International Accreditation in 2008.

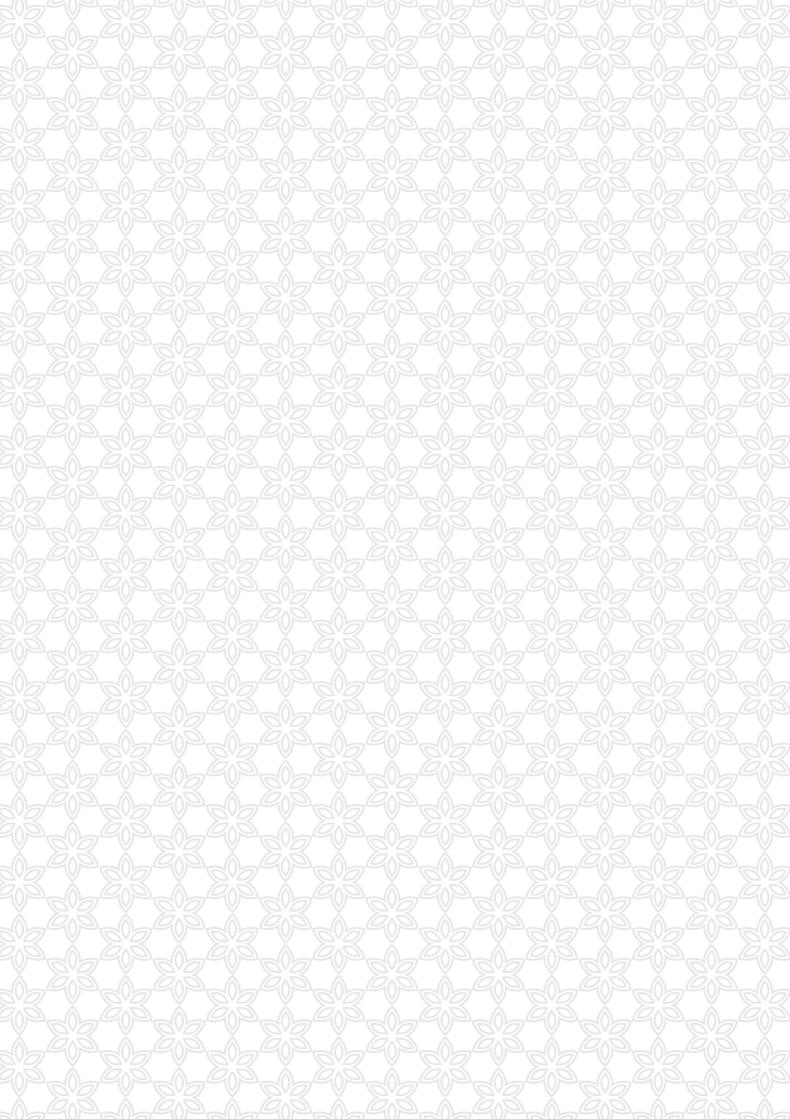
The following processes were duly undertaken:

- Process compliance towards maintenance of EFMD membership and EFMD Global Network membership a) for the period January 01 - December 31, 2023.
- b) Process compliance towards maintenance of EQUIS accreditation.
- IIMA's Mid-Term Progress Report 2020-25 was submitted to EQUIS on September 30, 2022, on the c) following three development objectives:
 - 1. Develop an integrated strategy for the institute for 2020-25.
 - 2. Expand the scope of Internationalization within the regulatory constraints.
 - 3. Review and align the programme portfolio.
- Feedback from EQUIS on the Mid-Term Progress Report 2020-25 was received on October 25, 2022. d)

AACSB Membership: Process compliance towards maintenance of AACSB membership.

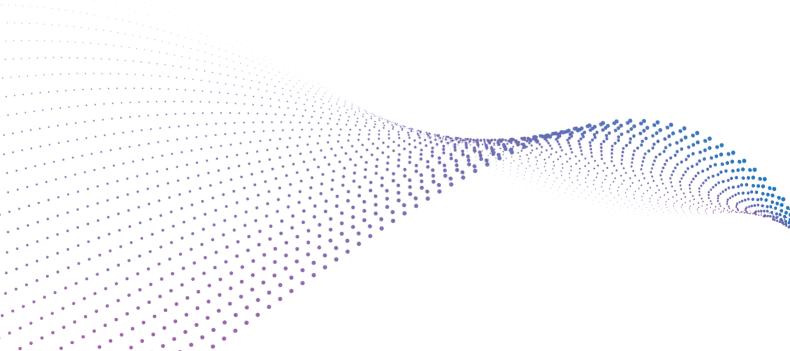
Details are given in Appendix L.







2. EXECUTIVE EDUCATION







In 2022-23, Executive Education successfully offered 59 programmes under its Open Enrolment offerings, 152 Customized Executive Education and 12 Blended Learning Programmes. Executive Education attracted 8294 executives from across the private and public sectors including government departments. Executive Education successfully executed 59 programmes with 1736 participants and offered 11 new Open Enrolment programmes from twenty-four specialized areas and centers during the year 2022-23. All the Open Enrolment programmes were conducted in the campus mode except for 7 in the synchronous online mode, during this period.

The 152 Customized Executive programmmes curated for clients included 10 long duration interventions and total of 5347 participants attended these in 2022-23. There were 26 new clients added to the IIMA roster in this time.

Under the Blended learning Programmes, 12 batches of 7 different programmes including 2 new programmes were offered under the hybrid mode, through marketing and technology partners, Jaro Institute of Technology Management Research Ltd., and Unified Collaboration Services LLP.

Under Accelerated General Management Programme (AGMP) offering Batch - 09 with 140 participants concluded in August 2022, AGMP Batch - 10 with 147 participants concluded in March 2023, AGMP Batch - 11 with 135 participants commenced in September 2022.





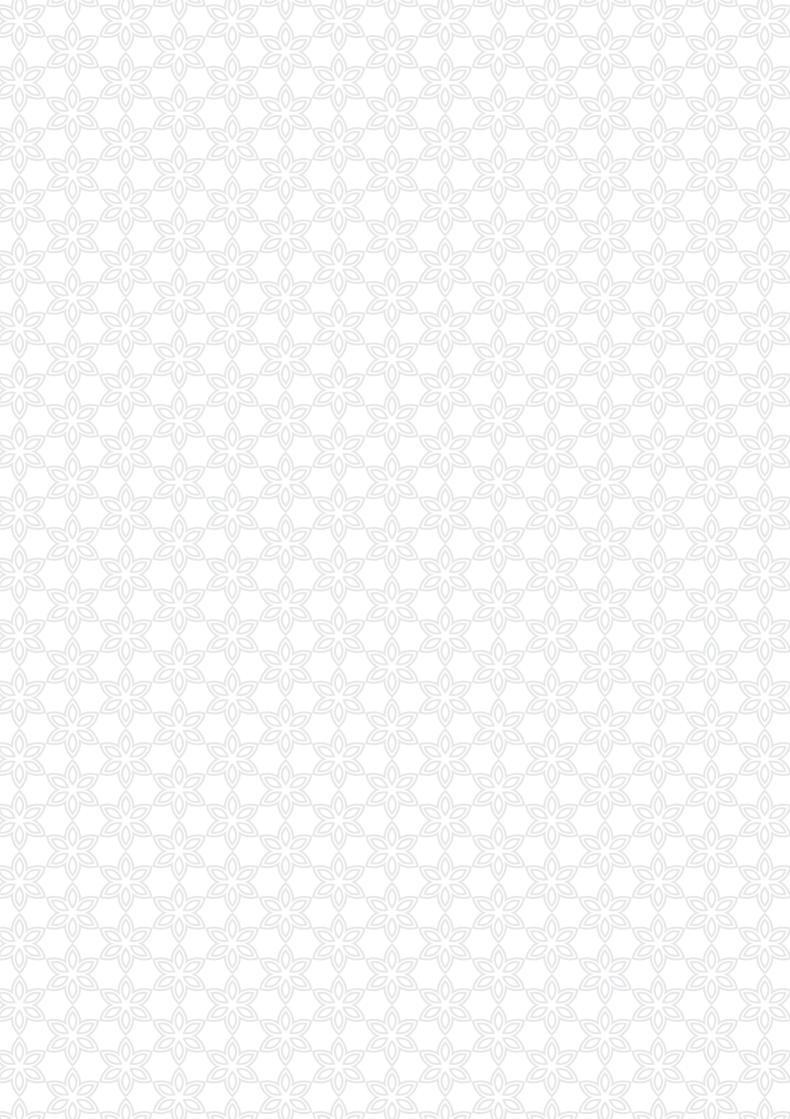
Under the Senior Management Programme (SMP) offering Batch - 07 with 142 participants concluded in April 2022 and SMP Batch - 08 with 146 participants concluded in October 2022, while SMP Batch - 09 commenced in April 2022 with 140 and SMP Batch - 10 with 137 participants commenced in November 2022.

Additionally, the Executive Programme in Advanced Business Analytics (EPABA) Batch-04 with 59 participants concluded in April 2022. Also, the fourth offering of the Executive Programme in Business Finance (EPBF) Batch-04 was successfully conducted during August 2022 to March 2023 with 50 participants and the fourth offering of the fully online program on Strategic Management (SM) Batch - 04 with 63 participants commenced in November 2022. There were also two new offering under BLP, the first batch of Executive Programme in Supply Chain & Logistics Management was successfully conducted during August 2022 to March 2023 with 31 participants and first batch of Financial Reporting & Corporate Governance was successfully conducted during November 2022 to February 2023 with 21 participants.

Duhai

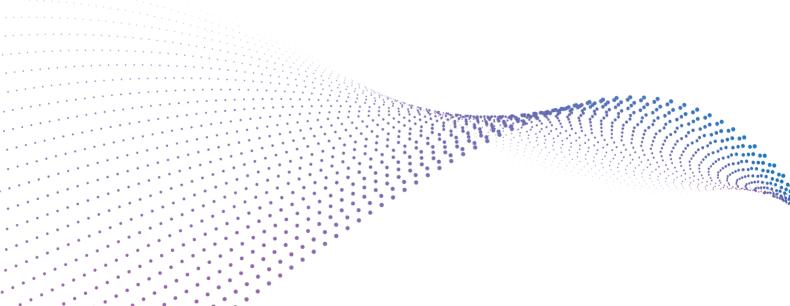
The successful presence in Dubai continued with another offering of General Management Programme. Indian Institute of Management Ahmedabad Executive Education (IIMAEE) Dubai, a branch of the Indian Institute of Management Ahmedabad offering its flagship 9-month management programmes titled General Management Programme (GMP) for professionals in Dubai since 2010. In this period, GMP 20th batch concluded in August 2022 with 37 participants. The effort in coming time is also focused on upgrading the GMP design and strengthening the international connect and footprints of IIMA.

Details are given in Appendix M.





3.INTERDISCIPLINARY CENTRES AND GROUPS





3.1 CENTRE FOR INNOVATION **INCUBATION AND ENTREPRENEURSHIP (CIIE)**



Starting out as IIM Ahmedabad's Entrepreneurship centre, CIIE.CO has now grown into a continuum of initiatives, legal entities and partners aligned towards the shared mission of supporting fearless entrepreneurs creating game-changing solutions across stages & sectors. Our mission translates into three high-level objectives, which serve as our guideposts - to be a market maker, i.e. to focus on areas that have market failure, to back the game changers i.e. to back the fearless entrepreneurs solving tough problems, and to deliver quality and scale, i.e. to ensure that our ventures scale up and achieve their true potential with the help of our knowledge, networks and Capital. Most of our incubation and investmentrelated activities are routed through CIIE Initiatives - a section 25 company.

The Bharat Inclusion Initiative (BII) is CIIE.CO's effort to build knowledge and foster innovation and entrepreneurial activity directed at improving financial inclusion and livelihood for the lowerincome segments. Taking an ecosystem development approach, the programmehascreated and disseminated resources that help startups and entrepreneurs get the right knowledge, tools, funding, partners, and access to test markets to help develop inclusive solutions. BII supported 18 inclusive tech startups through its incubation and acceleration programmes in 2022. Four Sprints were organized across four cities around the new stacks of IndiaStack viz. ONDC. OCEN, AA and NDEAR saw cumulative participation from 300+ attendees. A workshop on Strengthening Women's Agency to Power Impact was organized in January to mark the launch of the study on Financial inclusion for Rural Transformation, CIIE.CO also collaborated with the Reserve Bank Innovation Hub on the 'Swanari TechSprint' to identify promising women-focused financial inclusion innovations.

Under our regional incubation initiative, following key activities across different regional hubs were conducted during the year.





Rajasthan

Since January 2021, Anant Bajaj Limitless Ideas Hub (ABLIH, supported by Bajaj Electricals) is an Incubator that was built on the foundations of CIIE.CO's initial work with the Govt. of Rajasthan's RIICO (Rajasthan State Industrial Development and Investment Corporation) for Startup Oasis. Startup Oasis concluded its operations after successfully implementing programmes such as Rajasthan Startup Festival, various entrepreneurship trainings and craft-focused programme, The Craft Catapult.

The year 2022 saw ABLIH achieve and cross the milestone of 75+ startup investments in various tech and other ancillary sectors. ABLIH also showcases a co-working space for the up & coming startups of Jaipur and other places of Rajasthan that is fast emerging as a go-to destination. Certain partnerships that have been bearing high on entrepreneurship include SAP and Schaefler programmes focussing on specialised niche areas of entrepreneurship with Social Impact as an outcome.

Assam

AAGL (Assam Agribusiness Growth Lab) is an eight-month acceleration programme that seeks out 25 agribusiness enterprises for the year and takes them through intensive Diagnostics, Solutioning and other augmentation services, that bolster the thus refined business models and achieves outcomes such as addition/adoption of technology, creation of new products and services, increase in turnover etc. Launched on August 30, 2021, AAGL is now into its 2nd cohort and is midway in accelerating Assam's agribusiness entrepreneurs.

Madhya Pradesh

The Indore Smart Seed Incubation Centre supported 34 startups from across the state in FY 2022-2023. The MP Accelerator was concluded in April 2022 which had a cohort

of Six Startups of which two have raised a follow-on funding. Additionally, five promising startups were supported with EIR from the state. Several Startups from MP that have been associated with Indore Smart Seed Incubation center have managed to have an impact at the national level.

In the year 2022-23, CIIE.CO supported or invested in more than 200 startups across different states.

The below report summarizes the IIMA-focused activities carried out by CIIE.CO aimed at supporting IIMA students and doing research activities using faculty expertise.

IIMAvericks Fellowship 2022

The IIMAvericks fellowship is an excellent opportunity for graduating students (PGP, PGP-FABM, PGPX) of IIMA. The programme has to date, supported more than 100+ students who choose the path of entrepreneurship through the fellowship. Under the fellowship, students are provided with a stipend for upto two years, mentoring support from CIIE.CO team along with a placement holiday. In 2022, CIIE.CO received three applications for the fellowship out of which one student idea was selected. CIIE.CO is supporting the following IIMAvericks:

Hemanth Kumar K N (PGP 2021-2023) - Hemanth is developing a food platform that helps customers make conscious food choices by bringing change in customer behaviour and helping them build consistent food habits.

IIMAvericks Summer Internship 2022

The IIMAvericks summer internship programme is a valuable opportunity for students from PGP-1 and



PGP-1(FABM) of IIMA, wherein interested students can work on their ideas by opting out of summer internship placement. Under this internship, students are provided with a stipend for two months, along with mentorship support from the CIIE.CO team to work on their idea and progress further. CIIE.CO received two applications for the summer internship, and one of them has been selected for the internship. The following student has been selected for the summer internship:

Devansh Jain (PGP 2022-2024) - Devansh is developing 'Metacircle', A Shopify-like NFT platform for brands and creators to mint product-linked NFTs, offer perks & engage communities to redefine culture. Exclusive access to communities and experiences from your favourite brands and artists verified via NFTs that you can show to the world

Student Events organized and supported

- CIIE.CO supported 'The Red Brick Summit' Masterplan competition with Rs. 1 lakh sponsorship. The sponsorship was used to support the prize to student winners of the B-Plan competition under TRBS.
- CIIE.CO team, along with the EntreVC team, organized open house events for IIMA students to brief them about activities at CIIE.CO and the IIMAvericks programme.
- CIIE.CO organized dinners with graduating students from PGP-2 and PGPX batches wherein the team interacted with the students and also motivated them to reach out for any support in their future entrepreneurial initiatives.
- Evaluation and Jury as Part of Competitions and Courses

CIIE.CO team also participated in multiple jury panels of competitions like Hult Prize, Venture Mania, TRBS B-Plan Competition etc conducted by the EntreVC Club.

Research at CIIE.CO

- We published over 35 reports, cases, articles and books and delivered 13+ workshops and training programmes.
- The book Startup Compass inspired from the 'How to Start a Startup' (HTSAS) series, authored by two alumni was published and released in IIM-A by Shri NR Narayana Murthy.
- We launched the Women's Financial Inclusion Initiative; a four-year programme supported by the Bill and Melinda Gates Foundation.
- We registered one case with IIMA Case Centre with others in the pipeline. Two of our cases have been selected for distribution by HBSP this year. In all, 11 of the 14 cases that we have published thus far are also being distributed by HBSP and Ivey Publishing.
- We curated and hosted a panel discussion on "Fintech and Financial Inclusion" at the 'International Research Conference on FinTech: Innovation, Inclusion, and Regulation' organised by the Misra Centre for Financial Markets and Economy and Centre for Advanced Financial Research and Learning (CAFRAL; promoted by Reserve Bank of India).





The PhD thesis on 'How gender-based factors influence investor's evaluation of founders and startups' where we had supported data collection was concluded.

Key Publications

- **Book: Startup Compass**
- Report: Technology and Distribution Innovations in Healthtech
- Report: Innovations and Digitalisation in Agtech
- Report: Women Entrepreneurs: Focusing at the Grassroots
- Book: Financial Inclusion of Bharat
- Report: From Clusters to Customers: Startup Opportunities in the Indian Crafts Value Chain
- Report: Beyond the Bench: Promise of Indian Legal tech Startups
- Toolkit: Digital Therapeutics Playbook
- Toolkit: Playbook for the Incubators of the Next Generation of Startups in India
- Toolkit: Startups' Talent Planning Toolkit
- Report: Data Ownership and Well-being of Gig Workers: Laying the Foundation for a Decentralised Community Economy
- Report: Disentangling the Growth of MSMEs

Training and Startup Learning Initiatives

- Project course on 'Imagining the Future' for 60+ PGP-2 students on involving them, helping them landscape a sector to identify opportunities, engage with customers and narrow down on a startup idea.
- Workshops for Inclusive Fintechs 'Design for Women' and 'Design for Bharat'.
- Workshop for Incubator Managers from emerging economies.
- Bootcamp and clinics for early stage agri and agri-allied sector technology startups.
- Hosted five masterclasses on critical themes like data strategy and impact measurement for early stage startups.





3.2 **COMMITTEE FOR MANAGING GENDER ISSUES (CMGI)**

The Committee for Managing Gender Issues (CMGI) works towards creating a campus free from harassment or sexual assault at all levels, in accordance with the POSH Act, 2013. The broader objective of CMGI, however, goes beyond what is mandated by the Act and its rules. The centre aims to sensitize and create awareness around not only sexual harassment but also gender bias, discrimination, and other gender-related issues.

In addition to handling harassment cases, the CMGI is involved in other activities on campus. Some of them are noted below.



Sessions Conducted

- A session was conducted for PGP 2022-24, PGP-FABM 2022-24, and PhD 2022 incoming students on July 09, 2022 to develop a basic understanding of the rules pertaining to sexual misconduct at IIM Ahmedabad and the avenues available for victims of such conduct to file complaints.
- A session on 'Gender Sensitization' was conducted on April 12, 2022 during induction for ePGD-ABA 2022-23
- A session on 'Gender Sensitization' was conducted on April 14, 2022 for PGPX Batch 2022-23.
- A session on 'Gender Sensitization' for the 42nd FDP batch was conducted on April 20, 2022.
- POSH training was conducted for all the members of CMGI on June 21, 2022.

Dissemination of Information and Awareness

- The CMGI guidelines is shared with the IIMA Community through the institute's official website.
- CMGI Newsletters: Committee has appointed a research assistant who has been working on monthly CMGI newsletters and other gender-related projects. Since March 2021, CMGI has disseminated 22 newsletters to the IIMA community.



GENDER CENTRE



Activities conducted in 2022 - 2023

- Creating a gender dashboard based on SDG's at the subnational level (launch expected by end of March 2023).
- Concept note on research in women entrepreneurship and career advancement. The goal is to identify research gaps and encourage further research. Workshop to be conducted in 2023 – 2024.
- Collaborations are being explored with NITI Aayog and other private industry partners.
- Sexual Harassment at the workplace: Legal and Practical Aspects.
- Hosting Prof. Marianne Bertrand from the University of Chicago at IIMA.

Research Activities

Following are the publications of the members of the Gender Centre related to Gender issues in 2022 – 2023.

Articles

Vijayalakshmi, A., Dev, P., & Kulkarni, V. (2022). Domestic workers and sexual harassment in India: Examining preferred response strategies. World Development, 755, 105875

Tumbe, C. (2022). Women directors in corporate India, c, 1920-2019. Business History, 1-14.

Vijayalakshmi, A., & Lin, M. H. (2022). One-Click at a Time: Empowering Mothers for their Adolescent Children's Educational Expenditures Through Social Media Usage. International Journal of Consumer Studies

Babbar, K., Rustagi, N., & Dev, P. (2022). How COVID-19 lockdown has impacted the sanitary pads distribution among adolescent girls and women in India. Journal of Social Issues.

Bose, G, Jain, T., & Walker, S. (2022). Women's labor force participation and household technology adoption. European Economic Review, 747, 104181.

Jain, T., Dhar, D., Kapoor, V., Kapur, V., & Raj, A. (2022). Measuring gender attitudes: Developing and testing Implicit Association Tests for adolescents in India. Plos one, 77(6), e0264077.

Dhar, D., Jain, T., & Jayachandran, S. (2022). Reshaping adolescents' gender attitudes: Evidence from a school-based experiment in India. American economic review, 7 72(3), 899-927.

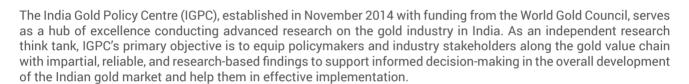
Working Papers

Gupta, S., Vemireddy, V., Seth, P., & Pingali, P. L. (2022). Bridging the intrahousehold dietary gap—the role of economic growth and women's nutritional empowerment: Evidence from India.

Vemireddy, V., Ringler, C., Alvi, M., Tank, N., Women's empowerment in the context of energy: a conceptual understanding Vemireddy,V., Bajoria,P., Puskur,R., Seasonal dietary diversity and gender control in sub-Saharan Africa: a comparison across production systems



3.4 **INDIA GOLD POLICY CENTRE (IGPC)**



IGPC collaborates closely with relevant government departments and multiple industry bodies to provide valuable policy recommendations that cover all aspects of the gold value chain, ensuring a consistent policy impact.

Dissemination of information

- The 6th Annual Gold & Gold Markets conference, organized by IGPC, was successfully held in New Delhi on the 9th and 10th February 2023. The conference was inaugurated by Mr Injeti Srinivas, Chairman of IFSCA. The conference comprised a diverse mix of academic research presentations and discussions on crucial issues affecting the gold industry and provided a platform for stakeholders from the gold industry, the research community, and regulators to exchange views and ideas on a single platform. The conference featured 41 speakers and 15 research scholars, who facilitated five-panel discussions, three workshops, two fireside chats, and 15 research papers in a packed event with back-to-back sessions.
- IGPC hosted several webinars on gold imports under the UAE-India Comprehensive Economic Partnership Agreement (CEPA) and a series of knowledge sessions on the import of gold through the India International Bullion Exchange (IIBX) in GIFT City, Gujarat.
- The first-year survey under IGPC-PRICE annual project on the nationwide household survey on gold consumption has been completed. The survey for the current year has been started with added dimensions. Through this survey, IGPC has been able to build up a rich database that can be further mined by researchers in the field of gold and the stakeholders in the gold industry.





3.5 **CENTRE FOR MANAGEMENT OF HEALTH SERVICES (CMHS)**



Centre for Management of Health Services (CMHS) was setup in June 2004. The overall objectives of CMHS are to address the managerial challenges in delivering health services to respond to the needs of different segments of our population efficiently and effectively, build institutions of excellence in the health sector, and influence health policies and wider environments.

Webinar/Seminar/Conference/Workshops

Event & Date	Title of the Webinar
Panel Discussion Jul 8, 2022	Healthcare ASIG x CMHS: Panel Discussion on 'Healthcare - The Sunrise Sector. Career Opportunities Going Forward'
Seminar Jul 15, 2022	"Effect of Health Insurance in India: A Randomized Controlled Trial"
Webinar Sep 28, 2022	"Policy Uncertainty and Behaviour of Foreign Firms in Emerging Economies."
Webinar Dec 13, 2022	Pandemics and Technology Engagement: New Evidence from m-Health Interventions During Covid-19 in India
Webinar Feb 10, 2023	Does Access to Human Coaches Lead to More Weight Loss Than With Al Coaches Alone?

Publications

Articles

Tarun Jain, Diva Dhar, Vrinda Kapoor, Vrinda Kapur, and Anita Raj: Measuring gender attitudes: Developing and testing implicit association tests for adolescents in India, PLoS ONE, June 2022

Anuj Kapoor, Sridhar Narayanan, Puneet Manchanda: Can a Human Coach Help You Lose More Weight Than an Al Coach: Empirical Evidence From a Mobile FitnessTracking App, November 25, 2022

Lodi, A., Olivier, P., Pesant, G. and Sankaranarayanan S.: Fairness over time in dynamic resource allocation with an application in healthcare. Math. Programme. (2022)

Namrata Chindarkar, Maki Nakajima, and Alfred M. Wu: Inequality of opportunity in health among urban, rural, and migrant children: Evidence from China, Journal of Social Policy, Cambridge University Press, December 02, 2022

Amit Karna, Shamim Mondal, and Viswanath Pingali: Policy uncertainty and behavior of foreign firms in emerging economies, Management Decision, Vol. 60 No. 8, 2022© Emerald Publishing Limited 0025-1747,

Case Development

Viswanath Pingali, Aditya Christopher Moses, and Ankur Sarin: Mission of Serving the Poor. SEWA Rural, Case: CMHS0047, 19-10-2022

Viswanath Pingali, Aditya Christopher Moses, and Ankur Sarin: Teaching Note: Mission of Serving the Poor. SEWA Rural: A Teaching Note, Case: CMHS0047TN, 19-10-2022



3.6 JSW SCHOOL OF PUBLIC POLICY (JSW SPP)



The JSW School of Public Policy (JSW SPP) at the IIMA is a centre of excellence that aims to make a distinctive contribution to public policymaking in India by engaging in leading-edge research, training the next generation of public leaders and policy practitioners, developing policy case studies; and providing evidence-based advisory services that have a direct impact on policy formulation.

Established with support from the JSW Group and JSW Foundation, SPP is housed in a 55,000 square feet multistorey building that is equipped with world-class facilities. The building was inaugurated on February 21, 2023, in the presence of the Chairperson of the Board of Governors of IIMA, Mr Pankaj Patel; Acting Director of IIMA, Prof. Arindam Banerjee; Chairperson of JSW SPP, Prof. Namrata Chindarkar; and the donors, Mr Sajjan Jindal, Mrs Sangita Jindal, and Mr Parth Jindal.

The School offers cutting-edge electives in the field of public policy in the flagship PGP programme. In the academic year (AY) 2022-23, the school offered three electives – Public Policy Design Principles and Applications, Doing Business with Government, and Public Policy Communication. In addition, it was the anchor unit at IIMA for the two-year Mahatma Gandhi National Fellowship (MGNF) programme and also offered executive education programmes to government and public sector organizations.

The School supports inter-disciplinary academic research that has a strong bearing on public policy theory and practice. In AY 2022-23, the school funded Prof. Ankur Sarin for his study on Coproduction in the Delivery of Rights-Based Policies.

At the 2023 convocation ceremony, the case registered under JSW SPP, "Swachh Bharat Mission" (Parts A, B and C) received the Philip Thomas Memorial Best Case Award. The case was co-authored by Professor of Management Practice, Mr Parameswaran Iyer and Prof. Ajay Pandey.

In AY 2022-23, the school hosted the 4th India Public Policy Network (IPPN) Conference on "State Capacity" in hybrid mode. It was attended by 150 scholars and practitioners in-person with participants from nine countries, including India, Australia, France, Hong Kong, Indonesia, Israel, Singapore, Sri Lanka, and USA.





CENTRE FOR DIGITAL TRANSFORMATION (CDT)



Following are the key works done by CDT last year.

Academic Research

CDT was associated with various research projects, on wide ranging topics, some samples include:

- Gupta, Arghyadip; Pandey, Shreya; Setia, Pankaj; Competition and Collaboration: How to Leverage Complementarities between Humans and Al in Organizational Teams?, Working Paper
- Gupta Samrat; Ram, Bhagwat; Setia, Pankaj; Creating Digital Workflows: A Recommender System Approach, Working Paper
- Agrawal, Shubhangi; Setia, Pankaj; How Digital Technologies Impact Tolerance to Modern Slavery in Supply Chain Networks: An Institutional Theory Perspective
- Aljafari, Ruba; Soh Noume, Franck; Setia, Pankaj; Agarwal, Ritu; The local environment matters: Evidence from digital healthcare services for patient engagement, Under Review.

Research Reports

Centre worked on the following research report, in collaboration with various industry partners last year.

Setia, P., Deodhar, S., and Dadhich, U. (2023). Digital Retail Channels and Consumer Emotions in India. Ahmedabad: Indian Institute of Management.

The report is in association with the partner members of our Retail Tech Consortium (RTC) - Flipkart, Snapdeal, Patanjali, P&G, Unilever, Nykaa, Tata Croma, and others.

Webinars

CDT organized various webinars, panel discussions, and in-person seminars by researchers, government, and industry leaders, including the head of Digital India, ONDC, Tata Medical and Diagnostics (MD) etc.



Digital Immersive Events (Research and Industry)

Our academic conference "International Conference On Digital Organization (ICODO 2023)" had participation from both Indian and global institutes including IIMs, IITs, and many US universities – John Hopkins University, Virginia Tech, Univ. of Minnesota, and Indiana Univ, amongst others. We also conducted industry interactions through the RTC in Delhi and Bangalore.

We are very excited to be making an impact through advocacy, policy briefs, research, public, & industry practices e.g. our works have featured in various public discourses, and were covered by CNBC Awaaz, ABP News, and News18 and most leading newspapers (Economic Times, Indian Express, The Hindu, Outlook, Forbes India, and so on).





3.8 CENTRE FOR TRANSPORTATION AND LOGISTICS (CTL)



Resilient and sustainable transportation systems and logistics ecosystem play a crucial role in the economic development and country's growth. Improved logistics infrastructure such as roadways, ports, railways, and warehouse are key enablers for every industry and eventually lead to rapid economic growth for the country. The logistics ecosystem is an important determinant of economic activity, plays an important role in the change and improvement of economic indicators and contributes to country growth (GDP) and country's competitiveness (trade) globally.

The Centre, through its many programmes, activities, and events, aims to promote impactful research through internal collaborations and external partnerships with industry, government, and academia. Currently, CTL faculty members engage in problem-solving and thought leadership in emerging areas such as transport infrastructure, vehicle routing, facility location, warehouse design, mobility choices, environmental impact reduction, and accessibility using cutting-edge data and methodologies spanning optimization techniques, stochastic and empirical methods. Our goal is to continue to support faculty as well as student research and further strengthen IIMA's reputation as a leading transportation and logistics research hub in the world.

The Centre is advised by a Research Advisory Committee, whose members are international faculty engaged in cutting-edge research related to transportation and logistics. This year, CTL faculty engaged in writing policy briefs and opinion pieces on related topics such as post-pandemic supply chain crisis, quick-commerce, multi-modal logistics parks and infrastructure.

The faculty also wrote white papers on technologies in transportation and logistics, sustainable road freight, and electric vehicles. The centre hosted research webinars and practitioner talks on several thematic areas such as service network design, ride-hailing services, driver safety, supply chain resilience and airline network optimization. CTL faculty participated at the national logistics policy symposium and PM Gati Shakti workshops. CTL co-hosted the international workshop on sustainable road freight along with IIT Madras. Going forward, CTL is committed to strengthening its ties with industry, solving cutting-edge problems in transportation and logistics, organizing thematic workshops, nurturing student interest in related areas, and impacting both policy and practice.





3.9 **ASHANK DESAI CENTRE** FOR LEADERSHIP AND **ORGANISATIONAL DEVELOPMENT (ADCLOD)**



The Ashank Desai Centre has been founded with a vision to conduct research and inform practice in Leadership and Organisational Development.

Following are the events organised by ADCLOD in the year 2022- 2023:

Leadership Conversation Series

Professor Jonathan Gosling shared his insights on "The Pleasures of Power - A Leader's Guide"

Dr Atul Mitra spoke about his research in the areas of "Rewards, Resources and Work-Life Balance".

Leadership: Theory, Practice and the Messy Reality: Dr Vishal K Gupta spoke about the gap between leadership theory and practice.

The closing ceremony of the "Leadership Ecosystem Development for Character-building and Entrepreneurial Thinking" was organised in the presence of Shri Kunga Nima Lepcha, the Education Minister of Sikkim.

Dr Pujya Gnanvatsal Swami, Eminent Speaker, BAPS and Mr. Shrenik Shah, Keynote Speaker, discussed "Leadership and the Limitlessness of the Human Spirit."

Leadership Storytellers Series

Ravi Venkatesan spoke about how Agility and adaptability are crucial elements for "Flourishing in Turbulent Times".

Equal yet Different: Anita Bhogle touched upon the lack of women in the workforce and the catalysts women can use to realize their

Prof. Biju Varkkey was in conversation with Dr Arvind N Agrawal and Prof. T.V. Rao shared their insights in their book, "Crucibles of HR Leaders".

Leadership Deep Dives

Anshu Gupta, Niraj Kumar Lal and Vikram Tandon discussed their experience on "Leading for Social Impact".

Talent Trends in Post-COVID World: Moonlighting, Quiet Quitting, Layoffs, and Talent Wars: Prof Vishal Gupta and Prof Biju Varkkey discussed the emerging HR trend with Shuchita Shukla, Neetu Chitkara and Prof. Neharika Vohra.

Book Talk with Vikram Sarabhai Library

Relevance of Mahabharata & Ramayana in today's life and times: Ami Ganatra discussed insights from her books.

India's Pathways to Success: Winning in the Next Decade: Dr Ganesh Natarajan discussed his book with Dr Raghunath Mashelkar and Mr Ashank Desai.

Additionally, some of the stellar projects across domains undertaken by ADCLOD are as follows:

- Under "The Marico School Leadership Programme", ADCLOD created e-content for the programme inclusive of short videos, presentations, course work and assessments and were used by 100,000+ teachers in five North Indian States.
- To help professionals and managers across domains and enhance their leadership skills, Leadership Skills E-Learning Course which is accessible to all has been created by ADCLOD and is available on Coursera.



3.10 **NSE CENTRE FOR BEHAVIORAL SCIENCE IN** FINANCE, ECONOMICS & **MARKETING**

The NSE Centre for Behavioral Science in Finance, Economics & Marketing (NSE CBS) was inaugurated in December 2019 at the Indian Institute of Management, Ahmedabad with a grant from the National Stock Exchange of India Ltd. The first-of-its-kind in a management institution in India, the Centre aims to build a cross-disciplinary platform for conducting and disseminating research grounded in neuroscientific and behavioral knowledge across diverse fields of management, including but not limited to finance, economics, marketing, organizational behavior and human resource management.

With the CBS, the Institute aims to lead the way with applied research to improve management practices across sectors of finance, health, public policy, marketing, economics, organizational behavior, and human resource management as well as making pathbreaking contributions to academia in these areas. The Centre would like to engage in rigorous but relevant research and looks to connect with interested researchers in academia and practitioners in industry.



The CBS has an EEG system, Eye Tracker, and Galvanic Skin Response (GSR). The laboratory is designed to explore the applicability of behavioral science theories in marketing, finance, and economics for generating and disseminating ideas around these themes.

Date	Category	Title		
Apr-15 2022	Webinar	Predicting Retail Sales with fMRI, Attitudes, Incentivized purchases, and Market Data		
Oct-31 2022	Webinar	Regulatory reforms in mutual funds: Impact on investor behavior		
Dec-13 2022	Webinar	Branding Based on Behavioral Research has a Distinct Advantage		
Jan-06 2023 Seminar Ho		How can Textiles Contribute to a \$ 5 Trillion Economy: Behavioral & Policy Dimensions		
Jan-12 2023	Webinar	Policy Uncertainty and Its Impact on Foreign Firms		
Feb-15 2023	Webinar	Doing Reputation: Creating Value for Business		
Mar-16 2023	Webinar	Systematic Long-only Momentum Strategy in Financial Markets: Evidence from India		



3.11 MISRA CENTRE FOR **FINANCIAL MARKETS AND ECONOMY**



The Misra Centre for Financial Markets and Economy at IIMA facilitates research on contemporary issues related to financial markets within the overall economic framework and disseminates knowledge via seminars, conferences, media outreach, and more.

The Centre faculty members produce financial and economic databases, such as the Business Inflation Expectation Survey (BIES), IIMA-SFarmsIndia Agri Land Price Index (ISALPI), and the IIMA-AuraArt Indian Art (Price) Index (IAIAI). The Centre releases BIES on a monthly basis, which is widely tracked for research and analysis including by the Union Government's Economic Survey 2022-23.

The Centre has been conducting a high-profile series of research seminars in the field of finance, economics, and related areas by researchers and policymakers from various countries. During the year, the Centre conducted a successful webinar by Prof. Raghuram Rajan and a pre-budget discussion webinar. The Centre has hosted one or two webinars/seminars every month.

An International Research Conference on Insolvency and Bankruptcy (in collaboration with the Insolvency and Bankruptcy Board of India) was organized during April-May 2022. The conference featured keynote speeches, panel discussions, workshops, and presentations by researchers. An International Research Conference on Fintech: Innovations, Inclusion and Regulations (in collaboration with RBI's Centre for Advanced Financial Research and Learning, Mumbai) was organized in March 2023. The conference featured a keynote speech by Mr. M. K. Jain, Deputy Governor, RBI, an academic keynote address by Prof. Thorsten Beck, Director at Florence School of Banking and Finance at the European University Institute, three-panel discussions, and research paper presentations.

The Research and Policy Insights on Financial Markets and Economy series presents an analysis of issues relevant to policy, highlights a financial or economic phenomenon and reviews the extant literature on a topic. The Centre released three such policy briefs during the year on issues related to trade policy implications of Global Food Price shocks, a review of Free Trade Agreements by India, and an analysis of the Real Estate Sector in India.





3.12 BRIJ DISA CENTRE FOR DATA SCIENCE AND AI



Centre Activities

Research

Multiple research projects are being undertaken in association with the centre:

- Can an Al Coach Help You Lose More Weight Than a Human Coach: Empirical Evidence From a Mobile Fitness Tracking App (Prof. Anuj Kapoor)
- High-frequency trading: Measuring latency from big data (Prof. Anirban Banerjee)
- · Causes, Symptoms and Consequences of Sociocultural Polarization (Prof. Samrat Gupta)
- When A Machine Knows When You Are Happy (vs. Upset) (Prof. Hyokjin Kwak)
- Employee Reviews A Text Mining Perspective (Prof. Adrija Majumdar)
- An iterative gradient-based bilevel approach for hyperparameter tuning in machine learning (Prof. Ankur Sinha)

Webinars

· Eminent researchers are invited regularly to share their research work.

CXO Panel discussion on Rejuvenating businesses in the age of Al+

 The Brij Disa Centre of Data Science and AI recently organized a CXO panel discussion on "Rejuvenating businesses in the era of AI+". Professor Indranil Bose moderated the discussion.

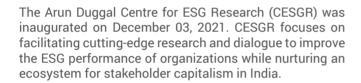
Advanced Workshop Democratizing AI for Academic Research

• Dr Sanjiv Das, Professor, Santa Clara University, conducted a workshop on "Multimodal Machine Learning at Scale: Democratizing AI" for Academic Research





3.13 **ARUN DUGGAL CENTRE** FOR ESG RESEARCH



CESGR aims to contribute to the development of the nascent ESG ecosystem in India and help Indian enterprises and organizations integrate ESG into their core business and investment decisions.

Faculty-led Research Projects

- 1. Role of Company Secretaries in Shaping ESG Agenda in Indian Public Listed Companies: An Exploratory Study. PI: Prof. Biju Varkkey
- 2. Governance and Mission Drift. PI: Prof. Aditya Moses
- 3. ESG Performance and the Likelihood of Cross-Border M&A Deal Completion. PI: Prof. Chitra Singla

Student Research Projects

- 1. Evaluating the Impact of the EU Carbon Border Adjustment Mechanism on Indian Export Oriented Business.
- 2. A Response to SEBI'S Consultation Paper on ESG Rating Providers for Securities Markets.
- 3. Developing a Statistical Model of firm-level Carbon Footprint using financial data.
- 4. Developing a Machine Learning based Statistical Index for Predicting Governance Quality of Indian Corporations.

Knowledge Dissemination Platform

IIMA, in collaboration with PwC in India, announced the establishment of the 'PwC ESG Forum at IIMA' on December 19, 2022, to facilitate the exchange of knowledge and ideas among ESG stakeholders through a series of marguee events.

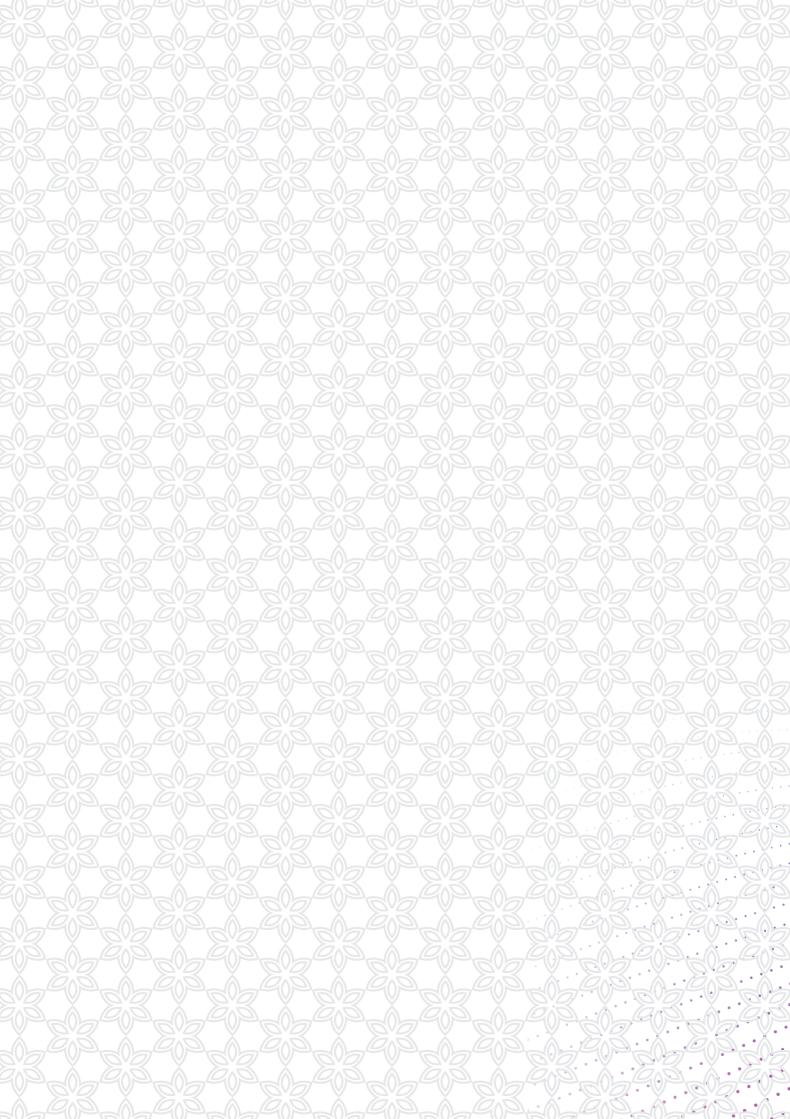
ESG Forum Lecture Series

- Mainstreaming ESG: A Fireside Chat with Mr. Sanjeev Krishan, Chairperson, PwC in India on Dec. 19, 2022, was a lively interaction where students got a chance to talk about mainstreaming ESG frameworks and reporting, ESG opportunities for Indian corporates, the role of private businesses in ESG adoption in India, and emerging career opportunities in the ESG space.
- CESGR under the PwC ESG Forum hosted a talk on "ESG. Climate Change, and Sustainable Development: The Path Forward" by Dr. Aniket Shah, PhD., Managing Director and Global Head of Sustainability Strategy at Jefferies Group LLC, on February 20, 2023.

Future Roadmap

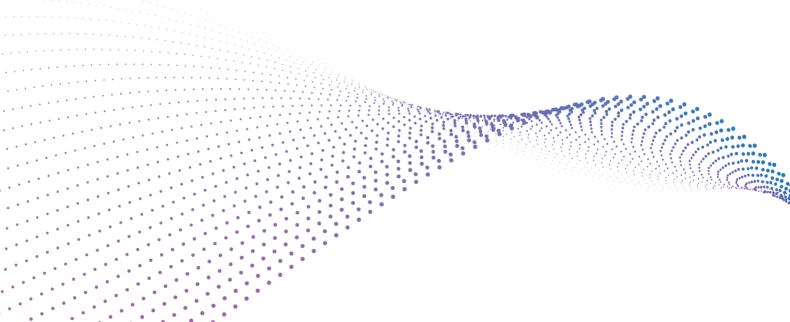
- 1. Research project on "State of ESG: BRSR Adoption in India" and "Net Zero Readiness"
- IIMA Sustainability Strategy and Report
- Inaugural India Responsible Capital Conference
- Series of webinars and expert sessions on ESG.







4. ENHANCING THE CAMPUS





INFRASTRUCTURE DEVELOPMENT



The infrastructure development work awarded to PSP Project in 2019 picked up momentum after the subsidence of Covid. The target was to the work by mid of 2022. The infrastructure development work for The Continuum Block was awarded to Goyal and Co (Construction). The status of the progress as on March 31, 2023, is as follows:

Name of the Building	Area (Square Foot)	Start date	Expected completion date	*Revised completion date, including interior and AV	% of completed up to March 31, 2023
Sports Complex	57,858	April 1, 2019	March 31, 2020	August 31, 2021	Complete and in use from September 2022
JSW School of Public Policy	56,420	April 1, 2019	June 30, 2020	May 30, 2022	Complete and in use from June, 2022
Student Dormitories	3,47,359	April 1, 2019	March 31, 2021	June 20, 2022	Complete and in use from June, 2022
New Academic Block	2,36,924	April 1, 2019	March 31, 2021	June 30, 2022	Complete and in use from June, 2022
Faculty Housing (56 Units)	2,21,494	June 1, 2021	May 31, 2023	January 31, 2024	57.4%
Staff Housing 1 (60 units)	93,556	March 1, 2021	February 28, 2023	January 31, 2024	47.85%
Staff Housing 2 (40 units)	65,262	March 1, 2021	February 28, 2023	January 31, 2024	49.65%
The Continuum Block CIIE	63,078	March 4, 2021	January 31, 2023	June 30, 2023	84.75%

The star attraction of the sports complex is the swimming pool, steam and sauna bath. From, January 2023, the first-year PGP classes were held in the newly constructed academic block rechristened AB-2 (academic block 2). The annual cultural festival "Chaos" was also conducted in the newly built sports ground.

Conservation, Restoration, and Upgradation

The infrastructure at the main campus was built in the 1960s and 1970s. The buildings, therefore, have begun to show architectural and structural distress. Conservation architects Somaya & Kallapa were appointed in 2014-2015 to prepare the Conservation Master Plan and to undertake the conservation and restoration of the following Louis Kahn buildings.

Sr.	Building	Built up area in sq.ft	Status of works as on March 31, 2023
1	Library	48,000	Completed in November 2018



2	Faculty Block including Ambulatory/ faculty interaction centre & Harvard staircase/ Entrance area	71,306	Civil works commenced in October 2020. Non-destructive testing work of various elements of the faculty block is in progress. Due to the pandemic, the work could not commence/progress in full swing. The result of NDTs and the structural consultant's final recommendation on repair methodology and structural retrofitting is awaited. The scope of work is likely to change substantially, resulting in cost increase. The time frame of this project is also likely to get affected.	
3	Classroom Complex including Entrance Plaza	66,000		
4	Dormitories for students (468 rooms)	2,11,850	D-15 completed in November 2018.	

Since, the restoration of D - 15 was not satisfactory, and cracks appeared in the brick structural walls of the library building in 2020, the Institute appointed IIT Roorkee to undertake a structural review (post-restoration) of the library and D - 15. IIR-Roorkee was well recognised for its expertise in structural analysis of buildings.

During tests in the Faculty Block it gradually came to attention that the condition of the building is much worse than what was initially concluded.

The Institute subsequently appointed IIT Roorkee on April 29, 2022 to assess the condition of the buildings listed below

- Seventeen Dormitory buildings (Dorms 1 to 14 & 16 to 18)
- Classroom Complex
- **KLMDC Building &**
- KLMDC Annexe

The Institute had invited architects Mr Gunny Harboe, Mr Hemmant Jha & structural engineer Mr Paulo B. Lourenco to visit the campus and share inputs on the status of the buildings. They visited the campus in July 2022

Based on the evidence, it was decided that since it is difficult to return the building to its original condition without seriously compromising on safety, the Institute will not continue restoring the faculty blocks, classroom complex, and dorms other than D15. After due consideration, an request for proposal (RFP) will be issued subsequently on the reconstruction of the faculty blocks and classroom complex, peripheral dorms 16 to 18, and the remodelling of the other dorms in line with the Louis Kahn heritage and keeping in mind functional needs of current and future residents of the campus.





COMPUTER CENTRE

Information and Communication Technology (ICT) department, also referred to as Computer Centre (CC) oversees and maintains all the ICT Infrastructure (campus network, data centre, servers & storage, cloud, telecommunications, software, and endpoint devices and facilities) at IIMA. The Centre is governed and guided by the Computer Services Committee (CSC), which formulates IT policies and procedures. The Centre is managed by qualified IT professionals, able managers, and technical team members.

The Centre focuses on developing and maintaining the IT infrastructure to ensure high availability, scalability, mobility, security, performance, automation, lower total cost of ownership (TCO), and ease of management. The goal is to create a digitally smart campus where applications and information can be accessed securely 24/7 from anywhere and from any device at an acceptable speed with due access & security control. Additionally, the latest tools and technologies are utilized to ensure that all campus resources are used optimally. IIMA boasts a state-ofthe-art tier-2 Data Centre facility from APC Schneider, where the computing, networking, and telecom infrastructure are hosted, along with associated administrative and academic applications ranging from ERP (SAP) to LMS (Moodle) to Website Apps to IIMA MOOCs.

ICT Infrastructure

The CC has adopted Hyper-Converged Infrastructure (HCI) to reduce data centre complexity and increase scalability and productivity. The infrastructure has been built using VMWare's VSAN technology on HP servers, with Veeam software serving as the backup platform.

All buildings in the main and new campus, including the hostels, faculty blocks, academic blocks, computer centre, library, and IMDC, are connected through a Gigabit Ethernet-Switched network. Recently, the CC upgraded its network backbone to 10Gbps/40Gbps/100Gbps by laying a single-mode fibre. The local area network (LAN) has been designed using a 3-layer architecture - Access, Distribution, and Core Layer, LAN security has been enhanced using virtual LAN methodology. Current network infrastructure supports speeds up to 40 Gbps, while Wi-Fi 6 (802.11ax) wireless LAN technology supports speeds up to 2.5 to 3 Gbps. IIMA has deployed 200+ network switches and 1500+ wireless access points across the campus to ensure high throughput and maximum coverage. All critical network components, Wired and Wi-Fi, are in a High Availability (HA) setup. The Wired and Wi-Fi Devices authentication (AAA), guest portal, and end-user devices security compliance are managed using Cisco ISE. The entire network is monitored and managed through a single window using the network management software - Cisco Prime. Perimeter-level security is managed through a next-generation firewall from Fortinet. Endpoints and servers are further secured by deploying antivirus software/updates, Windows updates, and security patches by a defined automated process.

IIMA has a total internet bandwidth of 900 Mbps+900 Mbps through two different ISPs in ping topology. It also has a 1 Gbps link from NKN (National Knowledge Network). Hence, the IIMA campus has a total of 2.8 Gbps aggregated internet bandwidth. The Internet backbone was strengthened by doubling the ILL capacity with multiple internet service providers. This has ensured redundancy in internet leased lines to supply adequate bandwidth services to IIMA community members. On-demand increase of internet capacity at IIMA is also arranged to ensure demand-



supply and uptime of ILL 24/7. To ensure IT security and prevent external threats to the computing environment of IIMA, UTM (Unified Threat Management) has been upgraded to the latest version of the firewall with built-in Al-based preventive security measures, log analysis, and intelligent reporting tools.

The Centre also shares the Do's and Don'ts with the community for IT security.

Network Alternate Site

IIMA intends to revamp and modernize its entire campus and the Data Center networking infrastructure with modern and state-of-the-art networking technology, covering both active and passive components. This networking infrastructure will cater to the current and future needs of the faculty members, students, administration staff, guests and residence users.

Currently, IIMA has a primary data centre that hosts all servers, core network equipment and Internet gateway equipment in its main campus. It is proposed to implement a highly resilient network by implementing an alternate network site in the new campus to provide high availability (HA) between the existing data centre and the network alternate site. The project covers both active and passive infrastructure upgrade.

Implementation of ERP – SAP S4 HANA

IIMA has selected SAP S/4 HANA as its ERP (Enterprise Resource Planning) platform and has opted for the On-Premise option. For this purpose, it has established a TDI-based SAP infrastructure using HP servers, SAN Switches, SAN storage, Veeam backup platform, VMWare virtualization platform, and SUSE Enterprise Linux Operating system. The institute has configured the entire solution to provide High Availability (HA) with minimum downtime in case of hardware failure. In the first phase of implementation, the institute has implemented the core modules of SAP S/4 HANA, and in the second phase, it has completed Student Life Cycle Management (SLCM). The implementation of SAP will help the institute automate its processes, improve resource optimization, and increase productivity. Moreover, it will enable IIMA to become a more digitally advanced institution.

High-Performance Computing (HPC) Lab

Due to the critical role of data collection, visualization and modelling in academic and research activities, IIMA recognized the need to establish a cutting-edge laboratory with high-performance computers and extensive data storage capabilities. The HPC lab has become an invaluable resource for the academic and research communities at IIMA, facilitating research, consulting and public policy making. The lab has proven especially beneficial for research scholars and students enrolled in the ePost Graduate Diploma in Advanced Business Analytics (ePGD-ABA) programme.

IP Telephony Infrastructure

The upgrade to digital IP telephony in Unified Communications from Avaya with SIP Trunk services from Vodafone has enabled the integration of all communication channels, like chat, voice, video, web, etc., into one place. This integration makes it easier for users to use just one medium for different communication needs through a single user interface, saving considerable time and resources.

IIMA Cloud Services

The hybrid model adopted by IIMA allows for a flexible and efficient approach to hosting applications. The use of cloud services enables the Institute to benefit from the scalability, reliability and accessibility of cloud computing while retaining control over specific applications hosted on-premises. The Computer Centre's decision to increase its cloud environment for its various needs, such as Disaster Recovery Site for SAP and Non-SAP Applications, BC-DC Portal and the new website of IIMA, will further enhance the Institute's ability to deliver services to its community while ensuring data security and compliance with regulatory requirements.

SMART Classrooms

IIMA has taken steps to ensure that its classrooms are equipped with modern AV and IT facilities with uninterrupted power supply. This will certainly contribute to a more efficient and effective teaching and learning environment. A



fully equipped computer classroom in the Computer Centre is also a great resource for providing computer-based training to students and staff. IIMA also imparts education through Distance Learning and E-Learning modes. It has set up high-definition video-conferencing systems through partners for lecture recording, archiving and web streaming.

Audio-Visual and IT Facilities in NAB-2 and JSW-SoPP (New Buildings added)

Audio Visual Department (AV) at IIMA manages all the infrastructure & AV facilities of Classrooms, Seminar rooms, Auditoriums, Syndicate rooms, Conference & Meeting rooms etc., across the campus, JSW-SPP and New Academic Block also known as AB-2 are equipped with the new and latest Audiovisual technologies, which covers 24 syndicate rooms, 8 Classrooms with hybrid system facilities, 4 seminar rooms, and one Auditorium at NAB, in JSW-SoPP there are 8 syndicates rooms, 2 classrooms, 1 Auditorium, 1 Multipurpose room and the Forum Area all facilities all are equipped with high end Audio visual systems.

Online@IIMA

Online@IIMA is a unified portal that serves as a single gateway to access all the existing and new online programmes by IIMA. Through this portal, the Institute is introducing a slew of innovative online certification courses to help professionals be future-ready and better equipped for rapid changes happening across the business landscape. Students and professionals can now access the same high-quality IIMA education from anywhere across the globe through this portal. The core objective of this portal is to fulfil the long-term vision of the IIMA to set up an eLearning portal suited to offer executive education training programmes and other training courses through a robust, secured, and elegant MOOC (Massive Open Online Courses) platform, which will support synchronous and asynchronous learning.

The portal consists of the following components:

- Information Portal: To browse the details about the course and the instructor.
- Content Management System: To manage the content of the information portal.
- Self-Service Learning Portal based on OpenedX: A personal learning space for learners and a learning delivery space for the instructors
- Admin Portal: It will be used by the administration to monitor and manage the self-service portal

Learning Management Systems

Moodle is a widely used and popular learning management system that is used by educational institutions around the world. At IIMA, Moodle is the official LMS used for various activities related to electronic educational technology courses or training programmes. The system is used by faculties to share study material, for online submission of assignments, online quizzes/exams, discussion forums (course specific), and assessments integrated with antiplagiarism software. The Moodle LMS is customized to integrate with Zoom VC for online classes, which makes the learning process and class lectures easy to attend and access the resources. The Media Portal systems have been developed to view class lecture videos that were conducted online by the students with due security measures and time-based access controls, which can be used for their reference.

Academic Software Support Services

Computer Centre at IIMA has developed many academic and administrative applications in-house, mainly on the LAMP platform. This shows a commitment to using open-source software and building custom solutions to meet the specific needs of the IIMA community. Providing software to faculty members for their academic and research work is also an important service, as it helps support the research and teaching missions of the Institute.

The addition of new software facilities – subscribed and other open-source tools is a positive step, as it expands the range of tools available to faculty members and students for their academic and research work. There are about 25+ academic software tools including portal for learning foreign languages on self-learning mode.

Digital Certificate in Blockchain Platform (BCDC)

Implementing Blockchain technology for managing digital certificates is a great initiative taken by IIMA. Blockchain is a secure and tamper-proof way of storing and verifying digital records. By using this technology, IIMA can ensure



that the digital certificates issued to the students are authentic, tamper-proof and easily verifiable. This eliminates the risk of duplication and difficulty in verification, which is common in the manual process of managing certificates.

Moreover, the automation of the process through the Blockchain platform has made the entire process more efficient and secure. It eliminates the need for manual intervention and reduces the time and effort required to manage certificates. With the help of this platform, IIMA can now design, generate, validate, issue, verify on demand, revoke and time-bound digital certificates with ease.

Issuing 6000 digital certificates to ExEd programme participants in a year is a commendable feat and it is expected that this number will only increase in the future. By implementing Blockchain technology, IIMA has not only streamlined the process of managing certificates but has also taken a significant step towards digitization and innovation.

Robust IT Help Desk

Computer Centre has a centralized helpdesk for end users to log IT-related incidents and requests. This process is based on the ITIL methodology and the Computer Centre has a hybrid IT services model. Outsourcing non-critical services while managing critical support functions directly through its internal team can help ensure that the most important IT functions are given the necessary attention. Having SLA-driven support contracts with OEMs and service providers is also a good practice to ensure that service levels are met.

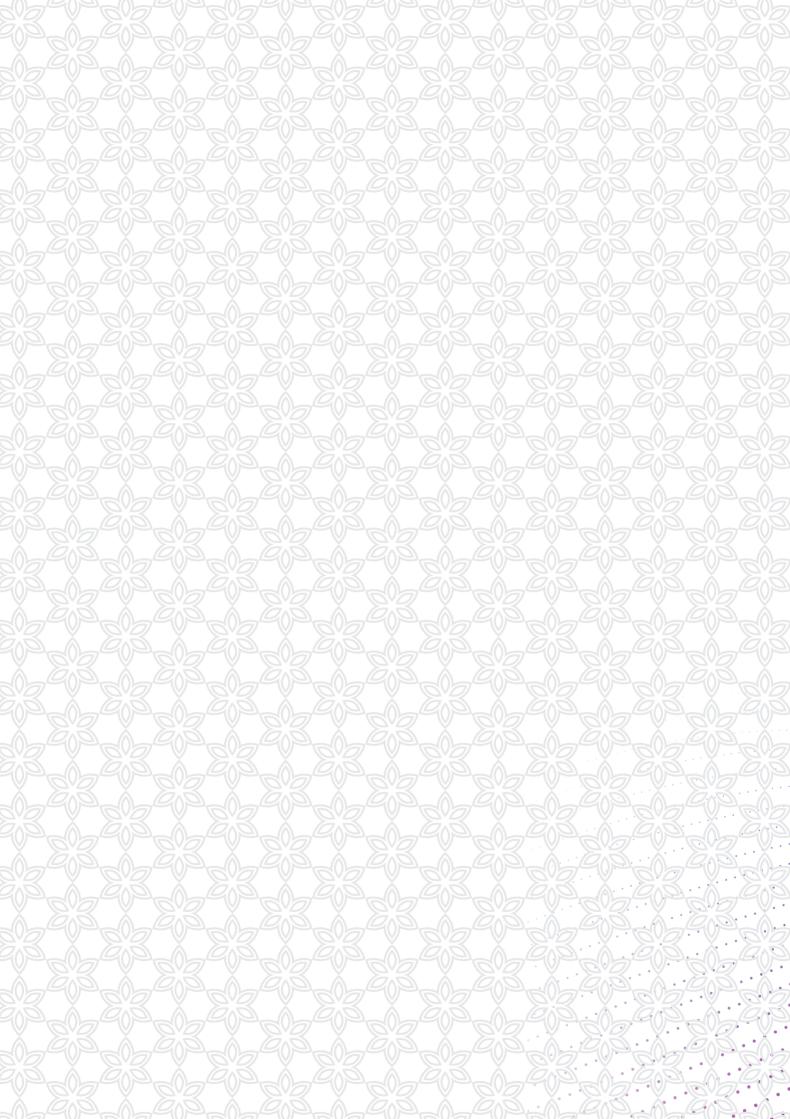
Cyber and IT Security Measures

IMA is taking IT security seriously and conducting regular VAPT (Vulnerability Assessment and Penetration Testing) and IT security audits to identify and address any vulnerabilities or risks. It's also good to know that an alternate network site is being set up to ensure business continuity in case of any network failures or disasters. This will ensure that the IIMA community can continue to work seamlessly and securely, without any disruptions or downtime.

CyberCell@IIMA

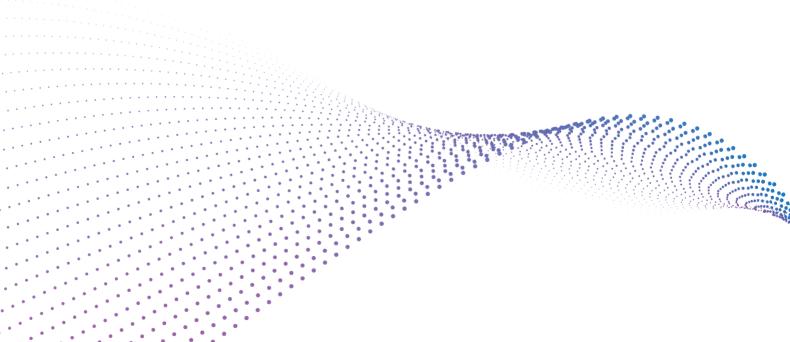
CyberCell @IIMA is a structured function within ICT responsible for a variety of cybersecurity-related tasks. The Cyber Cell carries out regular audits and vulnerability assessments to find potential flaws in institute's IT infrastructure and to suggest solutions to improve cybersecurity. The Cyber Cell suggests to implement safeguards for sensitive data and respond to incidents like data breaches and cyberattacks, assess IT risks and develop effective management strategies. The Cyber Cell can provide employees with cybersecurity training and awareness programmes to promote a cybersecurity culture within the organization. The Cyber Cell can assure compliance with applicable cybersecurity regulations and standards.







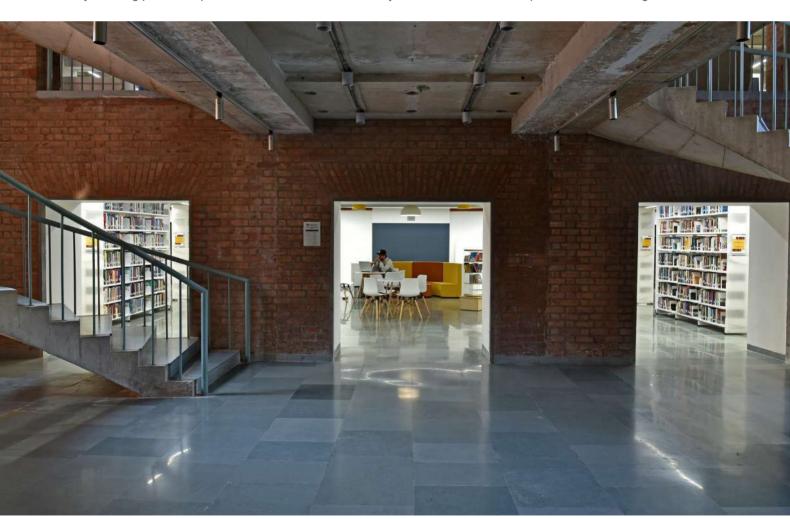
5. CAMPUS LIFE





5.1 **VIKRAM SARABHAI LIBRARY**

The Vikram Sarabhai Library, through its comprehensive collection of print and digital resources committed to providing extensive access to information and this commitment is reflected in the range of services provided by it. The library plays a crucial role in fostering the academic and research agenda of the institute by providing efficient and timely research support to the user community. Online databases are accessible from networked computing device anywhere within the institute through the library website and can be accessed from outside the campus using RemoteXS. VSL has also developed an Android app for accessing its resources through mobiles. The iconic library building provides spaces for both collaborative study as well as comfortable personalized reading.





Resources

Sr. No.	Particulars	No. of items added during the year 2022-23	Items as on 31.03.2023	
1	Books	1150	206082	
2	Bound Volumes of Periodicals	463	48381	
3	Working Papers	0	2602	
4	Thesis	14	435	
5	Project Reports	198	2891	
6	CDs / DVDs	0	2595	
7	Current Subscription to Journals	30109 (e-journals) and 78 (Print Periodicals)		
8	News Papers subscribed	12		

E-Resources

The library subscribes to a number of company and industry databases, bibliographic databases, and E-journals to provide the latest scholarly information to the users.

Company & Industry

ACE Equity (Standalone), ACE Knowledge & Research Portal (Online), ACE Mutual Fund (Standalone), Annual Reports Library, AdAge, Bloomberg Lab, Capitaline AWS, CMIE First Source, CMIE Industry Outlook, CMIE PACE, CMIE Prowess dx, CMIE ProwessIQ, Compustat Executive Compensation (Execucomp), Compustat North America, Corporate Social Responsibility, CRISIL Research, CRSP Mutual Funds, CRSP Stock/Security, Dion INSIGHT, EMIS (Professional), Euromonitor Passport, Factset Revere - Relationship Data, Frost & Sullivan Growth Partnership Services, IiAS Adrian, Indian Boards, Infraline - Coal Sector, Infraline - Oil & Gas Sector, Infraline - Power Sector, Institutional Shareholder Services (ISS), MarketLine Advantage, NASSCOM, Prime Database, Private Circle, Refinitiv Eikon, Refinitiv Institutional (13F) Holdings, Refinitiv LoanConnector (LPC), Refinitiv SDC - Joint Venture (Standalone), S&P Global Database (MI Platform) - FIG & Real Estate, SeekEdgar, Statista, TRACE - Corporate Bond Transaction Data, Venture Intelligence (M & A Deal Database), Venture Intelligence (Private Equity Deal Database), Venture Intelligence (Real Estate Deal Database), WARC (World Advertising Research Center), WRDS.

Economics & Statistics

CEIC database, CMIE CapEx, CMIE CapEx dx, CMIE Commodities, CMIE Consumer Pyramids dx, CMIE Economic Outlook, CMIE Industry Outlook, CMIE States of India, CMIE Trade dx, Country Data Online (CDO), Datastream -Incorporating WorldScope, District Metrics, DSI Data Service & Information, EPWRF India Time Series, IndiaStat .com, Institute for Studies in Industrial Development (ISID), MICA Indian Marketing Intelligence, Nielsen and Nielsen IQ Marketing Data, OECD & IEA Statistics

Datasets

Administrative boundary database, ASI Unit level data (1974-2016), CDP Global Dataset, Census of India (1991, 2001 & 2011), CounterPoint Mobile Handset Data (India & Bangladesh) (India from January 2017 to May 2018 & Bangladesh from January 2016 to March 2018), Daily Rainfall Data (1975 - 2006 & 2012), Daily Surface Data (2004 - 2011), DGCIS monthly time series data (January 2002 to August 2017), District GDP of India (2001-2002 to 2015-2016), District GVA of India (2011-2022 to 2019-2020), District Wise Monthly Rainfall Data (1901-2010), IEA dataset (CO2 Emissions from Fuel Combustion) 1994, 2000, 2005 to 2007, 2009 to 2014, IMS AntiTB Molecule data (Mar 2010 Feb 2014), India Administrative Districts maps with PCA attribute data (Census 1991, 2001, 2011), IQVIA Medical Audit database (2003-2017), Meteorological Data (Ahmedabad & Gandhinagar 2014-2016), Monthly Surface Data (1961-2014), National Stock Exchange Data (NSE) - CM & FAO (1999 - May 2021), NSS Data (Round No 51-73) (1994-2016).

Legal

AIR (All India Reporter) (Standalone), Derwent Innovation, HeinOnline (SCC Online), Kluwer Arbitration Law, LexisNexis Academic, SCC Online, Taxmann, Westlaw (Including INDLAW).



Research Support Tools/Databases

Avoiding Plagiarism (Online Course), EBSCO Open Dissertations, Emerald eCases, Grammarly, Oxford Bibliographies, ProQuest Dissertations & Theses, Sage Research Methods Online, The New Palgrave Dictionary of Economics, Web of Science

News Papers & Magazines

Business Standard Newspaper (1997 onwards), EBSCO Newswires, EBSCO Regional Business News, Economic and Political Weekly, ET Prime, FT. com, Hindustan Times, India Business Insight Database (IBID), Magzter, Mint, New York Times/ NYTimes.com, Pressreader.com, ProQuest ABI/INFORM, Science Online, Scientific American, The Caravan Magazine, The Economist (1997 onwards), The Ken, The Morning Context, Wall Street Journal.

Archival Collection

CLOCKSS, FT Archive (1888-2016), Making of the Modern World, ProQuest Times of India Archive (from 1838 - 2010), South Asia Archive, The Economist - Historical Archive 1843-2015.

eBooks

Business Expert Press eBooks (2009-2018), EBSCO eBooks collection, Emerald eBooks, IMF eLibrary, OECD iLibrary (Books, Papers & Statistics), Other eBooks, OUP eBooks Oxford Handbooks (Economics and Finance - Online), ProQuest eBook Central (ebrary: Academic Complete), Risk.Net eBooks, Sage eBooks, Taylor & Francis eBook, World Bank eLibrary, World eBook Library.

e-Journals

Academic Search Premier, ACM Digital Library, American Economic Association(AEA), Annual Review, ASCE (American Society of Civil Engineers), Association for Information System (AIS), Business Source Ultimate, Cambridge University Press, Coronavirus Research Database, Emerald Insight, Expert Insights Article, IEEE Xplore (ASPP + POP), IGI Global, Indian Journals.com, INFORMS PubsOnline, Institute of Mathematical Statistics, JSTOR, Nature: International Weekly Journal of Science, Neuroleadership Journal, Oxford University Press, Project MUSE, ProQuest ABI/INFORM, ProQuest EconLit, ProQuest PsycARTICLES, Risk.Net (Premium), SAGE Journals, Science Direct (Elsevier), Springer, Taylor and Francis, University of Chicago Press Journals, Wiley online (Including HSS collection).

Others

Encyclopaedia Britannica, Films on Demand, Finshots, Indian Economy & Business Analysis, Power Lingo Fx25 (Standalone), Sprinklr

Specialized Search Tools

EBSCO Discovery, EBSCO A to Z and RemoteXs for internal users

Services

- Circulation
- Mail Alert Service
- Reference and Information
- Database Search Service
- **Document Delivery**
- Inter Library Loan
- Indexing and Bibliography
- Abstracting
- **Orientation Programme**
- Information Literacy Programme
- Online Public Access Catalogue



- **Current Awareness Service**
- Research Assistance
- **Topical Book Display**
- Online Chat Service

Facilities

- Reading Room
- **Discussion Rooms**
- Scanning
- Printing
- Photocopy
- **Book Drop Box**
- 3D Printer
- JAWS Talking Software and SARA CE Book Scanner for Visually impaired
- KIBO Software for Visually Impaired
- Library VR Application
- KIOSK for Self-Issue/ Return/ Renew of Books
- E-Book Reader Lending

Institutional Repository

The IIMA Institutional Repository has been created to collect, preserve and distribute the scholarly output of the Institute. It is an important tool to facilitate scholarly communication and preserve institutional knowledge.

Currently, the repository contains more than 24,000 items consisting of faculty publication, thesis and dissertation, student's project, working papers, IIM news etc.

Publications

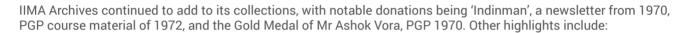
The library has been publishing two quarterly information bulletins since 1998

- Current Contents in Management: Marketing
- Current Index of Management: Marketing.

It has started NICMAN (National Information Centre for Management) Membership in order to help/facilitate business/management related researchers in their research.



5.2 **ARCHIVES**



- 'A Note for the Future'—the graduating students of 2022 wrote notes to their future selves that will be opened
- A quarterly e-Newsletter, 'Brick by Brick', launched on September 30.
- An exhibition of early photos of the campus, 'Not Yet 25: IIMA through Pranlal Patel's Lens' (November 2022) and a monograph on the exhibition (January 2023).





STUDENT ACTIVITIES



Abacus

Abacus, being an analytics and quant club of IIMA, has done a lot of activities to maintain and increase enthusiasm in the analytics field of management. It has done various flagship events like Nautilus and Blitzkrieg in the TRBS. Along with that, events like Mindbend (weekly quiz), and Nutcracker were held this year. Also, to assist in academics, various remedials were taken for quant, excel, and other quant courses, along with simulations in various competitions. Various certification courses were held for the students, along with online speaker sessions for the IIMA community.

Analytics Primer and Puzzle-of-the-day were released for extra support in the placement process. The club conducted a workshop on Excel sessions to guide the students during their internships.



ACADS COUNCIL

The PGP Academic Council (Acads Council) is the student body in charge of all academic matters. The Council is responsible for conducting the entire bidding process for PGP-II, from the demand survey to the final allocation of seats. The Acads Council organizes REM sessions for the PGP-I's to facilitate academic equity. Besides these critical activities, the Acads Council is also responsible for maintaining the "Whitebook," a repository of previous years' guizzes, notes, and other material.

In the academic year (AY 2022-23), the Council, in conjunction with the Mentorship Cell, conducted a session for the incoming batch to explain the granularities of the academic system in place at IIM-A.

Agile-Computer Centre Committee (CCC)

Computer Centre Committee takes pride in connecting and empowering people at IIMA through technology. The student-run club manages IT infrastructure on campus, builds applications & websites, and debriefs innovations in the tech space. The club also undertakes activities - organizing elections, getting the best laptop deals, managing printers and systems, and hosting fun events like gaming nights. The club conducts elections for various positions annually, moderates Zoom accounts for other clubs, and manages group creation and other IT infrastructure-related activities.





Beta: The Finance and Investments Club

Beta focuses on generating awareness among students about careers in finance, assisting in the placement process and networking extensively within the financial services industry through a host of initiatives. Beta also engages students across other prominent B-schools with the intent of forming a network of like-minded professionals. This year saw learning through several competitions, workshops and speaker sessions from industry experts including a Private Equity Workshop by Kedaara Capital to give students an understanding of the Lifecycle of Private Equity Investments.





CHAOS: The Annual Cultural Fest of IIMA

Chaos is the annual cultural extravaganza hosted by IIMA since 1996. This star-studded event has become one of India's biggest B-school fests, attracting over 80,000 individuals from 500 institutes nationwide. From 26th to 29th January 2023, Chaos was a four-day celebration showcasing the institution's vibrant spirit.

The festival encompassed various events, spanning fashion, music, dance, literature, theatre, filmmaking, and e-sports. Participants had the opportunity to engage in various workshops, exploring diverse art forms such as pottery, Bollywood dance, theatre, podcasting, rap, photography, and jazz dance. These immersive experiences highlighted the abundance of talent within the IIMA community.

The guest speaker sessions featured renowned personalities, including Ratna Pathak Shah (Actress), Srushti Tawade (Rapper), Rajeev Masand (Film critic), Sunny Joseph (Cinematographer), and Govind Dholakia (Diamond baron). Their presence and insights enriched the festival, leaving a lasting impact on attendees.

Undoubtedly, the star nights were the main attraction of Chaos 2023. The audience was treated to mesmerizing performances by Farhan Akhtar, Asees Kaur, Kevu, and Ravator. Each artist brought their unique style and captivated the crowd with their talent.

Chaos transcended entertainment, embodying the essence of the IIMA way of life. It celebrated creativity, innovation, and camaraderie, fostering a vibrant cultural landscape within the institution. Year after year, Chaos pushes boundaries and continues to captivate hearts, leaving an indelible mark on the collective memory of IIMA.

Club3.0

To enable IIM Ahmedabad students to conduct meaningful dialogues about web 3.0-based business applications like NFTs, Decentralised banking, Decentralised applications, Blockchain Gaming, and others, Club 3.0 will work to reduce the noise surrounding web 3.0. We must cultivate curiosity and accept change as students at the top management school in the nation. We need to be able to see through the clutter and anticipate the new shape the world will take. We won't fall behind if we jump on board and recognise the fundamental trends early on. The SIG wants to ensure that Web 3.0 isn't seen as a niche at IIM Ahmedabad by increasing student interaction with industry advances. The club held A nationallevel case competition in 2022-2023 as part of TRBS, with participation from roughly 1200 students, and the chief digital officer of Adani Digital was invited as the chief guest. In addition, eight-speaker sessions featuring top experts in the field on various topics related to Web 3.0 also served as a platform for the distribution of live projects. To foster a sense of community building, knowledge materials and magazines were also shared among the institute fraternity.



Consult Club

Consult Club aims to foster a deeper understanding of the consulting industry among the student community and assist them in preparation for their careers in consulting. In line with this goal, the Club conducted multiple information sessions. preparation interviews and competitions throughout the year.

The Club organized speaker sessions with seasoned consultants and senior partners from top consulting firms to give students a platform to get their questions about the industry. Case-solving workshops were conducted to help students prepare for case interviews for placements, and these were supplemented by one-on-one case-solving sessions. A revamped casebook and a primer were launched, which



covered strategies on solving multiple case types and had ~100 detailed solved cases. Competitions such as Strategos and Armageddon were organized to give students an opportunity to showcase their problem-solving skills.



Decibel - The Music Club of IIMA

Decibel has strived to conduct all its events On Stage and create a memorable musical experience for the IIMA community whenever given the opportunity. The melodious journey started with a jam on 'World Music Day', followed by live performances during the Club Run and at Freshers Nite. The 'Harmony' and 'Serenade' events witnessed audiences vibing to popular songs performed across genres, moods, and languages. The club conducted a seven-day workshop to engage its students and staff with music. Decibel passionately performed during Onam, Ganesh Chaturthi, and important events like Independence Day, Teachers Day, and Institute Day. Notable achievements include the revival of the classical music festival 'Jhankaar', collaboration in Chaos'23, and initiating campus jams. Decibel regularly posted about its events and performances and shared must-listen music recommendations via 'Jukebox Journals' to strengthen its social media presence. The club bid adjeu to the outgoing batch by organising 'The Last Gig' at LKP and ended the academic year on a high note!

Eloquence: The Soft Skills Club

Eloquence tries to provide a platform where community members can express themselves. The past year was filled with multiple new initiatives by the club. Warm June witnessed ice-breaking among the 300 students from the incoming batch - through the first-ever E-Pal saw overwhelming participation. A rainy July night saw PGP1s getting introduced to the hallowed customs of CP at WIMWI in a workshop on class participation. Eloquence established Eruditethe very first Book club at IIMA in August, encouraging people to openly share their views on their readings and participate in lively discussions. Open-Stage hosted in September featured an inspired demonstration of varied talent from community members. Moving into the SIP-charged months, eloquence hosted a Speaker Session on "How to Ace the interview" and hosted GDs on general and abstract topics for about a month. Eloquence hosted MUN during TRBS seeing a turn-up of 50 external participants. Eloquence ended the year by completing 22 book discussion sessions and organizing and hosting a fireside chat with author Amish Tripathi in collaboration with VSL.





EntreVC

The Entrepreneurship and Venture Capital Club at IIM-A organized competitions like Young CEO, Masterplan, Hult Prize, and VCIC to provide opportunities for aspiring entrepreneurs and investment professionals. They facilitated interactions with leading venture capital firms such as Accel and Titan Capital, and Accel also offered fellowships to PGP students. The club collaborated with CIIE for the "How to Start A Startup" series, featuring a fireside chat with Mr. Narayan Murthy, They also organized Entre Fair and IIMavericks, providing internship opportunities with startups and a programme for business idea pivoting.

EOSC: Equal Opportunities Students Committee

The Equal Opportunities Students Committee (EOSC) is a dedicated student-led committee at IIMA. Our primary objective is to create a supportive and accessible campus for the differently-abled community. Acting as a liaison between the administrative, housing, and academic branches of the college, EOSC ensures a smooth academic journey for all students.

EOSC also takes pride in its Mentorship Programme, which offers additional support to differently-abled students. This programme establishes a network of guidance, providing students with valuable resources and assistance throughout their academic journey. Furthermore, EOSC is dedicated to fostering an inclusive campus environment. It actively promotes awareness and sensitization about accessibility among the entire student community. By collaborating with other student clubs we strive to ensure that no student is left behind in the general activities and experiences offered on campus.

Equipoise: The Economics Club of IIMA

Equipoise seeks to inculcate students' interest in the field of Economics. The club organized various competitions - including the flagship event "Tradecraft", a carbon credit trading competition as part of TRBS and Equizzitive - the Economics Quiz for PGP1s in the start of the academic year. The club also regularly organized remedial sessions to support students in their Microeconomics & Macroeconomics courses. The club enjoys a healthy social media reach which was used to amplify the enthusiasm for economics by regularly publishing blogs, reviews and other content on the general economy and selected sectors. The club also conducted a Pre-Budget Webinar in collaboration with "Misra Centre for Financial Markets and Economy" at IIMA to discuss various fiscal challenges in the growing economy.





Exchange Council

Exchange Council is the student body responsible for all the exchange activities on campus, including both incoming and outgoing. The coordinator, along with the council, is responsible for conducting Exchange counselling for single-term and dual-degree students, which involves creating a rank list, allocating seats from the exchange office and sending the nominations, Post that the council has assisted the outgoing students with term alignment issues, insurance and other deals.

The council is also responsible for hosting the incoming students, from conducting course bidding to allocating buddies and organizing the flagship event. Namaste India.





FABM COMMITTEE

The FABM Committee aims to enhance the programme's reach among students. They organize speaker sessions, publish the "Naturalist" newsletter, and hold Agrosol for the incoming batch. They hosted Krishi Manthan, Asia's largest International Food and Agribusiness Summit, with workshops, panel discussions, and speaker sessions. They also organized events like Brain-a-thon, The ADventure, Stratjack, Innovation Challenge, and contests like Photoscoop and SketcHR.

Finesse: The Fine Arts Club

Finesse, the Fine Arts Club at IIM A, encourages students to explore their creative talents alongside academics. They offer workshops, competitions, and collaborative projects in various artistic mediums. Finesse provides a supportive environment for personal growth and cultural exchange. In the previous academic year, they organized events like Smile Summer Camp, Painting Workshop, Poster Design Competition, Comic Art Workshop, Art for Cause, and Its Gogh Time guiz.



Food and Agribusiness Club (FAB)

The FAB club is a group focused on Food and Agribusiness. They organize mock PIs, GDs, and domain-based prep sessions for placements. They have a repository of past experiences and organizational information. The club hosts workshops, speaker sessions, and guizzes. Their flagship event, AGRENOVERA, attracts 1000+ students competing for a cash prize. They have a social media presence with 1200+ followers and hosted a City Chapter Alumni Meet for FABM students to connect with alumni



FOOTLOOSE

FOOTLOOSE, the dance club at IIM A, had an exciting year with a memorable introductory performance for PGP1 students. They organized diverse dance workshops, secured the third position at Chaos, and paid tribute to IIMA on Institute Day. They added energy to celebrations with flash mobs and entertained through online videos. An alumni reunion meet fostered community and knowledge exchange. The year concluded with a grand farewell performance for the batch of 2023, leaving a lasting impression.







General Management & Leadership Club

The General Management & Leadership Club (GMLC) at IIM-A published eight editions of the newsletter 'The Roundtable' and strengthened its presence on social media platforms. They provided internship and placement preparation support, including publishing the Gen-Man placement primer and conducting GDs and mock Pls. GMLC organized intra and inter-college competitions such as Gathbandhan, Showdown, Perfect Manager, and Escritor. They also conducted a speaker session on "Navigating General Management" with Mr Kartik Reddy, AVP - Adani and IIMA Alum.

IDEOS - Social Innovation SIG

IDEOS differentiates itself from other clubs by catering primarily to Grassroot Innovations. It reaches out to grassroot innovators and helps them solve managerial problems pertaining to sales, marketing, business plan, pitching, and more by some of the initiatives such as Aagaz, RISE and STEP. We conducted Pitching Competitions, Guest lectures, Live Projects and social media outreach programmes. It has served to connect the students of IIM Ahmedabad to this field. We have had the chance to work closely with Teachfor-India (TFI), CIIE and several of our alums from the '91 batch. IDEOS is the only SIG in the campus which can tap into a fund of INR 1 Cr supported by the '91 alums to support social entrepreneurship. This fund, called the Giving Back Fund also supports some scholarships.





IIMACTS: IIMA Cultural and Theatrical Society

This year, IIMACTS showcased a series of enthralling performances that left a lasting impact on the IIMA community. Their final act, "Akalpur," a mesmerizing one-act play, took centre stage at the RJM IIMA auditorium, captivating a packed audience. The impeccable execution and powerful storytelling made it an unforgettable experience. Prior to that, IIMACTS presented "Kisson Ki Kishtein," a heartwarming IIMA love story depicted through a captivating street play. The talented performers brought the tale to life, touching the hearts of all who witnessed it.

Continuing their artistic pursuits, IIMACTS collaborated with esteemed professors for a remarkable stage play on Institute Day. This unique partnership resulted in a captivating performance that showcased the

synergy between academia and creativity. Addressing an important societal issue, IIMACTS performed "Kya Dilli Kya Lahore," a theatrical production that delved into thought-provoking themes. The audience was enthralled by the powerful messages conveyed through this compelling performance. Highlighting their commitment to mental health, IIMACTS staged "Honsla Rakh," a poignant nukkad natak (street play) that garnered widespread acclaim. This impactful performance earned the team first prize at a national competition held at IIT Gandhinagar. As the year comes to a close, IIMACTS looks forward to the future with great enthusiasm.



LSD: Literary Symposium Desk

The Literary Symposium Desk (LSD) at IIM A is a guizzing, writing, debating, and poetry hub. They organize flagship events like Nihilanth, Red Brick Parliamentary Debate, and IIMA LitFest. They manage the Humans of IIMA Official Page and collaborate with Ahmedabad Quiz Club. They curated a yearbook and memento for outgoing students. LSD aims to continue their success in the upcoming year with enthusiasm.





MAD

The IIM Ahmedabad, Movies & Design (MAD) Club is a student-run organization that aims to explore the intersection of movies and design. It gives students a venue to participate in film screenings, workshops, and other film and design aesthetics-related activities. The club knows how influential films are as a storytelling and visual communication tool. It explores the importance of design in producing memorable cinematic experiences to foster a greater understanding and respect for the craft of filmmaking. The club's activities span various film genres and aesthetics, including animated films, documentaries, independent films, and popular films. The club releases various videos & shorts covering the different activities undertaken in the college. It shows how the IIM Ahmedabad community engages and enjoys multiple festivals, events & programmes. Also, it releases various independent artworks developed by the student community. In all, it tries to keep the spirit of harmony and togetherness alive through the art of filmmaking.

Media Cell

Media Cell commenced the year by publishing the Welcome Book for the incoming batch. As the cell responsible for external correspondence, we circulated the achievements of the student community through 10+ press releases. We broadcasted student activities, achievements and events through posts on official social media handles of IIMA. We conducted competitions inviting articles and creatives from across the IIMA community. We published the periodical newsletters titled 'Brick in the Wall' bringing out the ideas from the campus capturing life at IIMA. We concluded the year with the annual magazine 'The Writing on the Wall', a compilation of 18 articles contributed by students, faculty and alumni.



Mentorship Cell, IIM Ahmedabad

The Mentorship Cell facilitated the smooth onboarding of the batch 2022-24. The cell organized various activities for the batch, which gave them a platform to interact and know their colleagues better. The Cell organized online Faccha-Tuccha meets, which saw participation from 380 PGP1s and 250 PGP2s. In the placement season, it hosted a workshop by Mr Roy Eddington-Charles, which helped students prepare for the internship interview. The cell also hosted a placement helpline and helped over 70 PGP1s during their summer internships by providing moral and emotional support. The Mentorship Cell also took the initiative of mentoring students for the interview process and helped 800+ interviewees in the GDPI and AWT sessions.

MessComm

The Mess Committee is responsible for ensuring the smooth operation of all food outlets on campus. Its responsibilities encompass a range of tasks, starting with creating weekly mess menus, taking charge of vendor relations, and actively engaging with suppliers to maintain strong working partnerships. MessComm acts as a bridge between students and vendors, promptly addressing any concerns or complaints raised by students regarding the food quality or service. To ensure the adherence of vendors to contractual obligations, the committee undertakes comprehensive audits of the mess facilities. These audits assess whether vendors are complying with the terms and conditions specified in their contracts, guaranteeing the provision of high-quality meals and services. Recognizing the importance of student feedback, the committee conducted surveys to gauge the community's preferences and opinions regarding the food outlets. Seeking to foster a sense of community and engagement, the committee also organizes various food-related quizzes and activities. MessComm also organizes the age-old Harvard tradition for the beloved Tucchas, a New Year dinner for the entire IIMA community, and Farewell Dinner to bid a happy farewell to the Tucchas.





Niche

Niche, the marketing club at IIMA, is dedicated to preparing students for marketing careers through a wide array of activities such as competitions, speaker sessions, workshops, and placement preparation. The club's primary objective is to foster interactions among IIMA students, faculty, alumni in diverse marketing roles, and recruiters by providing a shared platform for engagement. Notable speaker sessions held last year included fireside chats featuring alumni from various organizations discussing marketing careers, a session on strategic marketing by Mr. Uday Tekumalla (Head, Global Strategic Marketing, Browserstack), an industry 4.0 marketing strategists session by Mr. Aseem Chhiber (Partner Cosmos Strategy), case competition workshops for first-year students conducted by second-year students, a workshop on starting podcasts by Mr. Anurag Malik (Host, MSguare Podcasts), and a range of speaker sessions conducted by marketing faculty at IIMA covering diverse topics. Additionally, the club also organized mock group discussions and personal interview sessions to simulate the placement day environment, providing valuable preparation for students aiming to excel in their placements.

Optima- The Operations Club of IIMA

We are a student-run club that aims to foster an environment that encourages IIMA students to explore and pursue the field of Operations and ensures that every student is conversant with operations-centric thinking. We encourage incorporating operational theory with operational practice, establishing a forum for cooperation and discussion, and encouraging the development of problem-solving intuition with an emphasis on operations. In the previous year, Optima hosted the 2023 edition of the largest national level operations fest, PARAKRAM, in collaboration with the Operations clubs/interest groups of IIM B, C, and L, with an overall registration of 3000+ across four events and one speaker session, and launched OpsCross, a crossword puzzle competition.



As part of TRBS, the monthly quiz series (OpsMania) and the three-round case study competition (Opstruct) continued to be held per tradition. The Club released its monthly newsletter, OpsBulletin, and continued its Six Sigma green belt certification training workshops. To celebrate the world of Operations, we started with OpsWeek, a week full of events, including quizzes, speaker sessions, and the release of concept articles explaining difficult concepts in simple words with real-life applications.



Panacea

Panacea is the healthcare club of IIMA, and it envisions an accessible health structure for IIM-A, which is inclusive, sustainable, and aids the community to live a holistic and healthy life. The club also focuses on creating awareness about healthcare and healthcare management and creating opportunities for the same. The club organized a speaker session on women's health by Ms Ojaswini Kapoor, CEO of Bloom IVF group. The club organized various health awareness drives through social media with the focus on both physical and mental wellbeing of students at IIM A. It hosted a yoga session with an instructor Mr Taradip Gupta from Isha Foundation.

The event was conducted offline and was streamed online. A blood donation camp was conducted by the club. The club also created awareness about safety protocols to keep one safe from the H1N1 virus during Holi.





Pawsible

Pawsible is a SIG at IIMA dedicated to facilitating the cohabitation of animals on campus. They care for campus cats and dogs, organizing medical attention and nutritional needs. They hold seminars and talks to enhance community understanding of animal behaviour. Pawsible implements health measures like vaccination camps, ORS camps, and neutering procedures for campus animals. They create a safe and healthy environment for both animals and humans. We aim to foster a harmonious environment where animals and humans can coexist with confidence and mutual respect.

Perpsectives

Team Perspectives is proud to have played a significant role in documenting the experience of all IIMA community members and their numerous on-campus endeavours, and we have persisted with our work throughout the years. Right from the induction week for Fachhas, we begin with the shoots. We cover events spread across clubs and festivals and celebrations alike.

Members of Club Perspectives can be seen enthusiastically snapping pictures and making memories for everybody during Prom Nite, T-nite, Aakrosh, and performances by other clubs.



Through social media postings, the team also manages to keep the IIMA community actively involved and up-to-date on the greatest photographs taken by members of the community. We are also very proud of the workshops our team members and professional photographers put on to teach students the skills and methods they have learned. Our activity doesn't cease at the boundary of our campus but extends to external projects which also includes collaboration with events and clubs for events. The group, following tradition, arranges club photoshoots and constantly updates the mess gallery with new photographs.



Prayaas

Prayaas is an IIMA social initiative that works towards providing holistic education to more than 100+ underprivileged children. We are responsible for conducting supplementary evening classes for the children from classes 1st to 12th for all the subjects throughout the year. Our team also runs a mentorship programme where our members guide the students on their studies and career opportunities.

We are a club that works via fundraisings conducted throughout the year. The funds are utilized to pay students' school fees and

the salaries of the teachers teaching the evening classes. Last year we were able to pay the annual school fees of about 20 students. We also conduct various events for the students, such as festivals and birthday celebrations, art competitions, sports day, computer learning workshops, good-touch / bad-touch sessions, etc., in collaboration with other IIMA clubs and the community. Our flagship event, "A Day at IIMA", where the participants get a day to experience IIMA, witnessed 200+ registrations last year. The wish-tree event, where the IIMA community comes together to give Christmas gifts to the students, saw the participation of more than 50+ donors. As a club, we are trying to do our bit to give back to society, and we welcome anyone who can support us in our mission.



Public Policy Club

The club invited prominent speakers with diverse backgrounds to satiate the diverse interests of the IIMA community. The club had the privilege of hosting Honourable External Affairs Minister, Dr. Subrahmanyam Jaishankar and Dr. Suman Bery, Vice Chairman Niti Aayog. The club also hosted Ambassador (Retd.) Arun K. Singh, IFS as part of its flagship speaker series 'Manthan' and a session with UPSC CSE 2021 Probationers.

Under events, the club organized its flagship event, 'Mock NITI Aayog', to model interactive discussions among various stakeholders responsible for policy making and execution. The academic year began by organizing the Independence Day Quiz in collaboration with LSD. The club also organized the 'Public Policy Fest' with IIM-B and IIM-C which featured competitions. 'Chai pe Charcha' sessions were also organized to encourage informal discussions on issues of policy and polity. The club also released its newsletter 'The Public Policy Chronicles' at regular intervals.



As part of its emerging initiatives to bring change at the grassroot level, the club was instrumental in bringing many Live Projects for the students. These were launched in association with Governmental and non-Government organizations, including District Administration (Rajgarh, MP), YSRCP Research Cell, Safe in India, International Freedom Foundation, among others.

RIGHT TO EDUCATION RESOURCE CENTRE

RTERC, the Right to Education Resource Centre, is a student-led organization that addresses gaps and implementation issues of Section 12(1)(c) of the Right to Free and Compulsory Education Act, 2010. Through research-based interventions, RTERC collaborates with various stakeholders such as local government bodies, schools, parents, NGOs, lawyers, and educational institutions. The centre conducts a wide range of activities including awareness campaigns, action research projects, academic briefs, and project evaluation reports. These initiatives aim to raise awareness about the right to education and its implementation, identify challenges, and develop strategies for improvement.

The centre also hosts the Winter School and Roundtable events. The Winter School, held at the IIM Ahmedabad Heritage Campus, spans five days and includes activities, workshops, and seminars conducted by practitioners, faculty, government officials, civil society organizations, and activists. Through its diverse activities, RTERC contributes to bridging the gap between policy and practice, promoting inclusive and quality education, and advocating for the right to education for all children. In addition, RTERC organizes speaker sessions, art competitions, quiz competitions, and school awareness drives to engage with different stakeholders and foster knowledge sharing.



SASH

The SASH club stands for Students Against Sexual Harassment. Our aim as a club is to do our part in sensitizing people on the issues related to sexual harassment. One of the most critical responsibilities of the club is to ensure appropriate and immediate action in case any sexual harassment within the IIMA community is reported to the club. We are always there to hear out anyone who has suffered any form of harassment, and we are there to lend our support in every way possible. Last year, SASH Conducted a wellness survey to gauge the batch's sentiments. A movie screening was organized to increase awareness about the mishaps. SASH also coordinated with Prayaas to organize a 'Good Touch, Bad Touch' session for the kids.



Students' Alumni & External Relations Committee

The Alumni and External Relations Committee engaged students, alumni, and external stakeholders through various initiatives. They conducted the Annual Mentorship programme, organized a national-level case competition, facilitated speaker sessions with esteemed alumni, and hosted the Synchrony event. The committee fostered networking opportunities and showcased the strength of the alumni network. Incoming PGP students were welcomed by alumni in multiple cities, fostering a sense of community and legacy.





ShARE

The ShARE Team engaged in a pro-bono consulting project with 3R Zero Waste, a waste-management company, focusing on developing an in-depth B2B acquisition strategy and implementing a customer-oriented reward system. Our successful solutions led to the management offering two additional projects to the team. We also conducted a consulting case competition named 'Ground Zero' in collaboration with TRBS. Moreover, the team organized a speaker session in partnership with the IIM-A Endowment fund, featuring Mr. Sanjeev Krishan, Chairperson of PwC India, where they discussed the topic of ESG opportunities for Indian Corporates.

SMILE

The SMILE club is a student-led organization dedicated to meeting multiple goals centred around education that brings together multiple stakeholders and creates a positive impact in society. With a focus on promoting education and empowerment, the club aims to bridge the socio-economic divide by providing underprivileged children from 6th to 12th standard in and around the campus with access to quality education. Through various initiatives, such as mentorship programmes, educational & extracurricular workshops, summer camps, and field trips, the SMILE club strives to impact 145+ children and nurture their potential. By celebrating Independence Day, Navratri, Diwali, etc., the club fosters a culture of compassion and social responsibility among the children for their holistic development. With its recent collaboration with Pranyas development foundation, SMILE also sponsors the education of these children.



TEDxIIMAhmedabad

TEDxIIMAhmedabad is an independently organized TED event by the IIM Ahmedabad student community. They curate talks on various subjects, expanding beyond technology, entertainment, and design. The talks feature speakers from diverse fields and revolve around a central theme. In the past year, TEDxIIMAhmedabad organized events like WIMWIANs Talk, TEDx Countdown, Dream Theme 2022, TED Talk Playlist Series, Movie Screening in collaboration with MAD, and COGNITIVA guiz.





The ProdMan Club

Our focus is on creating future leaders in Product Management at IIMA. We provide career, networking, and learning opportunities through speaker sessions, workshops, competitive events, and publications. We launched the PM Interview Portal and PM Starter Kit to support aspiring Product Managers. The WIMWI Product Community with 300+ members fosters engaging conversations. PM Live, our flagship event, attracted 1500+ participants from top colleges. We also provided placement preparation mentorship for 100+ PM aspirants in the IIMA student community.

Virasat - The Heritage Club

Virasat, the heritage club at IIM-A, organized various events and tours to promote the history and culture of the institute and the city. They conducted Ahmedabad City Tours, campus heritage tours, and special tours for convocation guests and exchange students. Heritage quizzes like the Quit India Movement and Tourism Quiz were conducted. The club introduced a community building event called "Culture Cafe" for students to share their cultural experiences. They also collaborated with the Cultural Committee for Uttarayan 2023, organizing a yoga event, puppet show, and kite flying for the IIM-A community.



Sportscomm

The Sports committee conducted online events such as fantasy leagues for cricket and football and offline events included Yalgaar (PGP1 vs PGP2s), Aakrosh (inter-section sports event), Outdoor championship and IIMA Sports day. These events got a huge participation from faculty, community members and students. Aakrosh, as the name symbolizes, is a high-intensity sports event of IIMA where the five sections of PGP1 and PGPX compete for the trophy. We did not want the community to miss out on the offline events this year and took the most care while conducting the event. The Sportscomm conducted the event with 25 games seamlessly with great teamwork and coordination during Aakrosh. We also allowed the crowd to the events as there is no fun without a crowd, although with strict protocols around sledging and asked the students to keep the banter friendly. The winner was not decided till the last day, and the crowd was electrifying on the final day of Aakrosh, where Section B lifted the trophy.

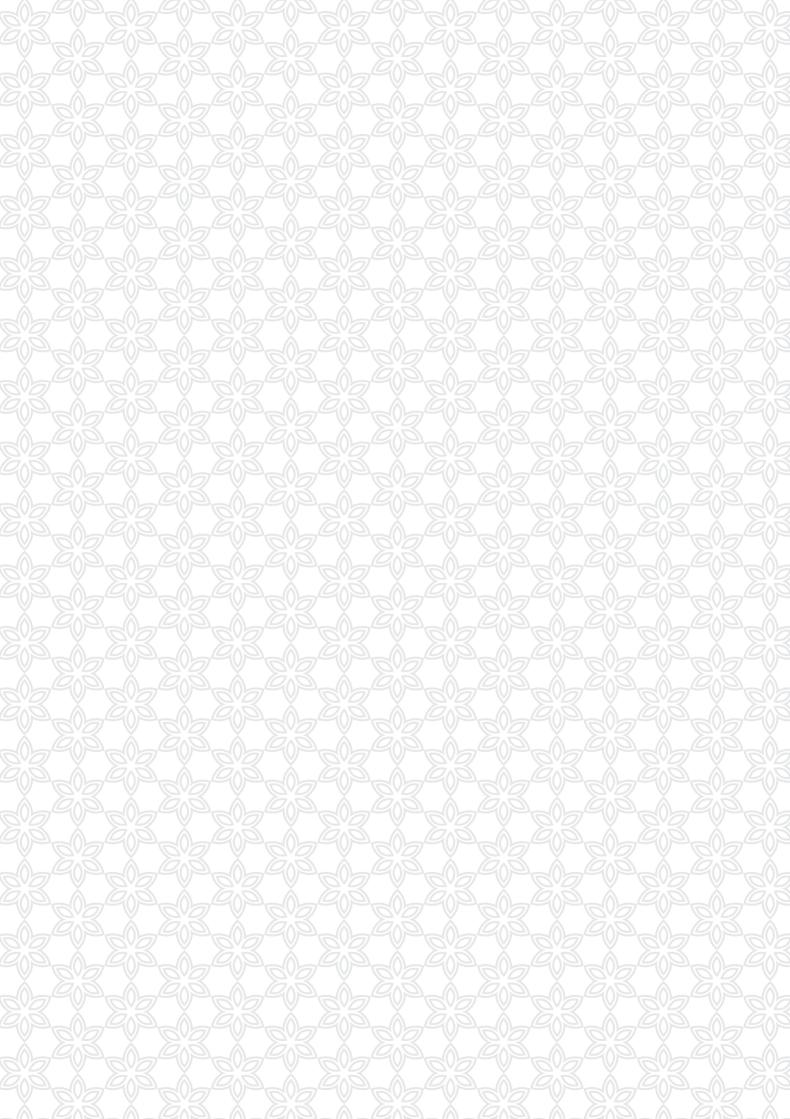
Stargazers: The Astronomy Club of IIMA

Stargazers is a community for space enthusiasts. It is a platform for discussing astronomical events, space science, technology, and exploration. It also provides a portal for everyone on campus to get lost in the vastness of space and unravel the beauty of the night sky.

It runs Voyager, a monthly magazine that presents content on space science, business, and related topics. The club organized moon-gazing sessions, solar-eclipse viewing sessions, and captured the imperial march of Jupiter with her moons, and other planets like Mars and Saturn. The club also conducted a Space Quiz to engage the IIM-A community. Stargazers widen its reach and increase astronomical awareness by regularly posting articles and blogs on various social media platforms. The club also provided a platform to participate in events and competitions organized by the astronomy clubs of other institutions.

SYNERGY: The HR Management Club

Synergy is the HR management club of IIMA, aimed towards developing problem-solving instincts and HR acumen development among the students. One of the major initiatives undertaken by the club last year was the HRoyale HRumble quiz based on HR concepts/practices for the first-year PGP students, which was well-received and witnessed enthusiastic participation. The flagship event for the club in the AY was the "HRMony"- HR case competition in collaboration with TRBS which witnessed a registration pool of around 1000 and participation from several teams. To help PGP I students prepare for Summer Internship Interviews, the club also came out with a GD prep handbook. Speaker sessions were organized, including one on the topic of Employer Branding. The club is looking forward to building upon some good work done over the previous year and undertake various initiatives through the upcoming AY.





54 **SPORTS AND RECREATION ACTIVITIES**



The SARA Committee manages the sports activities on the campus. On September 8, 2022, a state-of-the-art sports complex was inaugurated in the new campus, housing a swimming pool, badminton and squash courts, a gym and spaces for a café and other recreation activities. The swimming pool construction was supported by a generous donation from Mr Nirmal Jain of IIFL (PGP 1989). An exhibit on IIMA's sporting history has been mounted on the walls near the entrance of the new sports complex. A new football ground is laid out in front of the sports complex, and a climbing wall has been built next to it. These additions have been well-appreciated by the community and over a hundred people use the new sports complex daily.

SARA also provides yoga, gym, swimming, football, tennis and squash coaching to community members. Any employee can become a member of SARA by paying a nominal subscription, and the sports facilities are free to use for students.

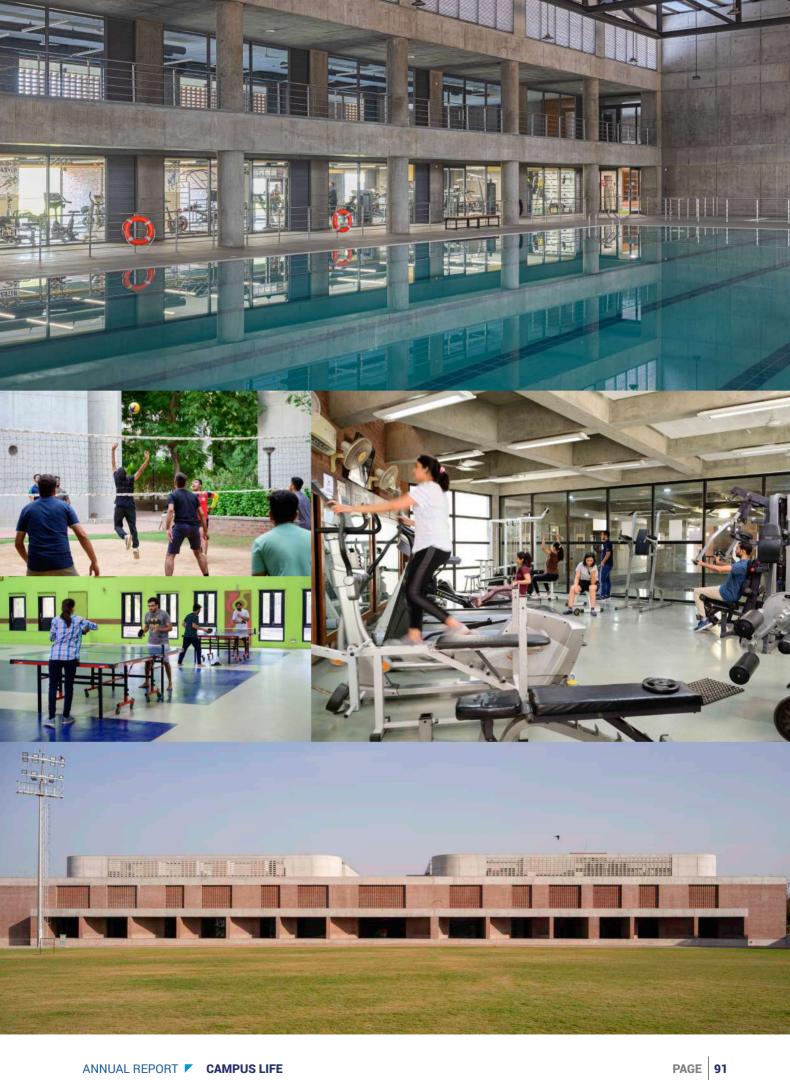
With the recent additions, the Institute now offers the following world-class facilities:

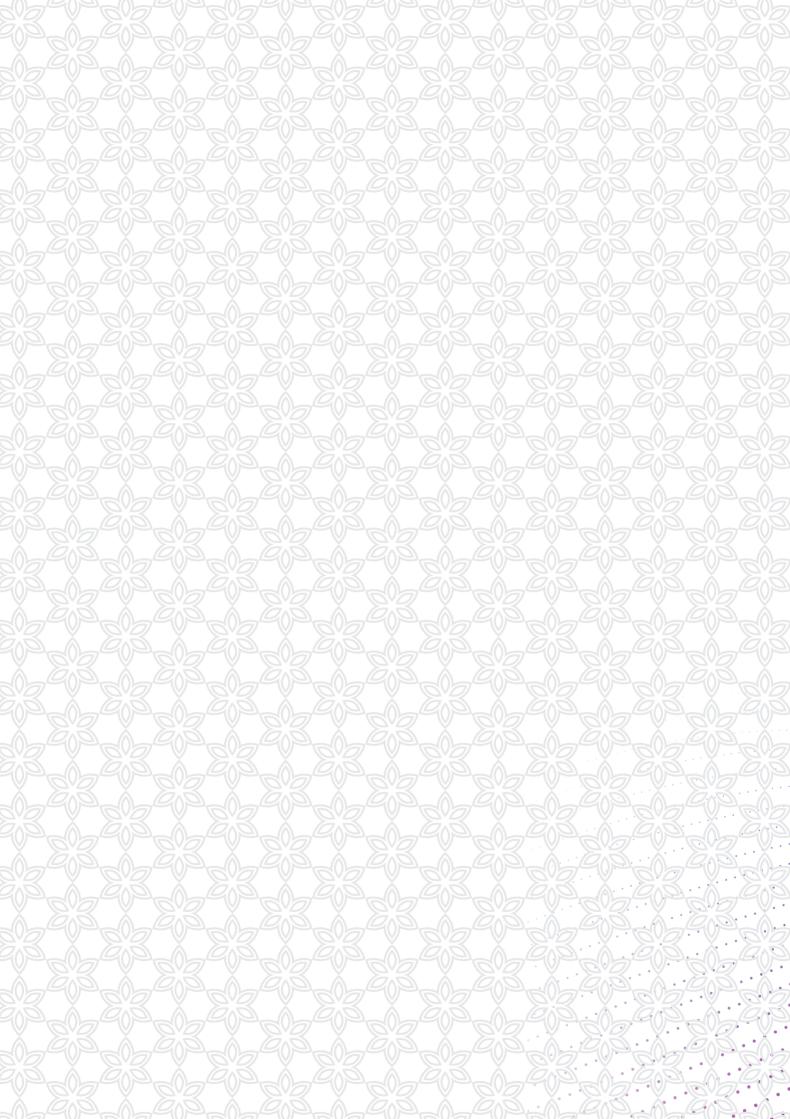
- Outdoor: Two Tennis Courts, One Basketball Court, Volley-Ball court, Football Ground, Cricket Ground, Kho-Kho
- Indoor: Five Badminton Courts, Two Table Tennis Courts, Three Squash Courts, One Snooker room, Yoga room, Two Gyms.

Events: The SARA Committee celebrated International Yoga Day on June 21, 2022, and conducted the annual Sports Day for the community on February 19, 2023.

News: A member of the IIMA staff, Nishtha Thaker Anand, won the gold medal in the shot put Paralympic Games held in Cambodia on March 17-19, 2023, by the Asian Track and Turf Federation International in association with the National Paralympic Committee of Cambodia.

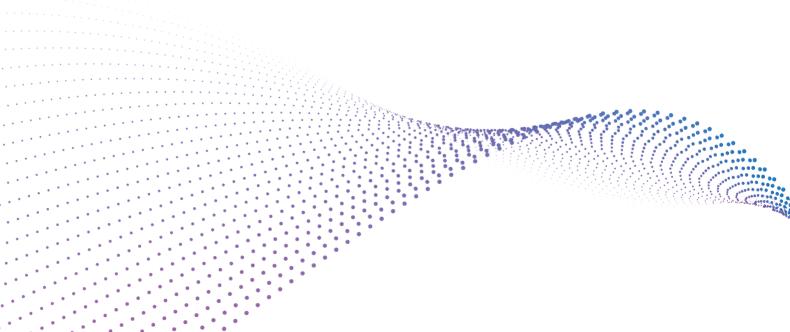
Student tournaments: Students held various tournaments such as Yalgaar (PGP1 vs 2), Aakrosh (Inter-Section) and local inter-collegiate tournaments. The annual inter-IIM tournament, Sangharsh, resumed after a two-year break due to the pandemic. It was held in IIM Calcutta in January 2023, and over 200 IIMA students participated in it, winning gold in several events such as cricket, football, futsal, swimming, tennis (women), table tennis (men) and frisbee. Frisbee, the talismanic sport for IIMA students, continues to be played on the Louis Kahn Plaza lawns at night.







6. IMPACT AND OUTREACH





6.1 **ALUMNI ACTIVITIES**

"THE WIMWIAN" MAGAZINE

The June 2022 issue of The WIMWIAN detailed IIMA's 57th Convocation that cherished in-person celebration after two long years of the pandemic. The issue also featured a few stories on #BreakTheBias, towards a gender-equal world, bringing various insightful contributions together through other sections.

The Oct 2022 issue was released, and the issue highlights stories on "Failures are Origins, Often Unfinished Successes" as the cover story. The issue also presents speeches from the past IIMA Directors, Prof. V. S. Vyas, and Prof. Samir Barua, as shared by Mr. Varun Arya (PGP 1983). Oct 2022 brings together many exciting updates on the inauguration of the IIMA Sports Complex, the post-pandemic campus events, the launch of Kamla Chowdhry Communications Hub, Kamla Cafe at the Institute, and much more.

The February 2023 issue, which has stories on Reunions - 12 Batches on Campus, has just been published. An Insider's Perspective of the Coronavirus Vaccine Development by Beheruz N Sethna (PGP 1973), India's First Legal Tech Report Launched by CIIE, and many more special features are included in this issue.





ALUMNI SPECIAL INTEREST GROUPS (ASIGS)

The Alumni Special Interest Groups at IIMA are communities with a shared interest in advancing knowledge and learning. These platforms bring together alumni, faculty and students and leverage the collective intellectual resources engaged in specific areas such as healthcare, education, technology, analytics, public policy, entrepreneurial ecosystem etc., to bear on the most challenging issues of our times. The ASIGs have organized nine events that include webinars, panel discussion, and podcast series during the reporting period Appendix N provides details of the ASIG activities during the reporting period.

YOUNG ALUMNI ACHIEVER'S AWARD

The Young Alumni Achiever's Award is an initiative to recognize young leaders who have made an inspiring impact in various fields. We had announced the YAAA winners for 2022 and organizing physical event. The awardees will be felicitated with certificate and trophies.

No	Name	Batch	Category	Designation	Organization
1	Mr. Aditya Sharma	PGP 2011	Corporate Leadership	Partner	McKinsey India
2	Mr. Prabhjeet Singh	PGP 2006	Corporate Leadership	President	Uber India & South Asia
3	Ms. Sucheta Mahapatra	PGP 2006	Corporate Leadership	Managing Director	Branch International
4	Mr. Sandeep Deshmukh	PGPX 2011	Entrepreneurship	Co-Founder & CEO	ElasticRun
5	Mr. Saurabh Garg	PGP 2004	Entrepreneurship	Co- Founder & CBO	NoBroker.com
6	Ms. Vineeta Singh	PGP 2007	Entrepreneurship	Co-Founder & CEO	Sugar Cosmetics
7	Mr. K Thavaseelan	PGP 2009	Social & Public Service	IAS, Deputy Commissioner	Mon, Nagaland
8	Mr. Srijan Pal Singh	PGP 2009	Social & Public Service	CEO and Co-Founder of Dr. A.P.J Abdul Kalam Centre.	Author, Public Speaker, Social Entrepreneur
9	Tanuj Solanki	PGP 2009	Arts, Entertainment, Sports	Author	Sahitya Akademi Yva Puraskar Winner

SYNCHRONY

After two years of the pandemic, Synchrony was conducted physically. It was held across 9 Indian cities and one international location. The event hosted over 1000+ IIMA Alums and students. People exchanged experiences on their life journey through unique discussions in breakout groups, only to be enriched by their diverse backgrounds. The freshers were excited to know how the same campus gave so many varied experiences to each present there! There was laughter, inspiration, questions, and a cocktail of emotions.

There were anecdotal recollections of the memories spent at campus and the career trajectory.

One key learning was that 'building strong relationships by valuing people around is the way to go,' which resonated across many alums and acted as the guiding path to many interns and incoming batch students. They witness the convergence of minds across industries.

While Synchrony was all about the incoming batch meeting the alums and hearing about the IIMA legacy, it was also about the current batch meeting after almost two months of interning. While freshers had stories of not knowing the difference between the different coffees that office coffee machines offered, people with work experience recollected how one year of college had made them forget what working full-time felt like.

Some consultants reached Synchrony straight from the airport, giving the incoming batch a glimpse of the consulting life. The conversations with experienced and wise people cornered around how life progresses once out of college and how we tackle all the ups and downs with the same perseverance. The event also carried some unique experiences and learnings which would be implemented going forward in the coming years.



Synchrony was conducted at 10 Chapters:

#	Chapter	Date
1	Ahmedabad	May 27, 2022, Friday
2	Bangalore	May 28, 2022, Saturday
3	Chennai	May 29, 2022, Sunday
4	Delhi	May 28, 2022, Saturday
5	Mumbai	May 28, 2022, Saturday
6	Pune	May 29, 2022, Sunday
7	Kolkata	May 28, 2022, Saturday
8	Jaipur	May 27, 2022, Friday
9	Hyderabad	May 28, 2022, Saturday
10	Singapore	May 27, 2022, Friday

Chapter Activities

Chapters organized formal events, speaker sessions, talk shows, etc., and Appendix N provides details of chapter activities during the reporting period.

ALUMNI REUNIONS

During December-2022 Reunions, we had 12 on-campus Reunions and over 600 alums participated in the Reunion.

Reunions At Institute					
Class Batch		Reunion	Date		No. Of
CidSS	Dateii	neullion	From	То	Alumni
Class of 1982	1980-82	40 year	02.12.2022	04.12.2022	125
Class of 1992	1990-92	30 year	05.12.2022	07.12.2022	48
Class of 1972	1970-72	50 Year	09.12.2022	11.12.2022	45
Class of 2012 PGPX	2011-12	10 years	09.12.2022	11.12.2022	27
Class of 1987	1985-87	35year	16.12.2022	18.12.2022	57
Class of 1996	1994-96	26 year	16.12.2022	18.12.2022	77
Class of 2001	1999-01	21 year	17.12.2022	18.12.2022	15
Class of 2007	2005-07	15 year	19.12.2022	21.12.2022	36
Class of 2002	2000-02	20 year	23.12.2022	25.12.2022	9
Class of 2012	2010-12	10 year	26.12.2022	28.12.2022	74
Class of 1997	1995-97	25 year	30.12.2022	01.01.2023	87
Class of 1967	1965-67	55 year	13.01.2023	15.01.2023	15

STUDENTS' ALUMNI AND EXTERNAL RELATIONS COMMITTEE (SAERC)

External Relations

SAERC coordinated with Alumni clubs of IIM B, IIM C, IIM L, and XLRI and finalized the set of activities for the year to come. Brought all A-League colleges on board and 14 Institutes from the A-League have been invited to the guest session of Honourable External Affairs Minister Dr. Subrahmanyam Jaishankar on September 03, 2022. They also Initiated Inter B-School Joint research and projects.

Speaker Sessions

SAERC in Coordination with the consulting club, organized the first speaker session of the year. The speakers were Aditya Khandelia, IIM Ahmedabad PGP Alumni, and Roshni Rathi, both Managing Director and Partner in BCG. The session was on "Life of a Consultant and Charting a path in Consulting". The session was attended by over 80+ students with the attendees realizing the importance of making the career choice at the earliest.



Mentorship Programme

SAERC initiated the "Shadow an Alum" Activity for the year for PGP2s, where going forward during the winter term break, a selected number of PGP2s will be given an opportunity to shadow an alum of their choice and the industry, thereby having the required exposure to their interests.

Vibhinna (Inter-disciplinary and inter-collegiate team case competition)

SAERC in collaboration with the PoCs from A-League institutions, organized Vibhinna (India's first inter-disciplinary and inter-collegiate team case competition). We received 100+ registrations with teams across A-League institutions participating in the competition and learning about various disciplines.

Other Activities

- SAERC is at the forefront of all activities related to Alumni and External Relations, both at the Institute as well as the Student community level. Through its collaboration with various Alumni Chapters of IIMA, Synchrony was organized in an offline format during the months of May and June 2022.
- Team SAERC in collaboration with the ProdMan club hosted the PM Design Ideathon, where over 800+ teams had registered. Participating teams were given a case on "HealthifyMe Customer Attrition" where winning teams proposed innovative solutions.
- In December 2022, SAERC interacted with alumni who came to campus for their respective batch reunions. As part of the Reunions, team SAERC also organized interaction sessions with some alums like Mr Chetan Bhagat, Mr Piyush Gupta, Mr Rajesh Gopinath - TCS CEO and also managed campus tours, sports competitions, and other activities for Alums.
- YAAA's final round of shortlisting and winner's finalization was done where the Secretary of SAERC was actively involved with the activities and made the necessary documentation.
- SAERC conducted multiple speaker sessions to support PGP2s with placements and conducted a mentorship programme for PGP2 and PGP1 where alums were mapped with students to help them with career guidance and mentorship.

STUDENT MEDIATED INITIATIVE FOR LEARNING TO EXCEL (SMILE) SCHOOL

Extra-Curricular Activities

SMILE arranged many extracurricular activities like a creative storytelling session for the students, Exercise on basic idioms and phrases in English was conducted, asked to make drawings on the topic Independences, Rakhi making workshop, dental and health check-up, Navratri celebration, Craft activities and exhibition of the crafts prepared by the students was also organized. The students also had Diwali celebration, visit to Aanand mela and circus. They celebrated Christmas, and children's day. One week activity camp was organized which includes dance, singing, candle making, fluid art workshop, Zumba, play, and paper making activities.

In-Class Mentoring: IIMA students volunteer for taking English Classes. Chess and Gita classes for higher secondary students have been taken. Career oriented presentation was given to 12th standard students.

Community Visits

The objective is to connect with parents and other members of the community, see the living conditions of the family, get a sense of how supportive the family is likely to be for further education, and to make them understand the need for quality education. Our teachers did 60 community visits in different areas like Vastrapur gam, Vrundavan avas, Gulbai Tekra and Ranujanagar in this year.

VOLUNTEER ENGAGEMENT

Several volunteers have contributed by taking regular sessions with different activities and games and tried to make learning easier. Weekly extra-curricular classes were also organised to enhance creativity.



Health and Gamification Programmes

In coordination with the Divya Bhaskar team, chaniya choli have been distributed. A hygiene session was conducted where students were taught about the basic hygiene practices and etiquettes. Women Menstrual Education & Awareness programme and presentation had been conducted. Several sessions have been conducted that included activities and games to make learning easier.

EXTERNAL RELATIONS

Collaborations/MOUs

American Real Estate Society for Alpha Sigma Gamma Honours

An MOU was signed on October 11, 2022, between IIMA and the American Real Estate Society. As a part of the MOU, IIMA can nominate our students who will be eligible to receive the Alpha Sigma Gamma Honours.

Alpha Sigma Gamma (ASG) is an honour awarded by the American Real Estate Society to recognize the academic and scholarly achievements of real estate students, faculty and professionals worldwide. It is the premier honour organization with over 1,300 lifetime members.

Based on certain academic criteria, faculty members nominate students for the ASG Honours to the ASG President. Currently business schools and universities from the US and Switzerland (e.g. NYU, Penn State, George Washington University, EHL Lausanne, etc.) nominate their students for the Honour. The honours process could be a centralized committee at the institute level. The institute could ask for volunteer professor/s to serve on the committee under the supervision of Dean-Programmes. The role of the committee would be to liaise with ARES, ASG President, Dean-Programmes, and applicants to ensure a smooth functioning of the overall process.

The first batch of the Alpha Sigma Gamma honours have been awarded to IIMA students.

Other Developments

- 1. MOUs with the following were being processed during the reporting period with the following institutions:
 - a. EBS Universitat fiir Wirtschaft und Recht gGmbH
 - b. Faculty Of Business Administration, The Chinese University of Hong Kong, HKSAR' China
 - c. EDHEC Business School, Lille & Nice, France
 - d. University of Chicago, Booth School of Business
- 2. General MOU encompassing a wide range of academic activities with the University of Surrey was renewed. As part of the earlier MOU several activities have taken place, including visits to IIMA from University of Surrey Professor, Dr Christos Mavis, and Surrey Business School Dean, Professor Steve Wood, as well as a co-published article, workshops and work with IIMA PhD students.
- 3. Discussions are ongoing with Embassy of Indonesia for collaborations with Indonesian educational institutions.
- 4. Discussions are also ongoing with Melbourne Business School as part of which Steve Berridge, Chief Engagement Officer, Melbourne Business School, visited the institute on September 06, 2022. As part of this engagement, we were offered to host Asia Pacific Innovation Conference 2023 at IIMA.
- 5. Discussions have also started to explore possibilities for collaboration with University of Stirling, European Institute Economis Section (Germany), University of Saskatchewan, University of Toronto, LEADS Global - Royal College International, and University of Wollongong.

Visits of Dignitaries to IIMA

- The Honourable External Affairs Minister, Dr S. Jaishankar, had visited IIMA for an interactive session with students on September 03, 2022. Dr Jaishankar spoke on 'India Foreign Policy: A Transformational Decade'. And he also joined Prof Arvind Sahay in a fireside chat which was followed by a Question and Answer with students.
- Mike Hankey, Consul General, US Consulate, Mumbai had visited the institute on September 21, 2022 and interacted with students, Dean-AER and AVP-AEP. Students included participants of the PGP programme as well as the PhD programme.



CHARTERED FINANCIAL ANALYST INSTITUTE (CFAI) SCHOLARSHIPS

As part of the institute's affiliation with CFAI three scholarships are available to students every year. For the year 2022-23 we also have three scholarships. 16 applications were received for the scholarship from PGP 2 students out of which three students have been shortlisted for the award.

CONVOCATION

The institute had the first physical convocation after the pandemic. Alumni and External Relations Office sent around 1200 invitees and alumni convocation invites. The office organized an interaction of the Donors, Director, Dean-AER, and faculty during the Pre-Convocation Function.

SCHOLARSHIPS & AWARDS

On the Pre-convocation event on April 12, 2022, following scholarships/ Awards were given:

- The Marti Mannariah Gurunath Outstanding Teacher Award: This Award has been instituted in memory of Mr Marti Mannariah Gurunath by Prof. Marti Subrahmanyam (PGP 1967-69). Every year the award goes to one faculty member who has taught the batch of the Postgraduate Programme in Management (PGP) graduating in that convocation. The award of INR 2.0 lakh was given to Prof. Anuj Kapoor.
- The IIMA Alumni VVEF Outstanding Researcher Award: This award has been instituted by the Vidya Vardhini Education Foundation; a Section 25 Company run by IIMA alumni. Outstanding Researcher award is given to two faculty members who are being recognized for his/her sustained research contribution and/or significant research of a path-breaking nature. The award of INR 2.0 lakh was given to Prof. Sourav Bikash Borah.
- Philip Thomas Memorial Strategy-Public Systems Case Award: This award has been instituted in memory of Mr Philip Thomas (PGP-1966) by Prof. Rishikesha T. Krishnan (FPM-1996). Philip Thomas Memorial Case Award goes to the author(s), who write a case in the area of Strategy/Business Policy and Public Systems during each calendar year. The award of INR 50,000 was given to Prof. Subhadip Roy.
- Outstanding Sportsperson award: This award of INR 50 thousand, set up by Mr Sunil Chainani (PGP 1980) is meant to recognize excellence in all-around performance in sports during the tenure of a student at IIMA. Kshitii Bhatt (PGP-2022) received the Outstanding Sportsperson award of INR 75,000.
- Smt J Nagamma Memorial Award: This award of INR 15 thousand was set up by Pramod Kunju (PGP 1999) is meant for academically performing PGP1 student at the end of 1st year. Mr Shubham Goyal (PGP-2022) received the award of INR 15,000/-
- Mrs Sharda Bhandari & Mr P.K.Rath Scholarships: This I-School scholarship has been set up by Mr Samir Bhandari (PGP-1989) for 5 years in memory of Mrs Sharda Bhandari and Mr P K Rath, big advocates of higher education, for 2nd year PGP students. Scholarship of INR 1 lac was awarded to Mr. Shubham Goyal (PGP-2022).
- Ritu Banga Industry Scholarship: This I-School scholarship has been set up by Ms Ritu Banga (PGP-1981) for 5 years. Scholarship of INR 1 lac was awarded to Mr. Nitin Kulshreshtha (PGP-2022).
- Ajay Banga Industry Scholarship: This I-School scholarship has been set up by Mr Ajay Banga (PGP-1981) for 5 years. Scholarship of INR 1 Lakh was awarded to Mr Vaibhav Agarwal (PGP 2022).
- SRK Award: This PGPX Faculty Award has been set up by Shree Ramakrishna Exports Pvt. Ltd. The recipient of this award for the year 2021-22 was Prof. Debjit Roy.
- The Madan Mohanka Research Publication Award: This Faculty Award has been set up by Shree Madan Mohanka (PGP 1967) of Tega Industries from the year (2017-18). The recipient of this award was Prof. Mohammad Fuad.
- IPA DG Shah Best Public Policy Paper Award: The award was setup by the Indian Pharmaceutical Alliance (IPA) and the receipt of this award was Prof. Premilla D'Cruz and Prof. Ernesto Noronha.

SPECIAL CONVOCATION

The institute had its second Special Convocation - December 2022 for awarding the degrees to the graduating students of ePGP and ePGD-ABA on December 10, 2022. Alumni and External Relations Office sent convocation invitees to BOGs, IIMA Faculty, Officers and above, and Students & Families of both programmes.



ALUMNI PORTAL: NEW ALUMNI RECORDS

Executive Education Programme Participant Upload: During this period, the AER office uploaded profiles of 816 EEP participants who paid alumni fees to the IIMA Alumni Portal.

Sr No	Course	No
1	EEP	5
2	EEP-EPBF (2018-2019)	1
3	EEP-AGMP (2019-2020)	9
4	EEP-AGMP 8 (2021-2022)	134
5	EEP EPABA BL 04	60
6	EEP-SMP BL 07 (2021-2022)	144
7	FDP-2022	50
8	EEP-GMP-2022	14
9	EEP-AGMP-2022 (AGMP BL09)	140
10	19th General Management Programme- Dubai	29
11	EEP-EPBF	1
12	MDP-2009 (GMP-Dubai)	1
13	3TP-1989	1
14	MDP-1990	1
15	Executive Programme in Business Finance + Strategic Management (D2D)	1
16	3TP Emerging Leaders Programme	42
17	EEP-SMP 08	145
18	GMP 20	30
19	In Company L&T Post Graduate Certificate Programme in Management 2019-2022	10
	Total Uploaded	818

BULK EMAILS TO ALUMNI

During this period total of 62 bulk emails were sent to various alumni groups. Out of these 21 bulk emails were sent to all alumni.

MANUAL APPROVAL OF ALUMNI PORTAL MEMBERSHIP

During this period through manual verification & approval approved a total of 118 users waiting for Manual Approvals.

ALUMNI RECORD UPDATION DRIVE

Details of 601 alums were updated on the Alumni portal. 39 email IDs were updated via one-to-one emails from Gmail.

REQUEST FOR PROPOSAL FOR THE NEW ALUMNI PORTAL

A draft of the RFP for the new proposed Alumni Management System was prepared.



DEVELOPMENT OF NEW EMAIL TEMPLATE

A new email template was developed for the 'Brick by Brick' Archives Newsletter.

REUNION DATA UPDATION

Collection of latest data from reunion attending Alumni one to one and based on the latest details updating of the same in the Alumni database.

Reunion Batch	Contact details updated with new email ID	Contact details updated other than email ID	Total
PGP 1982 (40 Year)	10	40	50
PGP 1992 (30 Year)	8	26	34
PGP 1972 (50 Year)	17	15	32
PGP 1987 (35 Year)	5	17	22
PGX 2012 (10 Year)	0	17	17
PGP 1996			
(26 Year)	8	21	29
PGP 2007	1	24	25
Total	49	160	209

Email verification was also started through the respective batch coordinators.

A total of 284 WIMWIAN magazines' Oct-22 issues were returned back to the Alumni office and they are being updated in our records as Invalid Communication Addresses.

REACTIVATION OF IIMA EMAIL ID FOR EEP PARTICIPANTS:

Process to reactivate the IIMA email IDs for the EEP participants has started.

ALUMNI SUBSCRIPTION FEES

The alumni fees received during the reporting period is 129.00 lakhs.



6.2 COMMUNICATION ACTIVITIES



Media Outreach and Engagement

The PR activities undertaken by the Kamla Chowdhry Communications Hub included supporting several high-profile events held at the Institute by various departments and Centres. These include the 57th and 58th Annual Convocations; the First International Research Conference on Insolvency and Bankruptcy organised by the Misra Centre for Financial Markets and Economy; India Public Policy Network Conference hosted by the JSW School of Public Policy at IIMA, among others. The Department also supported major announcements such as the joining of the new Chairman and Director of the Institute; establishment of various research chairs facilitated by the Endowment Fund; programme announcements; visit by eminent personalities such as Dr S Jaishankar, External Affairs Minister, Government of India; Mr. NR Narayan Murthy, etc. through press releases, media interviews, and media participation at important events.

The hub coordinated with various departments to resolve media queries and respond to requests from the Ahmedabad, national and sometimes even international media. As a part of showcasing the cutting-edge research undertaken by the faculty at IIMA, the hub worked on placing opinion articles authored by faculty members directly as well as with support from the PR Agency team in national dailies across the country. The hub also facilitated interviews of the authors, mostly faculty members, but at times, even students who were co-authors on subjects that were important in influencing policy, providing an overview of emerging sectors, challenges and opportunities, etc.

Social Media & Digital Marketing

In the past year, the hub supported various activities at the institute by creating and posting social media content in different formats, including creative designs to videos. The hub has created and shared multiple social media posts proactively as well as on request from different departments, faculty members and programme offices on IIMA's official social media platforms namely, Twitter, LinkedIn, Instagram, Facebook and You Tube. Broadly, the social media posts covered information on events organised by the Institute, announcements from Centres/programme offices; on different programmes offered by the Institute; welcoming new batches, high-profile guests and delegates during conferences/conclaves; on the annual Convocation and alumni/faculty achievements. The team also helped promote programmes, including PGPX, FDP, and CCBP, on social media and Google through digital marketing.

Campus Tours

The hub is responsible for conducting campus tours for groups of visitors, participants of different courses offered by the executive education department, newly appointed staff, and some guests.

Advertising

On the advertising front, the team also supported getting recruitment and programme advertisements published in print and online publications for HR, the Dean Faculty office, the PhD Programme office and the Executive Education office.



Designing

The hub provides design, video creation, and editing services to all its internal stakeholders. In the past year, the hub supported departments, Centres, and faculty members by designing brochures, flyers, e-mailers, banners, annual reports, social media creatives, editing videos, and uploading them onto the website and YouTube.

Photography

The photography assignments from the team involved photo shoots and sometimes video shoots, covering a wide range of events organised by different Centres, departments and programme offices; visits by high-profile quests; important days such as International Yoga Day, Independence Day celebrations, vigilance awareness week, Hindi Pakhwada etc., besides regular events/seminars/webinars organised internally. As a standard practice, all photographs are edited and shared with the user departments and added to the photo bank created and maintained by the photographer for future events.

In September 2022, the Communication Department became the Kamla Chowdhry Communications Hub to create a unified unit for all communications requirements of the Institute. As the communications hub, the team continued to assist different departments and offices of IIMA through media outreach and engagement, social media activities, content creation, advertising, designing and photography.

	Public Relations	
#	Function	Numbers
Α	Press Releases	46
В	OpEds	28
С	Media Events	More than 10
D	Media Interviews (Print, Electronic, Online & Local and National)	50
Ε	Media Queries Responded to	More than 100
	Social Media	
A	Social Media Posts (Creation and Posting)	879
В	YouTube Videos	More than 100 (recording/editing/livestreaming)
С	Digital Advertising and Campaigns	PGPX, CCBP and FDP programme's promotion on LinkedIn, Facebook, Instagram and Google Ads
	Campus Tours	
Α	Total Number of Visitors	6353
В	Total number of campus tours	210
	Design and videos	;
Α	Social Media Creatives Designed	432
В	Videos (Creation and Editing)	104
С	Event Collaterals	173
D	(Annual reports, books, brochures, newsletters, etc.)	177
	Photography	
Д	Images	18028
В	Videos Recorded	288
С	Events Covered	112
	Advertising	
Α	Advertisements published	27



SUSTAINABILITY AND GREEN INITIATIVES



Nearly 300 tree saplings were planted across the campus at various locations. Sixty-six full-grown trees from project sites on the main campus were transplanted to other areas on the campus using scientific translocation methods, thereby avoiding tree cuttings for infrastructure expansion.

Rainwater Harvesting and Water Recharge **System**

The Institute has a well-designed & installed rainwater harvesting (groundwater recharge) system. One part the most extensive groundwater recharge system of 50 Lakh litres was created by the Mr. Louis Kahn way back in the 1970's. Subsequently, eight more recharge systems have been designed, installed & enmeshed into the original system. The institute undertakes maintenance of all these water recharging systems as a pre-monsoon activity every year.

The newly designed buildings (Dorm 28 to 43) have triple-line plumbing for using wastewater for flushing.

Sewage Treatment Plants

A 200 KLD capacity Sewage Treatment Plant (STP) is being constructed in the basement of the Student Dorm-41 on the New Campus.

A survey to work out the suitability of installation of STPs in the peripheral areas of the Main Campus was carried out. STPs of different capacities are being considered for installation at different drainage outlets without disturbing the existing network of drainage pipelines. Treated water will be used for irrigating the garden in the campus.

Organic Waste Composting

Organic Waste Composter (OWC) machines, Vermi-culture pits, and Bio-gas units are installed in the campus, which treat/decompose the organic waste generated on the campus. Decomposed product from these units works as manure to fertilize the garden areas of campus.

Solar Power Project

With a view to harness renewable energy, the Institute decided to install rooftop solar power generators wherever feasible. A 531 kWp capacity rooftop solar power plant has been installed over the roof tops of majority of the new campus buildings. A 20 kWp capacity rooftop solar power plant has been installed over the roof of the library building in the main campus.

Others

- Sprinkler and drip irrigation methods have been employed for judicious usage of water for lawns.
- Energy saving appliances like LED lamps, and motionactivated lights have been installed across the campus. Wherever possible, conventional ACs have been replaced with either VRF systems or the latest high rating ACs. All guest houses and MSHs have been provided with energy saving washing machines and refrigerators.

Sustainability-related Events

The student-led Prakriti Club, the nature and sustainability club, runs various campaigns to drive the message of sustainability and green initiatives.



WELFARE ACTIVITIES



Professor B.H. Jajoo Welfare Committee Medical Scheme

Prof. B.H. Jajoo, voluntarily donated an amount of Rs. 25,00,000/- to set up a fund for the medical needs of the Retired employees of the Institute. The sub-committee constituted by Prof. Jajoo verifies the requirement of medical needs and distributes the amount to the retired employees with the help of Welfare Committee. This year Rs. 2,81,750 was reimbursed among the retired staff members of Groups C & D after verifying the necessary proof like Medical bills and Certificate issued by Doctors/ Medical Stores.

Higher Education Loan for IIMA Community Children

On behalf of the institute, the Welfare Committee administers an Interest-free loan Scheme for the permanent employees of Group B, C and D for Higher Education of their children. This loan is available only for regular degree/diploma course of AICTE, UGC of recognized College/University/ Institute within India.

The educational loan is disbursed twice in a year to cater to the fees paid by the employees' semester wise. In the year 2022-23 during the first phase, 3 employees benefited from this Scheme with total amount of Rs. 2.00.500/- disbursed to them. In the second phase, 6 employees were disbursed with the loan amount of Rs. 4.79.996/-.

"Sri Ramakrishna - Sarada Medical Fund"

The Welfare Committee created a corpus of Rs.5.00.000/in the name of Shri Ramakrishna Sarada Medical Fund, contributed by Prof. Shekar Choudhury, and Ms. Saroja from PGP 1990 Batch. The interest earned from the fund will cater to the needs of medical expenses for retired group C&D employees and spouses. This year, a total

amount of Rs. 36,050/- was released to eligible retired staff members from this fund.

Employees Birthday Celebrations

The Welfare Committee celebrated employees' birthdays by greeting them with a birthday card and distributing chocolate packets.

Gujarati New Year celebrations 2022

Every year, after the Diwali holidays, the Welfare Committee organizes a get-together of IIMA community to celebrate the Gujarati New Year. This year too we celebrated the Gujarati New Year on November 4, 2022, with fireworks and sweets.

Institute Day Celebrations

To Commemorate the Institute's foundation day, the "Institute Day" is celebrated on December 11th of every year. During the celebrations, various awards are presented by the Director to meritorious children and staff members to promote their talent. There were 66 awards distributed under various categories this year.

Like every year, a cultural programme was also organized by the children of the IIMA community, staff, students, and faculty of the Institute. As per the established practice, employees who completed 15 years and 20 years of continuous service at the institute were felicitated. We also invited the retired employees during the institute day celebrations. The Director, Prof. Errol D'Souza, addressed the retired employees and updated them on the Institute's activities during the year.



International Women's Day Celebrations on March 08, 2023

Welfare committee celebrated International Women's Day on March 06. 2023. Fun-filled activities were planned for all the women employees of the Institute, followed by group photograph. In celebration of International Women's Day, the Welfare Committee arranged an interactive session with Dr. Neeria Gotru. 1993 Batch IAS Officer. The session was open to all the community members.

Dr (Ms) Neeraja Gotru, a 1993 batch IPS officer, is also a qualified doctor. She has held several charges in her career. She is currently the Director of Civil Defence and Commandant General of Home Guards (Guiarat - Ahmedabad). She holds an additional charge as the Additional Director General (ADG) of the Policy State Monitoring Cell in Gandhinagar. During her illustrious career, she was awarded the Police Medal for Meritorious Service in 2010 and the Presidents Police Medal for Distinguished Service in 2020.

Food Packet Facility for the family having Covid Positive member

We continued providing food (Breakfast, Lunch and Dinner) from the students' mess to the doorstep of employees and families affected by Covid.

Health Talks

Several Health talks were arranged throughout the year. The details are given below.

Stress Management: Dr Manoj Gumber, Professor of Nephrology (IKDRC)

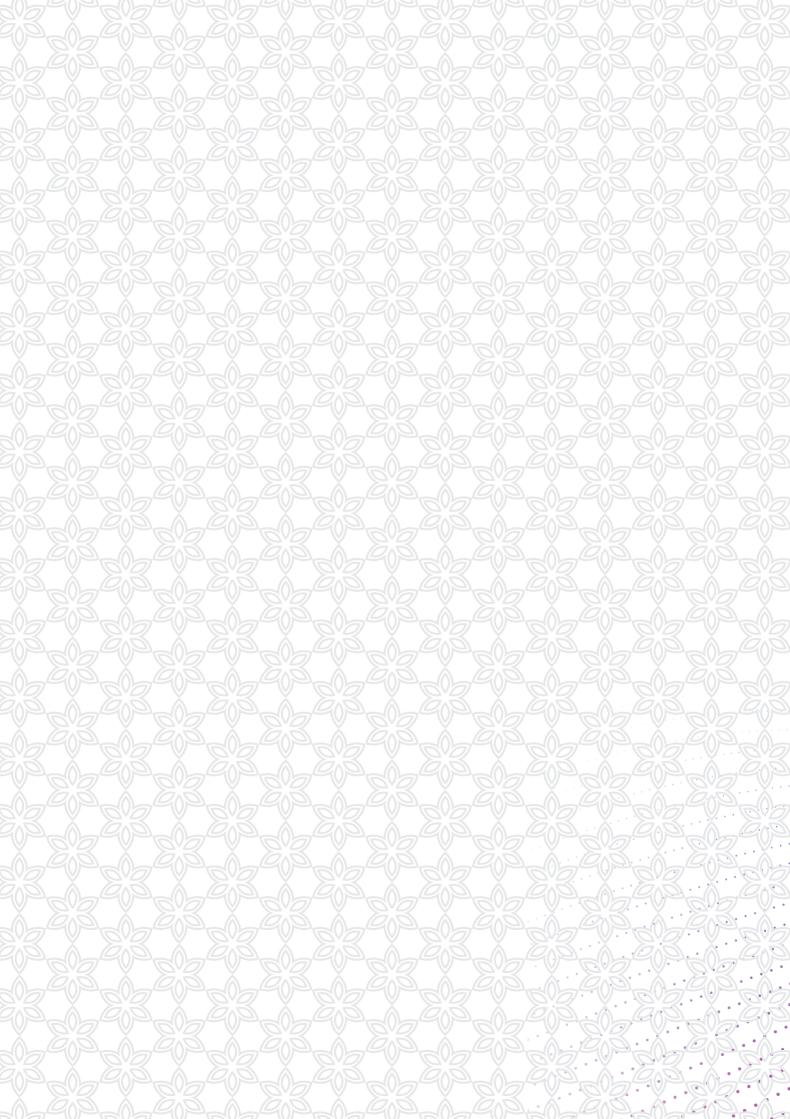
Conversations on Women's Health and Beyond: Dr Shachi Joshi, Consultant Obs-Gynec, MS, MBBS, MRCOG (UK), AAAM Aesthetic medicine, PCOS and Menopause Specialist Northstar Diagnostics Private Limited

Healthy Life Style Management& Heart Care: Dr. Tejas V. Patel, MD, DM Cardiology (CMC Vellore) Consultant Interventional Cardiologist, CIMS Hospital, Ahmedabad

An Overview about Diabetes: Dr.R.C.Damani (MD. FCCP. FRSH(London)) Senior Consultant Internal Medicine, Zydus Hospitals, Ahmedabad, Dr Neera Kanjani (Senior Ophthalmologist) Genext in Opthalmology, Dr.Agrawal's Eye Hospital-Ahmedabad

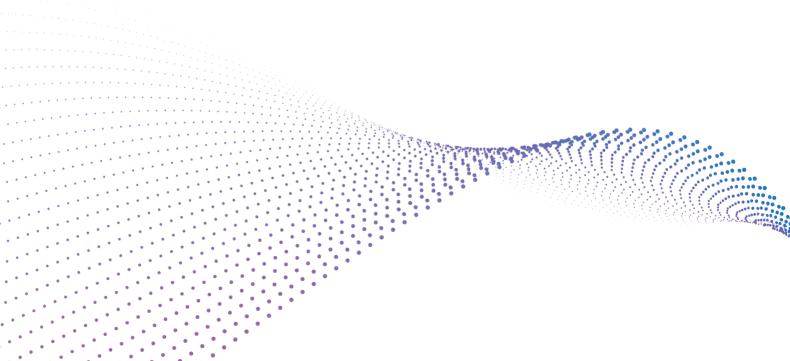








7. A D M I N I S T R A T I O N





PERSONNEL



The workforce status of the Institute for the year 2022 – 23 is as follows:

	Faculty	Staff	Director
New Recruitment	4	14	1*
Retirement/VRS	1	14	
Resignations/Term Completed/Terminations	2	15	

^{*} Term of Prof. Errol D'Souza as Director was completed on January 31, 2023

Appendix O provides detailed data on the workforce.

Officers and Staff Development Activity

During the year, three hundred and twenty-four employees, including officers and staff members, were sponsored for training programmes conducted by IIM Ahmedabad and other training institutes. The Institute continued to sponsor several staff members to pursue various courses.

Staff Awards/Honours

During the year, below mentioned awards were given to the faculty and staff members: Appreciation Awards on completing two decades of service in the Institute

Faculty Member		Staff Member			
Professor Asha Kaul	Professor Akhileshwar Pathak	Mr. Pranaya Srivastava			
ong Service Awards to Staff on Retirement					

Mr. Udayabhanu P.G.	Mr. Jatin M. Nagori	Mr P.V. Sethumadhavan
Ms. Savithriamma P.	Mr. Hemang G. Desai	Mr Nitinkumar N. Jani
Mr. Manubhai R. Chauhan	Mr. Bhagwanbhai Z. Parmar	Mr Shailesh V. Joshi
Mr. K.N. Muralidharan	Ms. Vasanthi Durairajan	
Mr. Prabhaji J. Rathod	Mr. Kaushik D. Bhatt	
Ms. Vimalaben B. Kabira	Mr. Ravindranath N. Pandya	



Right to Information Act. 2005

Under the Right to Information Act 2005, 357 RTI applications and 33 First Appeals were received during the year and were responded to. The month-wise break-up is as below:

Month	RTI	First Appeal
April 2022	34	1
May 2022	61	2
June 2022	51	3
July 2022	35	6
August 2022	23	0
September 2022	20	1
October 2022	21	2
November 2022	11	1
December 2022	22	1
January 2023	37	2
February 2023	21	8
March 2023	21	6
Total	357	33

Throughout the year, the HR Department has launched several initiatives:

- Employee Open House Meeting for Group B and Group C An open house session with the SEDC members was scheduled for Group B and Group C employees. During the open house, discussion on promotion policy, training on various job-related areas, job rotation, internal transfers, and performance appraisal was held.
- Institute approved a one-time lumpsum incentive for Group B/C/D employees on acquiring higher qualifications.
- Keeping employee safety on priority, the Institute initiated the transportation facility for the employees who stay past 9 p.m.

Special Recruitment Initiative: Faculty

IIMA seeks to appoint outstanding scholars in all fields of management as faculty members. IIMA is an equalopportunity employer. Women, non-Indian nationals, and those belonging to Reserved Categories (as per the Indian Constitution) are encouraged to apply.

From its inception, the Institute has believed in excellence in whatever it does, IIMA has about 106 full-time faculty members engaged in teaching, research and consulting. In addition to full-time faculty members, we have visiting faculty members, Professor of Management Practice and Adjunct Faculty as per the specific requirements of different functional Areas. With the current strength of the faculty, the Institute has successfully managed to address its teaching and other academic requirements. When the institute faces a shortfall due to retirement and sudden resignations of the faculty, those deficits are met from the outstanding application received by the institute or other sources.

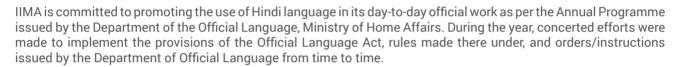
The Faculty Recruitment Committee of each Area reviews the applicants' academic qualifications, record of publications and potential of publications and determines the overall fit with the requirements of the Area.

Recently, the Institute invited applications through the Special Faculty drive. Unfortunately, none of the applications were found to be suitable, given the current teaching/research requirements of the Institute. The Institute has again initiated the process of inviting applications under the special recruitment initiative for faculty candidates in the reserved categories (SC/ST/NC-OBC/EWS/PwD) at the level of Assistant Professor across various Academic Areas of the institute.

The Institute continuously strives for excellence in teaching, research, and consultancy. In consonance with this objective, the institute also invites applications from faculty candidates by carrying out wide publicity at the annual Academy of Management (AoM) & Academy of International Business (AIB) conferences.



7.2 **OFFICIAL LANGUAGE IMPLEMENTATION**



The Institute celebrated Hindi Fortnight from September 14 to 28, 2022, to promote the official language. It was inaugurated with the celebration of Hindi Divas on September 14, 2022. During this period, various Hindi competitions (Hindi Essay, Hindi Poetry, Hindi Words knowledge, Hindi General Knowledge, Hindi Song Singing, Hindi Elocution, Hindi Antakshari and Hindi Caligraphy) were organized. More than 500 Hindi-speaking and non-Hindi-speaking staff members and students have participated in these competitions. On 28 September 2022, the closing ceremony of the Hindi Fortnight was organized, cash prizes and certificates were awarded to all the winners of these competitions. On this occasion, Colonel Amit Verma, Chief Administrative Officer, also encouraged all the members of our Institute to enhance the use of the official language Hindi in their day-to-day work. An exhibition of Hindi books was also organized in the Vikram Sarabhai Library on September 27, 2022. Messages received from the Hon'ble Education Minister and Hon'ble Home Minister were also read during this closing ceremony.

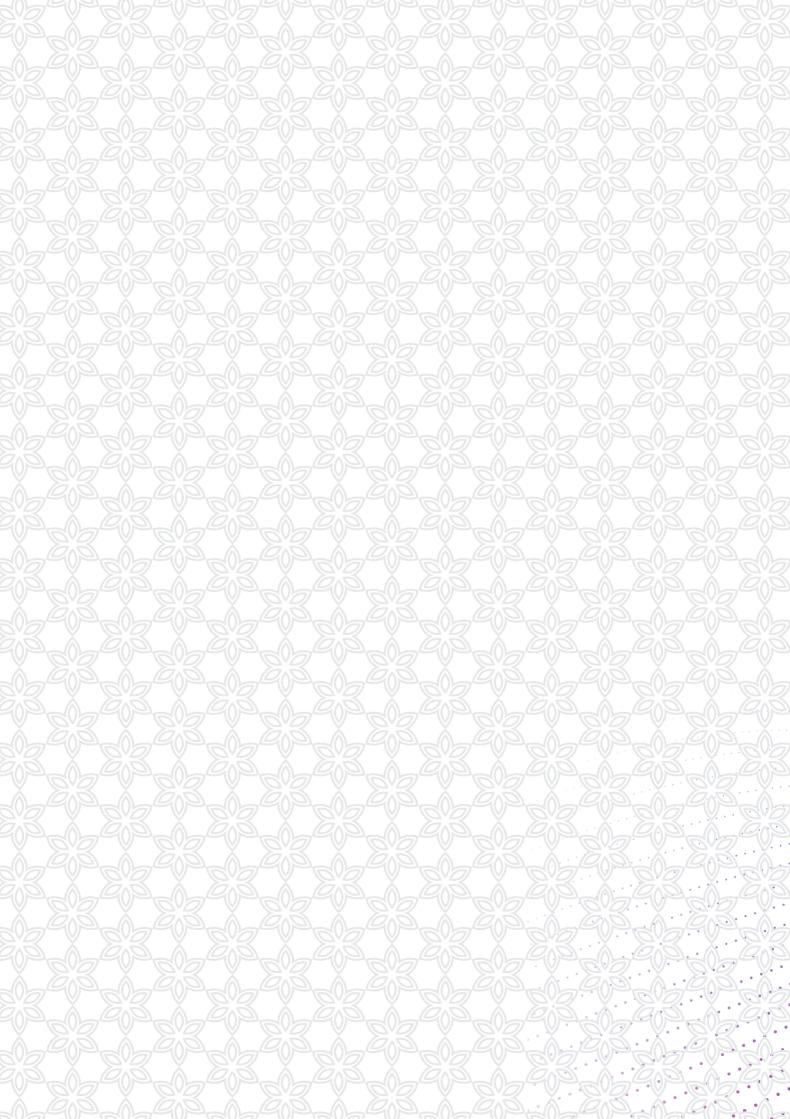
To review and monitor the progress of official language implantation in the Institute, four official language implementation committee meetings were held. Four Hindi workshops were organized during the year, with more than 100 staff members participating.

The twelfth edition of our Hindi magazine "Pratibimb" was published in February 2023 and was forwarded to all the IIMs, IITs, Central Universities, concerned Ministries, board of governors and all the members of the town official language implementation committee (TOLIC).



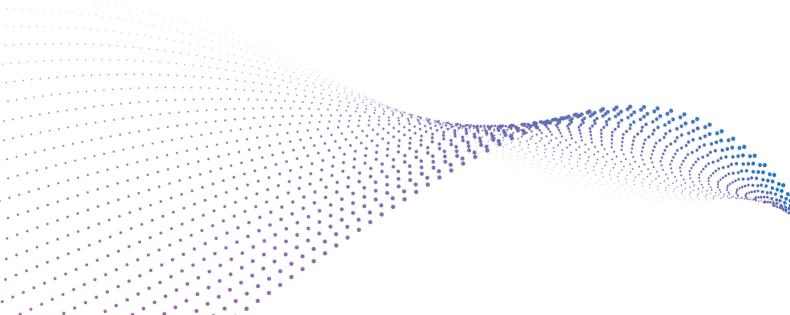
7.3 GRANT-IN-AID







8. ENDOWMENT FUND





ENDOWMENT FUND



IIMA Endowment Fund (IIMAEF) is the unified fundraising arm for all philanthropic contributions (individual, batch, corporate, CSR, etc.) made to IIMA. It was set up to recognize donor contributions and to create a formal, wellgoverned, and professionally run structure through which they can give support IIMA.

This was IIMAEF's second year of operation. There has been an expansion of activities undertaken by IIMAEF, such as fundraising initiatives, donor reporting, management of donor relationships, and the fostering of dialogue with the Institute for the effective deployment of resources.

IIMAEF plays a pivotal role in driving funding towards IIMA's strategic initiatives, such as expansion, internationalization, faculty and student attraction, research support through Chairs and Research Centres as well as thought leadership. Governance, transparency and working closely with IIMA are the top priorities of the IIMAEF team.

Key Highlights

In FY 2023, through the efforts of IIMAEF, the Institute raised INR 55.74 cr. in philanthropic commitments. IIMA received actual donations totaling INR 33.52 cr. Annexure P lists significant donations (above INR 5 lakhs) by

IIMAEF facilitated signing of over 28 MoUs in FY 2023, bringing the total number of MoUs, Addenda, and letters to 55+ since its founding.

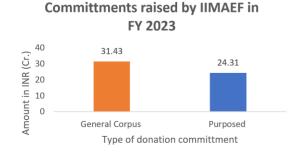


Figure 1: Total commitments raised in 2022-2023

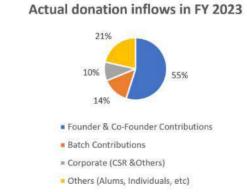


Figure 2: Actual donations received in 2022-2023



There are two ways to donate to IIMA:

General Corpus

The Institute's long-term strategic needs are met by General Corpus' flexibility. Founders (who commit INR 10 crore and above over time) and Co-Founders (who commit INR 5 crore and above) make up the majority of contributors in this group.

In FY23, there were 11 Founders, 6 Co-Founders, and 1 Co-Founding Batch (listed in Annexure P). Additions in FY23 are listed below:

- Mr. Madan Mohanka from the PGP 1967 batch joined as a Founder.
- Mr. Arvind Nair from the PGP 1979 batch joined as a Co-Founder.
- Mr. Girish Kulkarni from the PGP 1989 batch joined as a Co-Founder.
- PGP 1997 Batch joined as the 1st Co-Founding Batch.





as Co-Founders of the IIMA Endowment Fund

Mr Madan Mohanka (Founder, IIMAEF) and Prof Bharat Bhasker (Director, IIMA) at the MoU signing; Mr Arvind Nayar (Co-Founder, IIMAEF), PGP 1997 Batch (Co-Founding Batch, IIMAEF) and Mr Girish Kulkarni (Co-Founder, IIMAEF)

Specific Purposed Donations

IIMAEF also supports IIMA through specific purposed donations. These include Infrastructure, Research Centres, Chairs, Scholarships & Awards, and various other initiatives.

In FY 2023, IIMAEF facilitated the following specific purpose donations:

Corporates & CSR

- In July 2022, IIMA established a Research Chair in Healthcare with Dr. Lal PathLabs Foundation, the CSR arm of the company. The Research Chair examines healthcare policy, systems, and delivery. The Chair also seeks to innovate solutions to India's healthcare issues, such as access, affordability, and quality, to enhance patient outcomes and benefit academics and practice.
- A new Chair in Consumer Technology was established at IIMA in September 2022 through a partnership with Nykaa. The Chair researches and integrates Indian consumer tech best practices.



Prof. Errol D'Souza (Former Director, IIMA) and Dr. Om Manchanda (MD, Dr Lal PathLabs) at the MoU exchange ceremony.



Ms. Chhavi Moodgal (CEO, IIMAEF), Ms. Falguni Nayar (CEO, Nykaa), Prof Errol D'Souza (Former Director, IIMA), Prof. Saral Mukherjee (Former Dean AER, IIMA) at the MoU signing ceremony.



- To promote sustainability, IIMA commissioned research on 'Creating Biodiversity Habitat at IIMA campus' to provide a blueprint for green infrastructure and ecological preservation on campus. During their 2020 Ruby Reunion, the PGP 1980 Batch brainstormed ways to green and diversify the campus; and with their support & Saint-Gobain India CSR funding, the ecological study is underway at the Institute.
- Marico's CSR supported Leadership Training Program targeted to improve education and leadership development for 1 lakh+ government schoolteachers nationwide over a year's time. Over 1 lakh government schoolteachers received Hindi educational videos recorded by IIMA faculty, anchored by IIMA's Ashank Desai Center for Leadership and Organizational Development. In February 2023, the programme culminated with a three-day certificate course for 50 government schoolteachers at IIMA.
- In December 2022, IIMA and PwC established the PwC ESG Research and Innovation Forum at IIMA to promote industry discourse among ESG stakeholders through ESG-themed events. This event will be a platform to support dialogue and dissemination of research to improve the ESG performance of Indian organizations and enterprises.



Ms. Chhavi Moodgal (CEO, IIMAEF), Mr. Padmakumar P (HR, Saint-Gobain India), Prof. Saral Mukherjee (Former Dean AER, IIMA), Mr. Sundeep Kumar (PGP 1980), Col. Amit Verma (CAO, IIMA), and Mr. Pulgalenthi M (HR, Saint-Gobain India) at the MoU signing ceremony.



Ms. Chhavi Moodgal (CEO, IIMAEF), Mr. Sanjeev Krishan (Chairman, PwC India), Prof. Errol D'Souza (Former Director, IIMA), Mr. Sambitosh Mohapatra (ESG Leader, PwC India), Mr. Joseph Martin Chazhoor Francis (Markets Leader ESG, PwC India) at the signing ceremony

Individuals

The Kamla Chowdhry Communications Hub honors Prof. Chowdhry's crucial role in building the Institute, set up with the generous support of two alums. The Communication Hub strives to boost IIMA's global presence and management education and research leadership.

Scholarships & Awards

- 20 alumni, faculty members, and friends contributed to set up a dedicated award in memory of Late Prof. VL Mote at IIMA, for a PGP student who excels in Operations and Decision Sciences.
- Mr. Harit Talwar (PGP 1985) established a commendation award for a PGP-1 female student who excels academically and exhibits leadership skills over the academic year. These broad criteria honor women's accomplishments and promote diversity and inclusion at IIMA.
- P H Shah Scholarship was established at IIMA in March 2023 to support two female PGP students in the curriculum.
- IIMAEF Co-Founder, Mr. Arvind Nair, established a need-based scholarship for four female students, named 'Arvind Nair and Mimi Nair Scholarship' in March 2023.
- In August 2022, IIMA opened its first merit-based diversity scholarship for female students with CSR funding from Revolut.



Batch Donations

- The 1997 PGP Batch became the first Co-Founding Batch by donating to IIMA's General Corpus.
- PGP 1980 Batch supported Art@IIMA, introducing unique artworks at the IIMA Campus and initiating pedagogical research at the intersection of art, culture, and entrepreneurship and management.
- The PGP 2001 Batch contributed to their scholarship fund in FY 2023.
- IIMA's SMILE Initiative provides supplementary education to poor pupils through voluntary efforts by IIMA students and qualified teachers. In May 2022, the PGP 1991 Batch and Ahmedabad Alumni Chapter generously supported our endeavor. This helped 140 SMILE kids.

Events

IIMAEF co-hosted the 5th CXO Meet with the IIMA Alumni Association (Mumbai Chapter) on 25th November 2022 in Mumbai. The event allowed senior IIMA alumni to network and reconnect with the Institute. Mr. Kalpen Shukla of the Mumbai Chapter shared chapter activities and updates (other events covered in Annexure P).



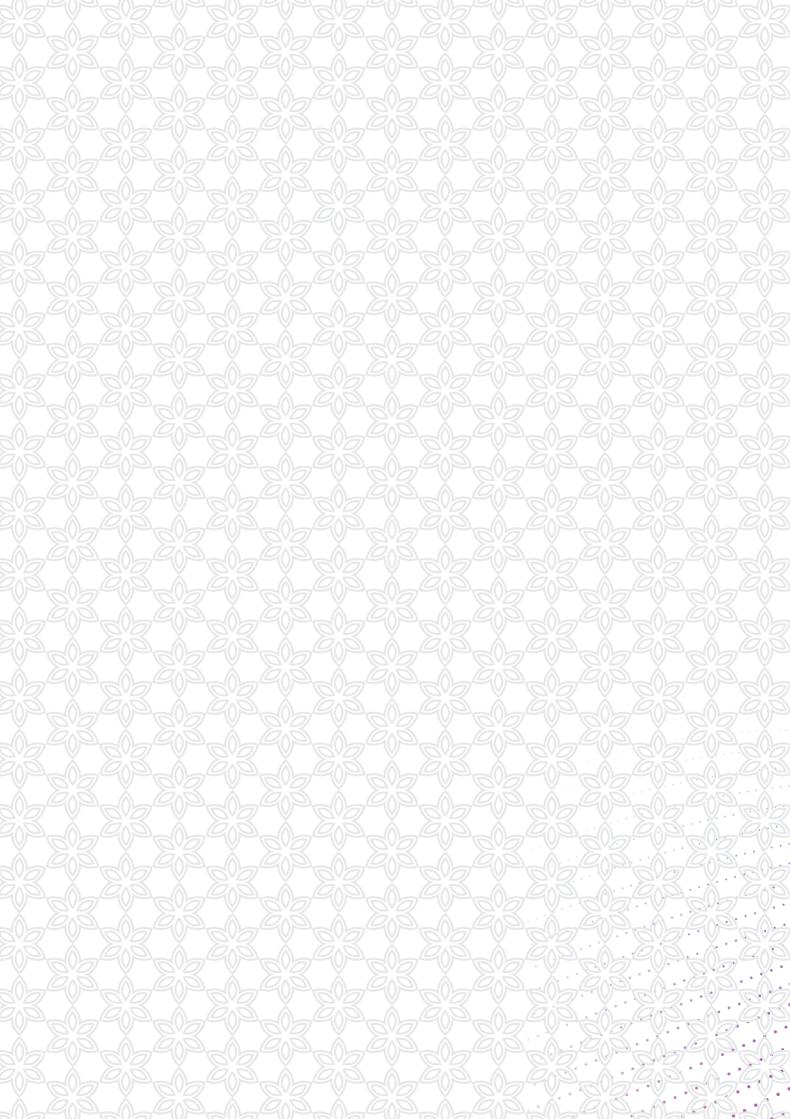
IIMA Alumni Association Mumbai Chapter at the CXO Meet

Conclusion

FY 2023 saw increased donor engagement, fund-raising discussions and MoU closures, deeper interactions with IIMA faculty and fraternity, industry, and knowledgebuilding opportunities for the IIMA Endowment Fund. IIMAEF has started to make an impact in various aspects of the Institute, such as campus development, student welfare, research, sustainability, inclusion, and upskilling through the immense support of alumni, donors and the IIMA community; and will continue to work in this direction in the years to come.

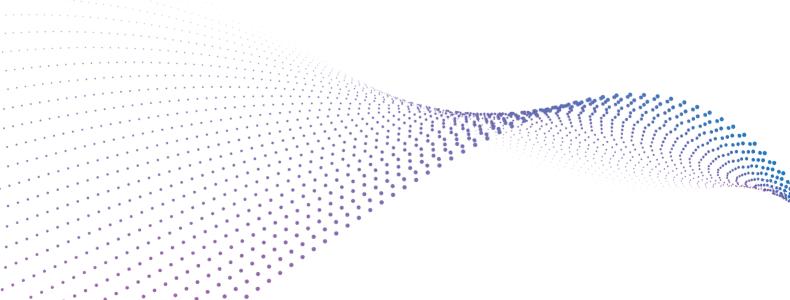


Ms. Sangeeta Jindal (Chairperson, JSW Foundation), Mr. Sajjan Jindal (MD, JSW Steel), Mr. Pankaj Patel (Chairperson, IIMA) and Mr. Parth Jindal (MD, JSW Cement) at the lamp lighting ceremony





APPENDICES





APPENDIX A

POST-GRADUATE PROGRAMME IN MANAGEMENT

STUDENTS IN PGP

	PGP I	PGP II
Joined the Programme	397	389
(-) Discontinued	-	-
(-) Permitted/Asked to rejoin in 2023	1	1
(+) Repeaters	-	2
(+) Permitted to rejoin in 2024	-	-
No. in the First/Second Year	396	390
(-) Asked to withdraw	-	-
(-) Asked to Repeat	-	-
(-) Suspension for one or more terms due to academic indiscipline	-	-
(-) Not Graduated due to non-completion of academic requirements (Double degree and General)	-	10
(-) Not Graduated due to non-completion of academic requirements	-	-
(+) Graduating from earlier year	-	-
(+) Students Graduated under Double Degree Programme	-	-
Total promoted/graduated	396	380

IIMA STUDENTS ON EXCHANGE PROGRAMME

SI. No.	Name of Exchange Institution	2022-23 Outgoing
	EUROPE	
1	Aalto School of Economics & Bus. Administration, Helsinki, Finland	2
2	Catolica Lisbon, Lisbon, Portugal	1
3	Copenhagen Business School, Frederiksberg, Denmark	5
4	EDHEC, Cedex, France	4
5	Emlyon Business School, France	8
6	ESC Rennes School of Business, France	3
7	ESCP-EAP, Cedex, France	5
8	ESSEC, Cedex, France	10
9	HEC Paris	2
10	HHL-Leipzig Graduate School of Management, Leipzig, Germany	1
11	Instituto de Empressa, Madrid, Spain (IE Buss School)	1
12	Louvain School of Management, Belgium	2
13	Norwegian School of Economics , Norway	6
14	Pforzheim University of Applied Sciences, Pforzheim, Germany	3
15	Solvay Business School, Brussels, Belgium (Uni. Of Libre De)	4
16	Stockholm School of Economics, Stockholm, Sweden	1
17	Toulouse Business School (Old Name - ESC-Toulouse) Cedex, France	4
18	University of Cologne, Koln, Germany	8
19	University of Maastricht, Maastricht, The Netherlands	4
20	University of St. Gallen, St. Gallen, Switzerland	2
21	Vienna University of Economics & Business Admn., Austria	3
22	Warsaw School of Economics, Poland (Feb 2013)	3
23	EM Normandie Business School	10



24	Munster School of Business and Economics, Germany (MSBE)	5
	CANADA	
25	McGill University	1
26	Schulich School of Business, Ontario	1
	NORTH AMERICA	
27	Fuqua School of Business, Duke University, North Carolina	1
28	University of Chicago Graduate School Of Business, Chicago, Illinois (Booth)	2
	ASIA	
29	Asian Institute of Technology	2
30	Graduate School of Business Administration, Keio Business School, Keio University	1
31	Graduate School of Management, St. Petersburg University	2
32	Graduate School of Management, University of Kyoto	3
33	International University of Japan	2
34	KAIST Graduate School of Management, Seoul	1
	Total	113
	DOUBLE DEGREE PROGRAI	MME
1	ESCP-Europe Business School, France	2
2	ESSEC, Cedex, France	5
3	HEC Paris	1
4	Vienna University of Economics & Business Administration, Austria	2
	Total	10

FOREIGN STUDENTS ON EXCHANGE PROGRAMME

SI. No.	Name of the Exchange Institute	2022-23 Incoming
1	University of Cologne, Germany	1
2	Asian Institute of Management	1
3	EDHEC, Cedex, France	4
4	Emlyon Business School, France	7
5	ESCP-Europe	7
6	ESSEC Business School	2
7	Graduate School of Management, St. Petersburg University, Russia	1
8	HHL-Leipzig Graduate School of Management, Leipzig	1
9	Munster School of Business and Economics	3
10	Vienna University of Economics & Business Admn., Vienna	3
	Total	30
	DOUBLE DEGREE PROGRAMME	
1	University of Cologne, Germany	1
2	Vienna University of Economics & Business Admn., Vienna	1
	Total	2



INDUSTRY SCHOLARSHIP

Forty students received industry merit scholarships during the year.

Twenty students from the batch of 2021-23 were awarded the following industry scholarships, based on their academic performance in the first year of the programme:

No.	Name	Scholarship
1	Kaustubh Vyas	Radha and Sanjeev Chadha
2	Golwala Jagesh Janak	PGP1 I-schol supported by 1970 Batch
3	Prateek Arora	PGP1 I-schol supported by 1970 Batch
4	Sanket	PGP1 I-schol supported by 1970 Batch
5	Pavithra Sivakumar	PGP1 I-schol supported by 1970 Batch
6	Agarwal Shivani Dinesh	Jet Age Finance Pvt. Ltd.
7	Tarun Surana	S.M. Shah
8	Sahil Shroff	Infosys
9	Mehta Jay Vipulkumar	ICICI
10	Shah Akshat Rajesh	SBI Mutual Fund
11	Gupta Chirag Shantiprakash	IIMA Silver Jubilee/PGP 87 Batch/Faculty Memorial & AUDCO
12	Lawrence Russel Allwyn	IIMA
13	Pratyush Nolakha	IIMA
14	Saswat Dash	IIMA
15	Prakhar Gupta	IIMA
16	Utkarsh Agrawal	IIMA
17	Aman Srivastava	IIMA
18	Naman Todwal	IIMA
19	Ayush Khandelwal	IIMA
20	Shah Harshil Kalpeshkumar	IIMA



Twenty students from the batch of 2021-23 were awarded the following industry scholarships, based on their academic performance in the second year of the programme:

No.	Name	Scholarship
01	Agarwal Shivani Dinesh	Mrs. Sharda Bhandari & Mr. P.K.Rath
02	Kaustubh Vyas	Ajay Banga Industry Scholarship
03	Sanket	Ritu Banga Industry Scholarship
04	Dibyajit Bardhan	PGP2 I-Schol supported by the PGP 2005 batch
05	Yadav Ankita Patiraj	Jet Age Securities Pvt. Ltd.
06	Saumya Suman Mohapatra	S.M. Shah
07	Prateek Arora	IFCI Limited
08	Sarthak Sharma	IFCI Limited
09	Mohak Rajendra Ghelani	Monsanto + IIMA
10	Lawrence Russel Allwyn	Surrendra Paul + IIMA
11	Risheek Raj Srivastava	Dun & Bradstreet + IIMA
12	Pavithra Sivakumar	IIMA
13	Mehta Jay Vipulkumar	IIMA
14	Priya Chatterjee Ray	IIMA
15	Ekalavya Chaudhuri	IIMA
16	Mitesh Mishra	IIMA
17	Sahil Shroff	IIMA
18	Shah Harshil Kalpeshkumar	IIMA
19	Tanmay Utkarsh	IIMA
20	Shah Akshat Rajesh	IIMA

An Ischol for woman participant with highest overall CGPA was introduced titled Chandra Prabha and Charan Dass Gupta iSchol. This year, the same was awarded to Agarwal Shivani Dinesh

Awards

Desh Ratna Dr. Rajendra Prasad Gold Medal for Scholastic Performance

This award was instituted by Kamdhenu Foundation in memory of Dr. Rajendra Prasad, the first President of India. It is given to a student who obtains the highest grade points in the two years of the programme. This year, the award was given to Agarwal Shivani Dinesh.

Shri S.K. Seth Memorial Award

Instituted by Mrs. Shanti Seth in memory of her husband, late Shri S.K. Seth, the first Librarian of the Institute, this award is given to the student who obtains the highest grade points in the first year of the programme. This year, the award was given to Kaustubh Vyas.

S. Umapathy Prize

Instituted by the brother of late S. Umapathy to recognize the academic excellence of a student and to honour the memory of Umapathy's association with the Institute, this prize is given to the first year PGP topper. This year, the prize was given to Kaustubh Vyas.

Smt. J. Nagamma Memorial Award

was instituted in memory of Smt. J. Nagamma by her son Mr. Pramod Kunju (PGP 1999) to recognize excellence in academics. It is given to a student who obtains highest CGPA at the end of the first year. This year, the award was given to Kaustubh Vyas.



Other Awards

Kollengode V. Srinivas Award for the Best PGP All-rounder

The Kollengode V. Srinivas Award was instituted by the parents of late Kollengode V. Srinivas to recognize the all-round performance of an outstanding student and to honour the memory of Srinivas' association with the Institute. This year, the award was given to Pavithra Sivakumar.

Woman All-Rounder Award

The PGP Woman All Rounder Excellence Gold Medal instituted by Quetzal Foundation, recognizes the all-round performance of an outstanding woman student. This year, the award was given to Pavithra Sivakumar.

Outstanding Sportsperson Award was instituted by Mr. Sunil Chainani (PGP 1980). It is awarded to the student who does excellent all round performance in sports during the tenure at IIMA. This year, the award was given to Pavithra Sivakumar.

Prof. Abhinandan Jain Gold Medal for Marketing is awarded to a student who shows excellent in the marketing courses. This year, the award was given to Ekalavya Chaudhuri.

Sajeev Sirpal Academic and Creativity Excellence Award was instituted in memory of Shri Sajeev Sirpal (PGP 1984) by Ms. Kanaka Sirpal (1984) and friends to recognize excellence in academics and creativity among students. This year, the award was given to Agarwal Shivani Dinesh, Sahil Dixit and Pratyush Nolakha.

IIMAvericks was instituted by CIIE. This year, the aid was given to Hemanth Kumar K N.

SCHOLARSHIPS

1. Aditya Birla Group selected the following scholars for their scholarship worth INR 3 Lakh each for PGP I and INR 1.75 Lakh for PGP-II (renewal) during 2022-23.

PGP - I

Akanksha Shreya	Kushagra Agarwal
Neha Kapoor	Soumadeep Banerjee

PGP - II

Harsh Raj	Vatsal Agarwal

- The OP Jindal Scholarship worth INR 1.5 Lakh scholarship was awarded to Prateek Arora PGP II (2021-23 Batch)
- The T. Thomas Scholarship worth INR 1 Lakh was awarded to Swetha A of PGP I (2022-24 Batch).
- The Aditya Birla Scholarships worth INR 3 Lakh was awarded to Akanksha Shreya, Kushagra Agarwal, Neha Kapoor, and Soumadeep Banerjee of PGP I (2022-24 Batch) and INR 1.75 Lakh each to Harsh Raj and Vatsal Agarwal of PGP II (2021-23 Batch).
- IDFC First Bank (formerly, Capital First Ltd) scholarships worth INR 1 Lakh each were awarded to following students:

First Year (2022-24 Batch)	Second Year (2021-23 Batch)
Amitkumar Maurya Aniket Modak Dasari Sony Praneetha Guggilla Nikhil Monisha Jaiswal Rahul Verma Ritesh Subhash Thakre Shubham Madhesia Shubharthi Mishra Subrat Kumar Sahoo Uppu Chandra Sekhar	Amireddy Bharath Simha Reddy Avinash Kumar Bhavya Sree Karimikonda Chandramanshu Singh Chintala Abinash Deepika Sinha Diksha Kumari Agarwal Ilanthirayan P Kalluri Subramanyam Mohak Rajendra Ghelani Muralimadhan T Neel Patel Neha Shrivastava Pasupuleti Sai Siddhardha Pranay Raj Aerra Vishnu K M



6. Details of scholarship that were merged with SNBS:

Sponsor	Amount, Rs.	Class/Batch
Warburg Pincus	14,25,000	PGP-II
Taravati Ram Gopal Mehra Foundation	10,000	PGP-I

- 7. Taravati Ram Gopal Mehra Foundation (TRMF) Merit-cum-Means scholarship worth INR 80,000/- was awarded to Soumyajit Ghosh of PGP-II (2021-23 Batch).
- 8. Several PGP alumni have generously contributed to the Institute to support the needy students. While some of the funds were utilized to award the SNBS, some were awarded as top up to the SNBS awardees.
- 9. The table below gives the details of scholarship given as top up:

Sponsor	Amount, Rs.	Awardee/s	Class/Batch
Mirae Asset Foundation	5,00,000 5,00,000 5,00,000	Kaushal Khatri Niranjan Saxena Rahul Verma	PGP I (2022-24 Batch)
PGP 1983 Batch (MCM)	65,000 65,000 65,000	Abhishek Goyal Abhishek Nambiar Joshi Rohit Vinayak	PGP-II (2020-22 Batch)
Class of PGP 1969 Endowment Fund	5,00,000 5,00,000	Anubhav Agarwal Ashish Deopa	PGP I (2021-23 Batch)
Dainik Bhaskar (MCM)	5,60,000 5,60,000 5,60,000 5,60,000 5,60,000 5,60,000	Aakruti Jain Ashish Kumar Jindal Amireddy Bharath Simha Reddy Anurag Sharma Mitesh Mishra Piyush Kumar Saini	PGP I (2021-23 Batch)
	5,60,000 5,60,000	Inayat Arora Sojitra Krushil Kishorbhai	PGP-FABM I (2021-23 Batch)
Revolut Merit-cum-Diversity Scholarship 2022	5,00,000	Aditi Mavely	PGP I (2022-24 Batch)
Tega Industries Endowment Fund Scholarship	2,50,000	Rohan Soni	PGP I & II (2021-23 Batch)
Shri B.V. Doshi & R.B. Doshi Memorial MCM	1,50,000	Arul Selvam K	PGP II (2020-22 Batch)
	1,50,000	Gadekar Avinash Ravindra	PGP-FABM II (2020-22 Batch)
Dipak Gupta 1985 Endowment Scholarship	3,00,000 3,00,000	Bhangale Pratik Anil Mohammad Irshad Ansari	PGP II (2020-22 Batch)
PGP 2004 Batch & Himanshu Joshi Scholarships for PGP 1	2,50,000	Karthikeyan R	PGP I (2021-23 Batch)
PGP 2003 Merit-cum-Means Scholarship for Differently Abled Students	11,50,000 11,50,000 11,50,000 11,50,000	Deepak Bansal Masam Harish Shankar Prateek Kumar Shuvroneil Sinha Roy	PGP I (2021-23 Batch)
S B Dangayach PGP 1972 Batch Scholarship	1,00,000 1,00,000	Nambaru Vyshnavi Manollasa Pappala Harsha	PGP I (2021-23 Batch)



APPLICATIONS RECEIVED FOR PGP

		2023-2025		Batch 2022-2024				
Category	Male	Female	Trans-gender	Total	Male	Female	Trans-gender	Total
General	87092	50815	2	137909	74749	43465	0	118214
EWS	6714	2427	0	9141	4781	1688	0	6469
NC-OBC	23861	9937	1	33799	22824	9484	1	32309
SC	11581	4796	0	16377	9653	4118	0	13771
ST	3075	1405	0	4480	2496	1076	0	3572
PwD	703	165	0	868	657	150	0	807
GMAT(Overseas Indian)	1	0	0	1	3	2	0	5
GMAT (SNQ)	4	0	0	4	6	1	0	7
Total	133031	69545	3	202579	115169	59984	1	175154
%	65.67	34.33	0.00	100	65.75	34.25	0.00	100

DETAILS OF THE NUMBER OF APPLICATIONS RECEIVED, CANDIDATES CALLED FOR ANALYTICAL WRITING TEST & PERSONAL INTERVIEW (AWT & PI) AND ATTENDED THE AWT & PI FOR PGP 2022-2024 BATCH.

	Stages		General Category			December October					
SI. No.		es Gender / / Total	CAT	GMAT		Reserved Category					Total
			CAI	Overseas Indian	SNQ	EWS	NC-OBC	sc	ST	PwD	
		Male	87092	1	4	6714	23861	11581	3075	703	133031
1	No. of	Female	50815	0	0	2427	9937	4796	1405	165	69545
ı	Applicants to IIMA	Trans.	2	0	0	0	1	0	0	0	3
		Total	137909	1	4	9141	33799	16377	4480	868	202579
	No. of Candidates Called for	Male	470	1	4	24	268	134	74	45	1020
2		Female	179	0	0	4	66	50	23	4	326
	Interview	Total	649	1	4	28	334	184	97	49	1346
	Candidates Attended Fer the	Male	457	1	4	24	254	118	72	41	971
3#		Female	177	0	0	4	65	46	21	4	317
		Total	634	1	4	28	319	164	93	45	1288



APPENDIX B POST-GRADUATE PROGRAMME IN FOOD AND AGRI-BUSINESS MANAGEMENT

STUDENTS IN PGP-FABM 2022-23

	PGP-FABM I (2022-23)	PGP-FABM II (2022-23)
Joined the Programme	47	47
(-)Discontinued	-	-
(-)Permitted/asked to re-join in 2022	-	-
(+)Repeaters	-	-
Permitted to re-join in 2021	-	-
No. of the First/Second Year	47	47
(-)Asked to Withdraw	-	-
(-)Asked to repeat	-	-
(-)Not Graduated due to non-completion of academic Requirements (Double Degree and General)	-	-
Not Graduated due to Academic indiscipline	-	-
(+)Graduating from earlier year	-	01
Students Graduated under Double Degree Programme	-	-
Total promoted/graduated	47	48

AWARDS AND ISCHOLARSHIPS

Academic Performance and Scholarships

From the batch 2021-23, the Institute's Gold Medal for Scholastic Performance was awarded to Mr. Jayant Singh.

Best All Rounder PGP-FABM Woman Student

This award was introduced and instituted by Smt. Meenakshi Mathur in memory of her late husband Shri Ratan Chandra Mathur, who was a Post Graduate Management Programme participant in Agriculture Business Management during the year 1971-72 and an alumnus from the Institute. This award was instituted with effect from 2010 for an accomplished and outstanding allrounder PGP-FABM student (female) who has excelled in academics, extra-curricular and co-curricular activities, made contribution to society and other relevant aspects. This year, the award was given to Ms. Stuti Naik.

Anita and Jagdish Lal Garg: Outperformer Award

Outperformer Award was introduced and instituted by Ms. Geeta Garg, PGP-ABM Alumni of 2013-15 batch in honor of her parents. The student who has done something extraordinary beyond academics and usual sports activities were taken into consideration. This year, the award was given to Mr. Jayant Singh.

Industrial Scholarship (I-Schol)

This scholarship is introduced and instituted by Mr. Parmesh Shah, SPA alumni of 1982 at IIMA. The I-Schol is based on outstanding academic performance. This year, the award was given to Mr. Jayant Singh.

Institute Scholarship

The top 5% of students from the class (including the Gold Medalist) will be eligible to receive an award of academic merit as a certificate and a cash award. This award is instituted by IIM Ahmedabad in consultation with the programme executive committee. The programme executive committee makes the final selection on the basis of the norms that it may arrive at from time to time. This year, the award was given to Mr. Jayant Singh.



APPLICATIONS RECEIVED FOR PGP - FABM

	Batch 2023-2025				Batch 2022-2024			
Category	Male	Female	Trans-gender	Total	Male	Female	Trans-gender	Total
General	67348	37718	0	105066	55768	31081	0	86849
EWS	6042	2097	0	8139	4137	1405	0	5542
NC-OBC	20465	8250	1	28716	18444	7310	1	25755
SC	9303	3701	0	13004	7407	2971	0	10378
ST	2340	1037	0	3377	1799	729	0	2528
PwD	521	134	0	655	490	105	0	595
GMAT (Overseas Indian)	1	0	0	1	NA	NA	NA	NA
GMAT (SNQ)	0	0	0	0	NA	NA	NA	NA
Total	106020	52937	1	158958	88045	43601	1	131647
%	66.70	33.30	0.00	100	66.88	33.12	0.00	100

DETAILS OF THE NUMBER OF APPLICATIONS RECEIVED, CANDIDATES CALLED FOR ANALYTICAL WRITING TEST & PERSONAL INTERVIEW (AWT & PI) AND ATTENDED THE AWT & PI FOR PGP - FABM 2022-2024 BATCH.

			General Category			Reserved Category						
Sl. No.	Stages	Gender / Total		GMA	Т						Total	
			CAT	Overseas Indian	SNQ	EWS	NC-OBC	SC	ST	PwD		
		Male	67348	1	0	6042	20465	9303	2340	521	106020	
1	No. of Applicants to IIMA		Female	37718	0	0	2097	8250	3701	1037	134	52937
1		Trans.	0	0	0	0	1	0	0	0	1	
		Total	105066	1	0	8139	28716	13004	3377	655	158958	
	No. of	Male	214	1	0	29	197	72	22	11	546	
2	Candidates Called for	Female	126	0	0	6	71	30	7	3	243	
	Interview	Total	340	1	0	35	268	102	29	14	789	
No. of	Male	111	1	0	18	120	34	6	2	292		
3#	Candidates 3# Attended the	Female	81	0	0	5	47	16	4	1	154	
	Interview	Total	192	1	0	23	167	50	10	3	446	



APPENDIX C POST-GRADUATE PROGRAMME IN MANAGEMENT FOR EXECUTIVES

PGPX 2022-23: PROFILE OF STUDENTS

Number of students: 140

Parameter	Average
GMAT (122 students)	713
GRE (18 students)	325
Total work experience	7 Years 3 months
International work experience	0.34 years
No of students with International work experience at least one year abroad	11
No of students with International work experience at least three years abroad	9
Average age as on March 31, 2022	30 Years

International exposure:

34 (24.2%) have international exposure in terms of work and studies.

Academic background:

- 10 (7.14%) have obtained their degree(s) from outside their home country
- 32 (22.85%) have a higher qualification (Professional, Masters) than bachelors
- 122 (87.14%) are engineers
- 17 (12.14%) have graduated from IIT/NITs
- The industry mix includes Manufacturing, Banking, Financial services and Insurance, Energy and Utilities, Government Enterprises and Public Sector Undertaking, Consulting, IT Products, IT & ITeS, Infrastructure and Construction, Pharma, Retail, Shipping & Logistic, Advertising, Defence and Security, NGO, Aerospace and Aviation, FMCG, Academic and Education, Food and Food Processing, Planning and Architecture, Telecom, Travel and Hospitality and others.
- 31 (22.14%) are women students



Industry Break-up		Functional Break-up	
Manufacturing	27	Engineering and Maintenance	20
Banking, Financial services and Insurance		Consulting	19
Energy and Utilities	13	Operations	17
Government Enterprises and Public Sector Undertaking	13	Others	10
Consulting	11	Sales and Marketing	10
IT Products	10	Finance and Accounting	7
IT & ITeS	9	General Management	7
Infrastructure and Construction	5	Marketing	7
Pharma	5	IT based Project Management	5
Retail	5	Non-IT based Research and Development	5
Shipping & Logistic	4	Administration	4
Advertising	3	IT based Research and Development	4
Defence and Security	3	System Designing	4
NGO	3	IT based Operations	3
Others	3	Procurement	3
Aerospace and Aviation	2	Programmeming	3
FMCG	2	Quality Assurance/Quality Control	3
Academic and Education	1	ERP Professional	2
Food and Food Processing	1	Non-IT based Project Management	2
Planning and Architecture	1	Food and Beverages Management	1
Telecom	1	Non-IT based Operations	1
Travel and Hospitality	1	Practicing Healthcare Professional	1
		Sales Administration	1
		Software Maintenance	1
Total	140	Total	140



New Elective Courses

	PGPX 2022-23 : New Elective Courses offered						
Sr. No.	Area	Name of Course					
1	MKTG	B2B Marketing					
2	IS	Digital Organization's Leadership: Mastering the Purpose underlying Digital Transformation					
3	HRM	RM People Analytics					
4	MKTG	Product Management					
5	F&A	Real Estate Markets					
6	F&A	Strategic Corporate Finance					
7	ECO	Business, Government, and Macro Policy					
8	MKTG	Entrepreneurial Marketing					
9	ECO	Health Economics					
10	IS	Leadership through Analytics and Automation					
11	F&A	Valuation of New Economy Firms					

PGPX 2022-23: SPEAKER SERIES

Speaker Series is a PGPX student initiative where senior corporate leaders and eminent citizens are invited to share their experiences with the PGPX students. This initiative is entirely organized by the PGPX students under which the 8 speakers were invited to share their experience and ideas. Details are as below:

Sr	Name of the Speaker	Designation	Company	Торіс
1	Sandeep Deshmukh	Co-founder	Elastic Run	Unicorn Run
2	Atul Mehta	SVP, Sales	Razorpay	The Razorpay Story
3	Rakesh Srivastava	Managing Director	Nissan Motor India Pvt. Ltd	Nissan's resurgence in India
4	Kinji Saito	Executive Director	Suzuki Motor Corporation	The Suzuki Way
5	Chetan Walunj	Chief Executive Officer	Repos Energy	Transforming Energy Distribution
6	Aditi Bhosale Walunj	Chief Visionary Officer	Repos Energy	Transforming Energy Distribution
7	Nikhil Sahni	Division President	MasterCard	Business Strategies that Foster Innovation and Build Trust in Emerging Markets
8	Anu C Goel	Executive VP	Volkswagen Group	Pandemic's impact on supply chain & VW Group's response

APPENDIX C3: PGPX STUDENT ACTIVITIES

T-Nites: Cultural Activities: 2022 Edition Winners, playing the theme Xcentrics. Competing against all 5 sections of PGP across 3 days of events, PGPX X'17 becomes the first batch to win the T-NITE.

Janjatiya Gaurav Diwas: On November 15th, student community members came together to enthusiastically celebrate Janjatiya Gaurav Diwas. All students shown a significant level of engagement (PGP, PGPX and PhD). This event was coordinated and run by the Literary Symposium Desk in conjunction with the PGPX batch.

PGPX Alum Meet: Xpressions 2023: Biggest turn out for Alum event for PGPX, spread over 2 days and hosted over 150 alums. Also, hosted 4 panels of discussion across various topics. All the events were much appreciated by alums.



APPENDIX D EPOST GRADUATE DIPLOMA IN ADVANCED BUSINESS ANALYTICS (EPGD-ABA)

EPGD - ABA 2021 - 22: BATCH PROFILE

Number of Students	37
Average Work Experience	8 Years and 8 months
Average Age as on March 31, 2022	32 Years and 8 months
Number of Women Students	7

Industry Break-up		Functional Break-up	
Banking, Financial services and Insurance	11	Consulting	6
IT & ITeS	5	IT based Project Management	4
IT Products	4	Sales & Marketing	5
Retail / Ecommerce	4	HR	2
Consulting	3	IT based Operations	2
Manufacturing / Engineering	3	IT based Research and Development	2
FMCG / Consumer Durables	1	Operations	2
Government Enterprises and Public Sector Undertaking	1	Programming	2
Infrastructure and Construction	1	Business Analyst	1
(Roads / Urban Management / Real Estate)	1	Client Account Management	1
Shipping / Transportation / Logistics	1	Engineering and Maintenance	1
Telecom	1	Non-IT based Project Management	1
Others	2	Non-IT based Research and Development	1
Total	37	Procurement	1
		System Designing	1
		Others	5
		Total	37

EPGD-ABA 2022-23: BATCH PROFILE

Number of Students	78
Average Work Experience	6 Years and 1 month
Average Age as on March 31, 2021	30 years and 5 Months
Number of Women Students	22



Industry Break-up		Functional Break-up	
IT & ITeS	17	Consulting	14
Banking, Financial services and Insurance	11	IT based Operations	9
IT Products	11	IT based Research and Development	7
Retail/Ecommerce	5	Operations	7
Consulting	5	Engineering and Maintenance	5
Energy and Utilities	5	Administration/General Management	4
Manufacturing / Engineering	3	Marketing	3
Pharma/Bio-Tech/Healthcare/Hospitals	3	Programming	3
Academic/EdTech	3	Finance and Accounting	3
FMCG/Consumer Durables	2	Non-IT based Project Management	3
Government Enterprises and Public Sector Undertaking	2	Non-IT based Research and Development	3
Telecom	2	IT based Project Management	2
Advertising/Communication/Media/ Entertainment	2	Client Account Management	1
Infrastructure and Construction (Roads/ Urban Management/Real Estate)	1	Procurement	1
Others (Aerospace/NGO)	6	Others (F&B, KPO, Q&A, Edu)	13
Total	78	Total	78

SPEAKER SERIES

Sr	Name of the Speaker	Designation	Company	Торіс
1	Mr. Ankit Pal	CEO	BlobCity	Cimplifying Alfortho world
2	Mr. Sanket Sarang	Co-founder	BlobCity	Simplifying AI for the world

SPEAKER SESSIONS (ORGANIZED BY THE SPEAKER SERIES COMMITTEE)

Sr	Name of the Speaker	Designation	Company	Торіс
1	Dr. Amit Dua	Assistant Professor	BITS, Pilani	Natural Language Processing and its applications
2	Mr. Pinaki Halder	Senior Vice President	AXIS Bank Ltd.	Applications of Big Data and ML in Banking
3	Mr. Deepak Stephen	Director and Head of Data Science	Acuity Knowledge Partners	Pragmatic Applications of Data Science in Finance and Way Forward
4	Mr. Ritesh Jain	General Manager, Head of Data Science and Campaign Management	Tata Play Ltd.	Upcoming Analytics trends and use cases across industries
5	Mr. Ramit Sawhney	Engineering Manager	Tower Research Capital	Artificial Intelligence for absolute beginners
6	Mr. Vikas Tripathi	Data and Analytics Expert	BCG GAMMA	Harnessing the Power of data & Analytics for Product Development
7	Mr. Karthikeyan Sankaran	Chief Technology Officer	Exafluence	Analytics for Business Value
8	Mr. Sudipto Pal	Senior Applied Scientist	UBER	Causality, Experiments & ML
9	Mr. Vijay Sethi	Chairman	Mentorkart	Making Analytics work in your Organization
10	Mr. Avinash Karn	Director, Global Business Intelligence	PayPal	The Art of Decoding Data: Seeing Signal through Noise
11	Mr. Prerit Mishra	Director, Head of Applied Analytics	DHL	Navigating Uncertainty with Supply Chain Analytics: Harnessing Data-Driven Insights to Build Resilient Operations
12	Mr. Antrixsh Gupta	CEO-Data and Analytics	Danalitic India	Real-world Industry applications of AI
13	Mr. Avnish Kumar	CEO	LivNSense	Transforming into Carbon Neutral Industries by leveraging power of AI & Digital Twins



APPENDIX E PHD PROGRAMME IN MANAGEMENT

PHD THESIS 2022

SI No	Full name	Area	TAC Members
1 .	Abhinav Sharma	F&A	Prof. Ajay Pandey (Chair) Prof. Joshy Jacob Prof. Arnab Kumar Laha
2	Ananya Syal	ОВ	Prof. Vishal Gupta (Chair) Prof. Pradyumana Khokle Prof. Amit Nandkeolyar
3	Anar Bhatt	CMA	Prof. Ranjan Kumar Ghosh (Chair) Prof. Rama Mohana Turaga Prof. Sergio Villamayor-Tomas
4	Ankit Saraf	RJMCEI	Prof. Vijaya Sherry Chand (Chair) Prof. Devasmita Chakraverty Prof. Disha Nawani
5	Anurag Shukla	RJMCEI	Prof. Vijaya Sherry Chand (Chair) Prof. Ernesto Noronha Prof. Kathan Shukla
6	Arka Das	P&QM	Prof. Ankur Sinha (Chair) Prof. Sachin Jayaswal Prof. Diptesh Ghosh
7	Ashneet Kaur	HRM	Prof. Sunil Maheshwari (Chair) Prof. Rajesh Chandwani Prof. Amit Karna
8	Ashok Kumar Pandey	PSG	Prof. Biju Varkkey (Chair) Prof. Sebastian Morris Prof. Anish Sugathan Prof. Jatin Pandey
9	Chayanika	ОВ	Prof. Neharika Vohra (Chair) Prof. Pradyumana Khokle Prof. K. V. Gopakumar
10	Ganesh Balasubramanian	P&QM	Prof. Sachin Jayaswal (Chair) Prof. Ankur Sinha Prof. Benny Mantin
11	Gyanesh Raj	P&QM	Prof. Debjit Roy (Chair) Prof. Diptesh Ghosh Prof. Saral Mukherjee
12	Jannet John	СМА	Prof. Ranjan Kumar Ghosh (Chair) Prof. Vidya Vemireddy Prof. Amit Karna Prof. Carl-Johan Lagerkvist
13	Karan Babbar	RJMCEI	Prof. Kathan Shukla (Chair) Prof. Neharika Vohra Prof. Devasmita Chakraverty Prof. Sivakami Muthusamy
14	Kashika Sud	ОВ	Prof. Neharika Vohra (Chair) Prof. Pradyumana Khokle Prof. Amit Nandkeolyar Ms. Supriya Sharma
15	Laxminarayana Yashaswy Akella	MKTG	Prof. Sourav B. Borah (Chair) Prof. Praveen K. Kopalle Prof. Anuj Kapoor
16	Pranjal Srivastava	F&A	Prof. Joshy Jacob (Chair) Prof. Arnab Kumar Laha Prof. Ajay Pandey
17	Renganathan K	STR	Prof. Anish Sugathan (Co-chair) Prof. Rakesh Basant (Co-chair) Prof. Phanish Puranam
18	Rubaina Shrivastava	RJMCEI	Prof. Vijaya Sherry Chand (Chair) Prof. Neharika Vohra Prof. Rajnish Rai
19	Rupali	CMA	Prof. Vasant Gandhi (Co-chair) Prof. Anand Kumar Jaiswal (Co-chair) Prof. Arnab Kumar Laha



20	Shanthan Kandula	IS	Prof. Srikumar Krishnamoorthy (Co-chair) Prof. Debjit Roy (Co-chair) Prof. Pankaj Setia
21	Shehzala	MKTG	Prof. Anand Kumar Jaiswal (Chair) Prof. Vidya Vemireddy Prof. Akshaya Vijayalakshmi Prof. Federica Angeli
22	Siddharth Mahendra Purohit	F&A	Prof. Naman Desai (Chair) Prof. Joshy Jacob Prof. K. Raghunandan
23	Sneha Dhyani Bhatt	P&QM	Prof. Sachin Jayaswal (Co-chair) Prof. Ankur Sinha (Co-chair) Prof. Cornelia Schon
24	Sonalee Chauhan	CMA	Prof. Sukhpal Singh (Chair) Prof. Poornima Varma Prof. Arnab Kumar Laha
25	Sourav Majumdar	P&QM	Prof. Arnab Kumar Laha (Chair) Prof. Karthik Sriram Prof. Joshy Jacob
26	Sudhanshu Maheshwari	HRM	Prof. Rajesh Chandwani (Chair) Prof. Rajat Sharma Prof. Amit Karna
27	Sukriti Sekhri	MKTG	Prof. Arvind Sahay (Chair) Prof. Subhadip Roy Prof. Kirti Sharda
28	Swarna Parameswaran	ECO	Prof. Hari K. Nagarajan (Chair) Prof. Abhiman Das Prof. Vivek Pandey
29	Varun Yadav	ECO	Prof. Abhiman Das (Chair) Prof. Sanket Mohapatra Prof. Samarjit Das

BEST THESIS AWARDS

1. Prof. Tirath Gupta Memorial Award for Best Thesis

Name of the Student	Thesis Title	Award Amount (Rs.)
Shanthan Kandula [IS]	Essays on Machine Learning for Enhanced Decision Support in E-Commerce	50,000/-
Laxminarayana Yashaswy Akella [MKTG]	Essays on the Elements of Consumer Journeys in Retailing	50,000/-

2. Industrial Finance Corporation of India (IFCI) Award for Thesis Proposal

Name of the Student	Thesis Proposal Title	Award Amount (Rs.)
Sumit Saurav [F&A]	Three Essays on the Indian Derivatives Market	50,000/-
Sumit Kumar Jaiswal [STR]	Rise and Fall: Essays on new venture Survival and Failure	50,000/-

3. Chaudhary-Padmanabhan-Pant Award for Scholastic Performance in the First Year

Name of the Student	Award Amount (Rs.)
Divyanshu Jain [ECO]	50,000/-



CONFERENCES/DOCTORAL COLLOQUIUM/CONSORTIUM PARTICIPATION BY STUDENTS/ PAPER **PUBLICATIONS**

	Conferences
International Conferences	30
Domestic Conferences	32
Total Conferences	62
Total Students Participated	60
Doctoral Colloquium/Consortium	
Total Doctoral Colloquium	15
Total Students Participated	10
Paper Publications	
Total Papers Published	9 (A*-0, A-1, B - 6, C - 2)
Total Number of Students Involved	9



APPENDIX F POST GRADUATE AND PHD PROGRAMMES: STUDENT STRENGTH

(RESIDENTIAL PROGRAMMES)

	Post Graduate Programme in Management	Post Graduate Programme in Food and Agri- Business Management	Post Graduate Programme in Management for Executives	PhD Programme in Management	Total
2013-14	756	87	85	80	1008
2014-15	773	82	85	75	1015
2015-16	790	92	85	80	1047
2016-17	790	92	90	85	1057
2017-18	788	91	115	95	1089
2018-19	792	91	137	110	1130
2019-20	785	91	140	109	1125
2020-21	774	93	140	117	1124
2021-22	776	94	136	118	1124
2022-23	786	94	140	103	1123



APPENDIX G PLACEMENT

PGP

NEW FIRMS REPRESENTING FOR PLACEMENTS

Essar Group	Javis	Brane Enterprises	DTDC
cult.fit	BLS International	Nation With Namo	Turtlemint
o3 Capital	DLF		

Batch Profile

Educational Background		
Function	% of students	
Engineering/ Technology/ Manufacturing	32	
ITES	19	
BFSI	18	
Consulting	12	
Others	19	
Work Experience		

Duration	% of students
Fresher	22
0 – 1 year	13
0 – 1 year 1 – 2 years	25
2 – 3 years	26
3+ years	14

Offer Acceptance

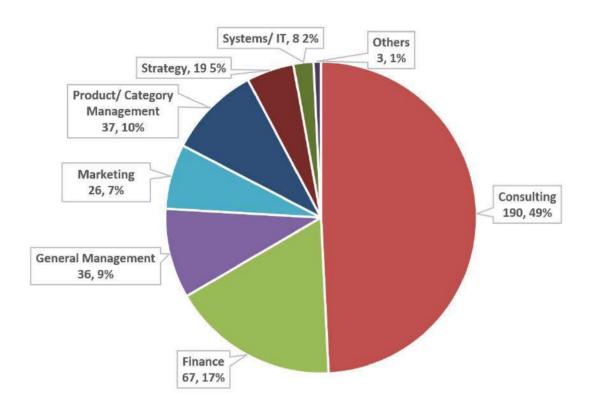
Cluster	Acceptance
Cluster 1	107
Cluster 2	41
Cluster 3	33
PPO	146
Laterals	59
Total	386

Sector/function-wise Placements - 2022

Sector/function	Final offers	Percentage
Consulting	190	49.22%
Finance	67	17.36%
General Management	36	9.33%
Marketing/ Sales	26	6.74%
Product/ Category Management	37	9.59%
Strategy	19	4.92%
Systems/IT	8	2.07%
Others	3	0.78%
Total	386	100%



Pictorial representation of offers across sectors





Sector/function-wise Placement Trends of last three years

C# No	Sector/function	2023		2022		2021	
Sr No	Sector/function	Final Offers	Percent	Final Offers	Percent	Final Offers	Percent
1	Business Development	-	-	2	0.52%	11	2.94%
2	Consulting	190	49.22%	213	55.76%	175	46.79%
3	Finance	67	17.36%	42	11.00%	61	16.31%
4	General Management	36	9.33%	26	6.81%	20	5.34%
5	Marketing/ Sales	26	6.74%	24	6.28%	35	9.35%
6	Operations	-	-	-	-	5	1.33%
7	Product/ Category Management	37	9.59%	60	15.71%	54	14.43%
8	Strategy	19	4.92%	11	2.88%	2	0.53%
9	Systems/IT	8	2.07%	-	-	7	1.87%
10	Others	3	0.78%	4	1.05%	4	1.07%
	Total	386	100%	382	100%	374	100%

^{*} The data for the years 2022 & 2021 are audited, whilst the placement numbers and percentages shown for the year 2023 are unaudited and therefore, subject to change.

Function wise Top Recruiters - 2023

Sr. No.	Sector	Recruiter	Numbers Recruited	% to total acceptance (383)
		McKinsey & Co.	34	8.81%
		Boston Consulting Group	33	8.55%
1	Conculting	PricewaterhouseCoopers	32	8.29%
1	Consulting	Bain & Company	25	6.48%
		A.T. Kearney	19	4.92%
		TCS	15	3.89%
		American Express	21	5.44%
2	Finance	FinIQ	11	2.85%
		Goldman Sachs	8	2.07%
3		Adani Group	10	2.59%
3	General Management	Essar Group	8	2.07%
	General Management	TAS	6	1.55%
		Emaar	3	0.78%
4	Markating	Hindustan Unilever Limited	5	1.30%
4	Marketing	P&G	4	1.04%
		Amazon	8	2.07%
5	Product/ Category Management	Microsoft	8	2.07%
		BrowserStack	4	1.04%



Sector wise Distribution of Summer Placements

Sr. No.	Sector	No. of offers
1	Banking, Financial Services and Insurance (BFSI)	78 (20%)
2	Conglomerates	38 (10%)
3	Consulting	149 (38%)
4	Consumer Goods (FMCG)	49 (12%)
5	Consumer Services	2 (<1%)
6	Engineering/ Technology	10 (3%)
7	Environment & Energy	1 (<1%)
8	Food Processing	0 (0%)
9	Information Technology (IT)	12 (3%)
10	Manufacturing	11 (3%)
11	Media/ Communications	3 (<1%)
12	Online Services	1 (<1%)
13	Others	20 (5%)
14	Pharmaceutical Healthcare	18 (5%)
15	Telecom	4 (1%)
	Total number of students placed	396

Note - The Summer placement offer percentages shown here are unaudited and therefore, subject to change.

PGP - FABM

Classification of Placement Pool

Total PGP-FABM Batch Size	47		
Total number of students eligible for placements	47		
Number of students not seeking placement through the Institute	1		
Number of students who went through placements	46		
Number of students with offers	46		

Offers across sectors

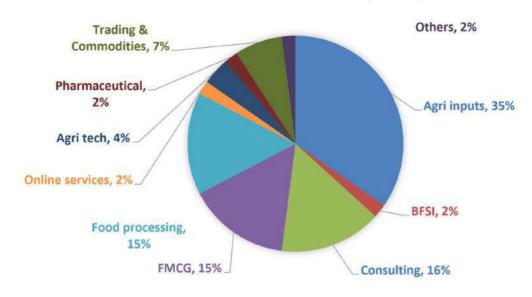
Sector	No. of acceptances (2023)	Percentage
Agri Inputs	16	35%
Agri tech	2	4%
BFSI	1	2%
Consulting	7	16%
FMCG	7	15%
Trading & Commodities	3	7%
Food Processing	7	15%
Online Service	1	2%
Pharmaceutical	1	2%
Others	1	2%
Grand Total	46	100%

Note - The placement numbers and percentages shown for the year 2023 are unaudited and therefore subject to change.



Pictorial representation of offers across sectors:

NO. OF ACCEPTANCES (2023)



New Firms representing for placements

Agrocorp International	Iscon Balaji Foods
RBL Bank	IIFL
Freyr Solutions	Zyngo EV Mobility

Classification of the entire placement pool

Categories	Number
1. Total batch strength	47
1a. Total students eligible for sitting in Summer Placements	47
1b. Total students not eligible for sitting in Summer Placements	0
2. Students seeking internship through the Institute	47
3.Students not seeking internship through the Institute placement process	0
3a. Students seeking internship through Entre Fair	0
3b. Students choosing to try out Entrepreneurship options	0
3c. Students seeking off-campus internship through other sources	0



Classification of internships based on sector

Sector	No. of Offers
Agri Inputs	8
BFSI	2
Consulting	6
FMCG	9
Food Processing	9
Logistics	4
Manufacturing	1
Food Production & Plantation	1
Pharma/Healthcare	1
Environment & Energy	1
eCommerce	2
Online Services	2
Others (include Direct Selling)	1
Grand Total	47

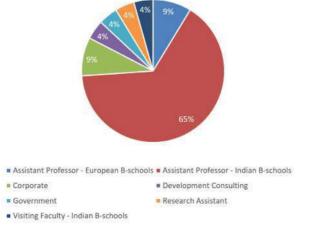
Note - The placement numbers shown for the year 2023 are unaudited and therefore subject to change.

Classification of PGPX Placement Pool

Categories	Number
1. Number of students eligible for placements	140
2. Number of students who did not seek placement through the institute	9
2a. Company-sponsored or already employed	4
2b. Continuing education	0
2c. Postponing job search/seeking placement holiday	0
2d. Entrepreneurship (Starting a new business)	0
2e. Returning to / joining family business/ previous company	3
2f. Seeking placement outside the campus placement process	2
3. Total who sought Placements through the institute	131
4. Total offers accepted	125
5. Placements in-process (As on 30th May, 2023)	6

PhD

Ph.D. Placements





APPENDIX H

Projects Initiated

Project	s Initiated		
Sl. No.	Title of the Project	Principal Investigator/s	Category of Project
1	Fixed charge transportation problem: A bender decomposition based solution approach	Sachin Jayaswal	SMP
2	Donate to Belong": National pride, belongingness threat, and prosocial behaviour	Arun Sreekumar	SMP
3	On spatial modeling of crime events: An application to motor vehicle theft in Delhi	Karthik Sriram	SMP
4	Impact of portrayal of victims in anti-domestic violence campaigns	Akshaya Vijayalakshmi	SRP
5	The impact of CMO managerial capital on strategic decision making	Sourav Borah	SMP
6	Understanding the drivers of service quality in the context of cloud kitchens	Prof. Maya Ganesh	SRP
7	Impact of technology on the creative and cultural business value chain	Amit Karna	SMP
8	Relevance of human resource management during Covid-19 in hotels	Promila Agarwal	SMP
9	Life after MBA: Career trajectories of IIM graduates survey	Ambrish Dongre	SMP
10	Sexual harassment complaints and the workplace	Akshaya Vijayalakshmi	SRP
11	Heterogeneous agent quantal response equilibrium	Jeevant Rampal	SRP
12	Extent and pattern of substance (Inhalants) abuse among children in street situations in Ahmedabad city	Ankur Sarin	SRP
13	How can information labels on almost expired food products reduce wastage?	Vidya Vemireddy	SMP
14	Unpacking the technological black box: Tackling issues of 'construct clarity' and 'construct validity' in inter-organizational technology transfer	Rajnish Rai	SMP
15	Capability building of frontline leaders: Examining the strategic learning efficacy of immersion programs in elite organisations	Rajnish Rai	SMP
16	Do firms learn from the fed?	Ankit Kariya	SMP
17	Modernization of workplaces, utilitarian sex behavior and implications for HRM	Neha Tripathi	SRP
18	Stakeholderism during COVID-19	Joshy Jacob	SMP
19	Exploring the underlying channels of Betting-Against-Beta factor	Ellapulli Vasudevan	SMP
20	The concept of environmental rule of law and its application to climate change litigation jurisprudence in India	M. P. Ram Mohan	SMP
21	Exploring the thin dividing line between drama and reality in Netflix's "The Crown": The legal perspective	Anurag K. Agarwal	SRP
22	Measurement issues in studying attitudes towards caste and study-group formation: Evidence from an Indian business school	Jeevant Rampal	SMP
23	An inductive study of the marketing and entrepreneurial practices of informal micro-retailers in India	Arun Sreekumar	SMP
24	Usage of non-contextual symbols on packaging – learnings from comparison of efficacy of Front-of-Pack labels (FOPLs) for packaged food in India	Arvind Sahay	SMP
25	Exploration of the antecedents of multiple job holding	K. V. Gopakumar	SMP
26	Algorithmic traders and intraday volatility trading	Anirban Banerjee	SMP
27	Social determinants of mortgage loan default: Evidence from India	Prashant Das	SMP
28	Examining gendered performance, style and personalization of politics in the online presence of Indian female politicians	Vaibhavi Kulkarni	SRP
29	Fixed charge transportation problem: A cutting plane based solution approach	Sachin Jayaswal	SMP
30	When former relationships confine new: The negative impact of brand anthropomorphism on used products	Hyokjin Kwak	SRP
31	Farmers' perception of Kisan Call Centers (KCC) and the impact of KCC in information dissemination and farm level decision making	Poornima Varma	SMP
32	Formalization of new IIMA indices and related scholarly works	Prashant Das	LRP
33	Signal schools in Ahmedabad: An exploratory study	Ankur Sarin	SMP
34	Impact of tokens of support on charitable giving	Sourav Borah	SMP



Projects Completed

SI. No.	Title of the Project	Principal Investigator/s	Category of project
1	Full Disclosure: Educating customers about health hazard associated with products and its effect on firm performance	Sourav Borah	SRP
2	Development of utility function for vehicle insurance: Comparison of logarithmic goal programming method and conjoint analysis method	Goutam Dutta	SRP
3	Study analysis, issues and model generation for electric vehicle charging station placement in India	Goutam Dutta	SRP
4	Temporal boundary conditions to the diversification-performance relationship: A meta-analytical review	Amit Karna	SMP
5	CEO Succession and strategic change: The role of change in market response	Amit Karna	SMP
6	Sexual harassment complaints and the workplace	Akshaya Vijayalakshmi	SMP
7	Consumption and production patterns of stigmatized seekers and producers	Akshaya Vijayalakshmi	SRP
8	Impact of affirmative action for women on the bias against them	Pritha Dev & Jeevant Rampal	Seed
9	Time and effort allocation by busy directors: Impact of firm life cycle	Neerav Nagar	SMP
10	Inhalant abuse among children in Ahmedabad: Challenges in treatment and rehabilitation of children	Ankur Sarin	SMP
11	One period simultaneous delivery and pickup problem	Prahalad Venkateshan	SMP
12	$\label{thm:models} \mbox{Models for vehicle routing problems with simultaneous pickups and deliveries}$	Prahalad Venkateshan	SMP
13	Wavelength routed survivable network design	Prahalad Venkateshan	SMP
14	Gendered analysis of time allocation, work effort and nutritional outcomes – evidence across seasons from rural India	Vidya Vermireddy	SMP
15	Workplace bullying and robotization: A literature review	Ernesto Noronha	SRP
16	Patent waiver and pandemic: The legal perspective	Anurag Agarwal	SMP
17	Implications of sovereign credit ratings for capital flows to developing countries	Sanket Mohapatra	SRP
18	Diversification of debt financing choices and firm performance in emerging market countries: Evidence from syndicated loan and bond markets	Sanket Mohapatra	Seed
19	Do key managerial competencies really matter? An updated study of MBA core curricula	Naveen Amblee	SMP
20	Climate change law and intersection with human rights: A comparative case law analysis and judicial approaches in Global North and Global South	M. P. Ram Mohan	SRP
21	The dynamics of process transparency: Empirical evidence	Anuj Kapoor	SMP
22	A room of their own: Examining the role of space and place on women's entrepreneurial activities	Vaibhavi Kulkarni	SMP
23	Sanitized homes, unsanitized bodies: Negotiating the return of domestic workers	Vaibhavi Kulkarni	SRP
24	Impact of technology on the creative and cultural business value chain	Amit Karna	SMP
25	Employee mobility and firm acquisition behavior	Mayank Varshney	SMP
26	Reviewing implementation of the "25 percent mandate" under RTE	Ankur Sarin	SMP
27	Experiences of work in the platform economy	Premilla D'Cruz & Ernesto Noronha	SRP
28	Feedback provision in creative crowdsourcing: Evidence from field experiment	Swanand Deodhar	SMP
29	Responsive governance index: Improving accountability through a digital feedback loop	Samrat Gupta	SMP
30	Collective farming in Kerala: An emancipatory alternative to global capitalism	George Kandathil & Poornima Varma	Seed
31	Risk perception and preventive behavior. New insights from the Covid-19 pandemic	Rama Mohan R. Turaga	SRP
32	Military service, school desegregation and the Black-White educational gap	Tarun Jain	LRP
33	Re-election and legislator performance	Tarun Jain	SRP
34	Network interdiction and fortification planning under uncertainties: Models and solution approaches	Ankur Sinha & Sachin Jayaswal	LRP
35	Fixed charge transportation problem: A bender decomposition based solution approach	Sachin Jayaswal	SMP



Investigating the best practices in learning and development	Amit Nandkeolyar	SRP
A systematic literature review study (SLR) on circular economy business models (CEBM) driving sustainability and identifying research gaps and opportunities	Rajat Sharma	SMP
Extent and pattern of substance (Inhalants) abuse among children in street situations in Ahmedabad city	Ankur Sarin	SRP
Exploration of the antecedents of multiple job holding	K. V. Gopakumar	SMP
Jati and social networks	Pritha Dev	SMP
Managing open digital innovations: Role of organizational networks and platforms	Pankaj Setia	SMP
Organizational structure and value of advanced artificially intelligent technologies	Pankaj Setia	SMP
	A systematic literature review study (SLR) on circular economy business models (CEBM) driving sustainability and identifying research gaps and opportunities Extent and pattern of substance (Inhalants) abuse among children in street situations in Ahmedabad city Exploration of the antecedents of multiple job holding Jati and social networks Managing open digital innovations: Role of organizational networks and platforms Organizational structure and value of advanced artificially intelligent	A systematic literature review study (SLR) on circular economy business models (CEBM) driving sustainability and identifying research gaps and opportunities Extent and pattern of substance (Inhalants) abuse among children in street situations in Ahmedabad city Exploration of the antecedents of multiple job holding K. V. Gopakumar Jati and social networks Managing open digital innovations: Role of organizational networks and platforms Organizational structure and value of advanced artificially intelligent Pankaj Setia

Projects Withdrawn

Sl. No.	Title of the Project	Principal Investigator/s	Category of project
1	Farmers' perception of Kisan Call Centers (KCC) and the impact of KCC in information dissemination and farm level decision making	Poornima Varma	SMP

Internship Projects Completed

SI. No.	Title of the Project	Faculty Guide	Name of the Intern/s
1	Business applications of machine learning	Ankur Sinha	Viswash Mehta
2	Social media impact on cryptocurrencies and their sustainability	Adrija Majumdar	Kumar Suprabhat
3	Contract litigation in India	M. P. Ram Mohan	Aanal V. Vyas
4	Using Python Library for linear optimization (PULP)	Sachin Jayaswal	Suryam Gupta
5	Understanding 10-K narratives across various life cycle stages of firms	Neerav Nagar	Harsh Gupta
6	Gender differences in content shared by personal finance influencers on social media platforms	Akshaya Vijayalakshmi	Pranav Singh Pundir
7	Factors influencing the Government spending towards Agricultural sector and its impact on Agricultural productivity	Poornima Varma	Alankrita Roy
8	Importance of image to solve managerial problems	Adrija Majumdar	Sudhanwa Kulkarni
9	Perspectives about organ donation- Literature Review	Rajesh Chandwani	Drashti Sondharwar
10	HR IS in health- review	Rajesh Chandwani	Tarjani Gosai
11	Labor and machine trade off in agriculture	Vidya Vemireddy	Avni Jindal
12	Experiment design for consumer's willingness to pay for food wastage	Vidya Vemireddy	Nachiket Bhosale
13	Data visualisation of economic data series	Sanket Mohapatra	Shashank Raghupatro
14	Review and compilation of financial indicators	Joshy Jacob	Abhishek Kumar Singh
15	Women in top management and career progression	Promila Agarwal	Abhishek Bhuniya
16	Review of international financial centres and country credit risk	Sanket Mohapatra	Mayank Singh
17	Women in top management and career progression	Promila Agarwal	Tanisha Jain
18	Sector analysis of travel & hospitality industry	Amit Karna	Heemaal Razdan
19	Sector analysis of fashion industry	Amit Karna	Kajal Saini
20	Sector analysis of Indian passenger vehicle market	Anish Sugathan	Abhishek Tiwari & Anjali Nair
21	When EMSR and forecasting may not work	Chetan Soman & Goutam Dutta	Megha Gooty Agraharam
22 Forecasting financial distress in Indian market		Balagopal Gopalakrishnan & Joshy Jacob	Shine Priyan
23	New and emerging data sources in transportation, and implications for the urban mobility sector	Sandip Chakrabarti	Rishi Kumar
24	Insolvency resolution and promoters role	M. P. Ram Mohan	Vinita Singh



25	Developing Fama-French five and momentum factor returns for India	Ellapulli Vasudevan	Nikhil Garg
26	Marwari business in colonial Bombay	Chinmay Tumbe	Akshaya Akriti
27	Explainable AI for financial sentiment analysis	Ankur Sinha	Keshav Tripathi
28	Market structure of corporate India	Chinmay Tumbe	Aditya Sonole
29	Hyperparameter tuning for machine learning	Ankur Sinha	A K Vishwanathan
30	Social media trends in automobile sector	Amit Karna	Saujanya Sood
31	Future trends in automobile sector	Amit Karna	Manas Jha
32	Understanding user engagement through video analytics	Adrija Majumdar	Akhil Nair
33	Applications of NLP and online reviews	Adrija Majumdar	GVK Sai Sarath
34	Hyperparameter tuning for machine learning	Ankur Sinha	Parithosh Pankaj
35	Review of machine learning approaches in sovereign default risk predictions	Sanket Mohapatra	Sanidhya Praksh Singh
36	Analysis of company generated social media content	Anirban Banerjee	Amitava Roy
37	Economics of ad load	Anuj Kapoor	Dhruv Kushwaha
Product availability, buying behavior and marketing action: Insights from the BoP marketplace		Anand Kumar Jaiswal	Saumyak R. Patel & Devarshi J. Soni
39	French business history in India	Chinmay Tumbe	Monish Kasyap
40	Environment, social & corporate governance (ESG) investing	Amit Garg	Shreyash Gupta
41	Mapping ecosystem services and sustainable development goals	Rama Mohana R Turaga	Alfiya Quraishi

Research Methodology/Research Writing/Editorial and Publishing Workshops Organized

Sl. No.	Name of the Facilitator & Affiliation	Topic of the Workshop	Date
1	Prof. Dhiman Bhadra Indian Institute of Management Ahmedabad	Introduction to Bayesian analysis	May 5, 2022
2	Prof. Devasmita Chakraverty Indian Institute of Management Ahmedabad	Best practices for survey development and implementation	June 23, 2022
3	Ms. Deepali Joshi Indian Institute of Management Ahmedabad	Research writing workshop- Clutter is the enemy of clarity	June 30, 2022
4	Prof. Maya Ganesh Indian Institute of Management Ahmedabad	Introduction to discrete choice modelling	December 2, 2022
5	Prof. Manoj K. Agarwal School of Management, Binghamton University, Suny	How to publish in top tier journals	December 9, 2022
6	Yogesh K. Dwivedi School of Management, Swansea University	Journal desk rejection: Common reasons	December 8, 2022
7	Prof. Giri Kumar Tayi State University of New York at Albany	How to publish in top-tier academic business journals	January 13, 2023
8	Prof. Brad Hughes, Director Emeritus, The Writing Center and Writing Across the Curriculum, The University of Wisconsin-Madison	Publishing your research: Understanding the structure, process, and style in research writing	January 23, 24 & 25, 2023
9	Dr. Kevin Rockmann & Dr. Payal Kumar George Mason University School of Business & Principal Academic Advisor, ISH, India	Conducting and publishing exploratory research in management	February 13, 2023
10	Prof. Daniel Muzio University of York & General Editor, Journal of Management Studies	Introducing journal of management studies and top 10 tips on how to publish in leading journals & Hands-on workshop on Journal of Management Studies submission	March 15, 2023



11	Prof. Shavin Malhotra Conrad School of Entrepreneurship and Business, University of Waterloo	Mental models for theoretical frameworks	March 28, 2023	
12	Prof. Mayank Varshney Indian Institute of Management Ahmedabad	Experiencing a review process	March 30, 2023	

Research Webinars/Seminars Organized

SI. No.	Name of the Faculty & Affiliation	Title of the Seminar	Date	
1	Prof. Vishal Gupta Marshall School of Business, University of Southern California	Project eva: Designing and deploying the Greek COVID-19 testing system	April15, 2022	
2	Prof. Shan Aman-Rana University of Virginia	Verify now, save later? Advance screening to mitigate fraud	April 20, 2022	
3	Prof. Vandith Pamuru Indian School of Business	Analyzing frictions in generalized second-price auction markets	April 25, 2022	
4	Prof. Anand Nair Michigan State University	Cost implications of consignment inventory management for general and physician preference items in healthcare	April 28, 2022	
5	Prof. Shrabastee Banerjee Tilburg School of Economics and Management, Tilburg University	Platform monetization and unintended consequences on its ecosystem: Evidence from a two-sided market for books	May 6, 2022	
6	Prof. Vivek Astvansh Kelley School of Business, Indiana University	Does geopolitical risk stifle corporate innovation?	May 9, 2022	
7	Prof. Bharti Nandwani & Dr. Chandan Jain Indira Gandhi Institute of Development Research (IGIDR) & Evaluation Specialist, International Initiative for Impact Evaluation	Female representation in school management and school quality	May 19, 2022	
8	Prof. Sunderesh S. Heragu Oklahoma State University	Supply chain challenges and opportunities in the post COVID-19 era	June 20, 2022	
9	Prof. Vegard Skirbekk Columbia Aging Centre, Columbia University & Senior Researcher, Norwegian Institute of Public Health	Decline and prosper!: Changing global birth rates and the advantages of fewer children	June 21, 2022	
10	Prof. Anuj Kumar Warrington College of Business, University of Florida	How do product recommendations help consumers search products? Evidence of underlying mechanisms from a field experiment	July 1, 2022	
11	Dr. Aditya Kuvalekar University of Essex	The wrong kind of information	July 4, 2022	
12	Dr. Ranjan Pal Sloan School of Management, Massachusetts Institute of Technology (Incoming)	How to govern insured cyber-risk management in cyber- physical system societies? Cautionary learnings for businesses, risk managers, and regulators in modern war times	July 7, 2022	
13	Prof. Srinivas Talluri Michigan State University	Evaluating and monitoring distribution network efficiency with multivariate process control methods	July 12, 2022	
14	Prof. Anup Malani University of Chicago Law School	Effect of Health Insurance in India: A randomized controlled trial (in collaboration with CMHS)	July 15, 2022	
15	Prof. Debasmita Basak University of Nottingham	Product market cooperation, stochastic R&D and welfare	July 18, 2022	
16	Prof. Sushmita Pati National Law School of India University, Bangalore	Kunbas as joint stock companies, panchayats as cartels: How rent shapes Delhi	August 3, 2022	
17	Prof. Charan K. Bagga Haskayne School of Business, University of Calgary	How currency concreteness impacts spending behavior – Insights from loyalty programs	August 5, 2022	
18	Prof. Vishal K. Gupta Culverhouse College of Business, The University of Alabama	Entrepreneurial orientation, firm performance, and the moderating influence of CEO servant leadership	August 8, 2022	
19	Prof. Rahul Rai International Center for Automotive Research, Clemson University	Geometric reasoning and machine learning in digital manufacturing and design applications	August 22, 2022	
20	Prof. H.R. Rao Carlos Alvarez College of Business, The University of Texas at San Antonio	Misinformation in the context of Covid-19 pandemic: An investigation of health harm characteristics and related social media conversations (in collaboration with CDSA)	August 23, 2022	



21	Prof. Ludvig Levasseur Indian Institute of Management Bangalore	Time perspective, firm resources, and dynamic capabilities	August 24, 2022
22	Prof. Anujit Chakraborty University of California, Davis	Future self-proof elicitation mechanisms	August 25, 2022
23	Prof. Abhinav Anand Indian Institute of Management Bangalore	Integration among US banks	August 29, 2022
24	Dr. Jossy Mathew Swansea University	Managing human resource management tensions in project based organisations	September 6, 2022
25	Prof. Souvik Roy Indian Statistical Institute Kolkata	Stability in matching with couples having responsive preferences	September 7, 2022
26	Prof. Abhijeet Singh Stockholm School of Economics	COVID-19 learning loss and recovery: Panel data evidence from India	October 17, 2022
27	Prof. Soumya Mukhopadhyay Indian Institute of Management Ahmedabad	Impact of review narrativity on sales in a competitive environment	November 11, 2022
28	Prof. ManMohan S. Sodhi Bayes Business school (formerly Cass) of City, University of London	Profit and welfare in public-private service supply chains motivated by changes in passenger rails in UK	November 17, 2022
29	Prof. Arup Varma Quinlan School of Business, Loyola University Chicago	Does distance really make the heart grow fonder? An investigation of the development of interpersonal affect in the era of hybrid work	November 18, 2022
30	Dr. Pavithra Harsha IBM T. J. Watson Research Center, Yorktown Heights	Omnichannel retail operations: Pricing and inventory management	November 30, 2022
31	Prof. Kris Ferreira Harvard Business School	Improving human-algorithm collaboration: Causes and mitigation of over- and under-adherence	December 7, 2022
32	Prof. Sumitro Banerjee Ecole de Management (GEM)	Vaporware or costly signal? – It depends	December 12, 2022
33	Prof. Arpita Pandey Indian Institute of Management Bangalore	To be worthy of the rank: Impact of dynamic ranks on consumer judgments	January 24, 2023
34	Dr. Andreas de Barros Department of Economics, Massachusetts Institute of Technology	Explaining the productivity paradox: Experimental evidence from education technology	January 27, 2023
35	Prof. V.K. Narayanan Drexel University	A rewarding ride? How CVC experience influences startup's technology standard setting	January 30, 2023
36	Prof. Jun Li Stephen M. Ross School of Business, University of Michigan	Crowdfunding the front lines: An empirical study of teacher- driven school improvement	February 9, 2023
37	Prof. Sandip Sukhtankar University of Virginia	Cash transfers for child development: Experimental evidence from India	February 15, 2023
38	Prof. Devavrat Shah Massachusetts Institute of Technology	What will happen to Y if we do A: Some perspectives from causal inference (In collaboratin with CDSA)	February 23, 2023
39	Prof. Shavin Malhotra Conrad School of Entrepreneurship and Business, University of Waterloo	Complementarity in the CEO-CFO interface: The joint influence of CEO and CFO personality and structural power on firm financial leverage	March 21, 2023
40	Dr. Girija Borker Development Impact Evaluation Unit, World Bank	Sexual harassment in public spaces and police patrolling: Experimental evidence from urban India	March 23, 2023



Practitioner Talks Organized

SI. No.	Name of the Speaker	Title of the Talk	Date
1	Mr. V.C. Gopalratnam, Global Chief Information Officer, Philips, Netherlands	Digital initiatives at Philips and research opportunities: Smart factory, IoT-enabled logistics, and data-driven decision-making	August 12, 2022
2	Dr. Radhika Kulkarni, Vice President (Retired) Advanced Analytics R&D, SAS Institute Inc. & 2022 President of INFORMS	Machine learning, artificial intelligence and optimization: Opportunities for inter-disciplinary innovation	December 1, 2022
3	Dr. Arnab Sinha Science & Engineering Leader, Offers Experience, Amazon	How to experiment without losing trust	December 14, 2022
4	Dr. Amlan Bhusan Transnational Management Consultant	Beyond managing for outcomes: Leadership, behaviours and consequences in the digital age	March 16, 2023

Brown Bag Seminars Organized

DIOWILL	brown bag Seminars Organized			
SI. No.	Name of the Speaker	Title of the Seminar	Date	
1	Prof. Jeevant Rampal and Mr. Saif Ali Khan	Caste based reservation and study group formation: Evidence from a business school in India	April 28, 2022	
2	Mr. Laxminarayana Yashaswy Akella	The impact of co-location of departments on joint sales in retail stores	May 20, 2022	
3	Ms. Nikita Gupta & Mr. Sai Siddharth V.K.	Understanding donation behaviour during natural disasters: Substitution, persistence, and targeting	June 17, 2022	
4	Prof. Ranjan K. Ghosh & Ms. Vartika Singh	Reduced subsidies Vs. Environment flow protection: What drives sustainable water use in India's cereal production system	July 22, 2022	
5	Mr. Sumit Sourav	Natural disasters, interest rates dynamics, and economic activities	October 14, 2022	
6	Ms. Amrita Roy	Demographic shocks, castes and labour markets in the Central Provinces, 1901-31	December 9, 2022	



APPENDIX I

Books

- 1. Agarwal, A. K. (2023). The power of negotiation: How the leaders do it. New Delhi: Bloomsbury Publishing.
- Chand, V.S., Kuril, D., & Deshmukh, K.S. (2022). Teacher development in India: Building grassroots innovations and technology. New York: Routledge.
- Chatterjee, C., Chakrabarti, A. S., & Deolalikar, A. B. (Eds.). (2023). Flattening the curve: COVID-19 & grand challenges for global health, innovation, and economy. Singapore: World Scientific.
- Narayanaswami, S. (2023). Intelligent Transportation Systems: Concepts and Cases. United Kingdom: Cambridge Scholars Publishing.
- Pathak, A. (2022). Business Lawsuits and Disputes: How Law Keeps Businesses in Check. New Delhi: Sage Publications India
- Ranganathan, K. (2022). Impactful data visualization: Hide and seek with graphs. New Delhi: Sage.
- Sud, M., & Narayan, P. (2022). LEAP Frog: Six practices to thrive at work. Penguin Random House India.
- Varma, P. (2022). Pulses for food and nutritional security of India: Production, markets and trade. Singapore: Springer.

Articles in Journals

- Abrams, R., Bal, P. M., D'Cruz, P., Hornung, S., Islam, G., McDonald, M., . . . Tonelli, M. J. (2023). Editorial: The story of this special issue on critical perspectives in work and organizational psychology. Applied Psychology: An international review. doi:https://doi.org/10.1111/apps.12445
- 2. Aggarwal, M., Chakrabarti, A. S., & Chatterjee, C. (2023). Movies, stigma and choice: Evidence from the pharmaceutical industry. Health Economics. doi:https://dx.doi.org/10.2139/ssrn.3542411
- Aggarwal, M., Chakrabarti, A. S., Chatterjee, C., & Higgins, M. J. (2022). Research and market structure: Evidence from an antibiotic-resistant pathogenic outbreak. Research Policy, 52(1), 104633. doi:https://doi.org/10.1016/j. respol.2022.104633
- 4. Ahmad, S., Islam, T., D'Cruz, P., & Noronha, E. (2022), Caring for those in your charge; The role of servant leadership and compassion in managing bullying in the workplace. International Journal of Conflict Management. doi:https:// doi.org/10.1108/IJCMA-05-2022-0098
- 5. Angeli, F., Kumar, J. A., & Shrivastava, S. (2022). Integrating poverty alleviation and environmental protection efforts: A socio-ecological perspective on menstrual health management. Social Science & Medicine. doi:https://doi. org/10.1016/j.socscimed.2022.115427
- 6. Anjos, M., Feijoo, F., & Sankaranarayanan, S. (2022). A multinational carbon-credit market integrating distinct national carbon allowance strategies. Applied Energy.
- Argade, A., Laha, A. K., & Jaiswal, A. K. (2022). Electronic marketplaces under conditions of oligopsony and relational marketing - an empirical exploration of electronic agricultural markets in India. Electronic Markets. doi:https://doi. org/10.1007/s12525-022-00539-x
- Arif, A. (2022). Distribution of suicides in India: A decadal data analysis (2011-2020). European Journal of Public Health. doi:10.1093/eurpub/ckac131.502
- Babbar, K., Restage, N., & Dev, P. (2022). How COVID 19 lockdown has impacted the sanitary pads distribution among adolescent girls and women in India. Journal of Social Issues. doi:https://doi.org/10.1111%2Fjosi.12533
- 10. Banerjee, A., & Banerjee, T. (2022). Multi-level marketing in India: Business prospect versus social interactions? Some identified research is sues for marketers. Vikal pa: The Journal for Decision Makers. doi: doi/10.1177/02560909221144388
- 11. Banerjee, S., Karna, A., & Sharma, S. (2022). Imprinting effects of exposure to the Indian independence movement on export intensity of firms. Journal of Business Research. doi:https://doi.org/10.1016/j.jbusres.2022.05.033
- 12. Banerjee, S., Rocereto, J. F., Kwak, H., & Pandey, A. (2023). Debunking fake ad claims: The moderating role of gender. International Journal of Advertising. doi:https://doi.org/10.1080/02650487.2023.2171554
- 13. Bansal, A., & Jacob, J. (2022). Impact of price path on disposition bias. Journal of Banking & Finance. doi:https://doi. org/10.1016/j.jbankfin.2022.106616



- 14. Bansal, V., Kumar, D. P., Roy, D., & Subramanian, S. C. (2022). Performance evaluation and optimization of design parameters for electric vehicle-sharing platforms by considering vehicle dynamics. Transportation Research Part E: Logistics and Transportation Review. doi:https://doi.org/10.1016/j.tre.2022.102869
- 15. Beyer, R. C., Jain, T., & Sinha, S. (2023). Lights out? COVID-19 containment policies and economic activity. Journal of Asian Economics. doi:https://doi.org/10.1016/j.asieco.2023.101589
- 16. Bhattacharya, S. S., Sahay, A., & Sahay, A. (2022). The quest for competitive advantage: The role of technology depth and breadth at the customer interface. Vikalpa: The Journal for Decision Makers. doi:10.1177/02560909221140257
- 17. Bose, G., Jain, T., & Walker, S. (2022). Women's labor force participation and household technology adoption. European Economic Review. doi:https://doi.org/10.1016/j.euroecorev.2022.104181
- 18. Branstetter, L., Chatterjee, C., & Higgins, M. J. (2022). Generic competition and the incentives for early-stage pharmaceutical innovation. Research Policy. doi:https://doi.org/10.1016/j.respol.2022.104595
- 19. Buddhiraja, S., Varkkey, B., & McKenna, S. (2022). Work-life balance indicators and talent management approach: A qualitative investigation of Indian luxury hotels. Employee Relations: The International Journal. doi: https://doi. org/10.1108/ER-05-2021-0206
- 20. Chakrabarti, A., & Chakrabarti, A. S. (2022). Sparsistent filtering of comovement networks from high-dimensional data. Journal of Computational Science. doi:https://doi.org/10.1016/j.jocs.2022.101902
- 21. Chakrabarti, S., Kushari, T., & Mazumder, T. (2022). Does transportation network centrality determine housing price? Journal of Transport Geography, doi:https://doi.org/10.1016/j.jtrangeo.2022.103397
- Chakraborty, P., Chakrabarti, A. S., & Chatterjee, C. (2022). Cross-border environmental regulation and firm labor demand. Journal of Environmental Economics and Management. doi:https://doi.org/10.1016/j.jeem.2022.102753
- 23. Chakraverty, D. (2022). Faculty experiences of the impostor phenomenon in STEM fields. CBE-Life Sciences Education. doi:https://doi.org/10.1187/cbe.21-10-0307
- 24. Chakraverty, D. (2022). Impostor phenomenon among Hispanic/Latino early career researchers in STEM fields. Journal of Latinos and Education. doi:https://doi.org/10.1080/15348431.2022.2125394
- 25. Chakraverty, D. (2022). Impostor phenomenon and identity-based microaggression among Hispanic/Latinx individuals in Science, Technology, Engineering, and Mathematics: A qualitative exploration. Violence and Gender. doi:https://doi. org/10.1089/vio.2021.0061
- 26. Chakraverty, D., Cavazos, J., & Jeffe, D. (2022). Exploring reasons for MD-PhD trainees' experiences of impostor phenomenon. BMC Medical Education. doi: https://doi.org/10.1186/s12909-022-03396-6
- 27. Chandwani, R., Edacherian, S., & Sud, M. (2023). National digital infrastructure and India's health care sector. Physician's perspectives. Qualitative Report. doi:https://doi.org/10.46743/2160-3715/2023.4964
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- 33. Das, R., & Lutringer, C. (2023). Municipal councillors and the everyday state: New representations of political accountability in Ahmedabad. Development and Change. doi:https://doi.org/10.1111/dech.12752
- 34. Das, A., Banerjee, G., & Gupta, A. (2022). Effects of financial statement and macroeconomic factors on risk measures of banks in India. International Journal of Finance & Banking Studies. doi:https://doi.org/10.20525/ijfbs.v11i3.2009
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- 36. Deodhar, S. (2022). ShukraNitisara: A political economy treatise at the cusp of Indian kingdoms and colonial rule. Indian Journal of Democratic Governance, 3(1), 18-35.
- 37. Deodhar, S. J., Babar, Y., & Burtch, G. (2022). The influence of status on evaluations: Evidence from online coding contests. MIS Quarterly. doi:https://doi.org/10.25300/MISQ/2022/16178
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- 39. Dev, P., Unni, J., & Vijayalakshmi, A. (2023). Employment and Income Shock During COVID-19 Lockdown in a Metropolitan city in India. Indian Economic Journal. doi:10.1177/00194662221137837
- 40. Dhar, S., Tarafdar, P., & Bose, I. (2022). Understanding the evolution of an emerging technological paradigm and its impact: The case of digital twin. Technological Forecasting and Social Change. doi:https://doi.org/10.1016/j. techfore.2022.122098
- 41. Edacherian, S., Richter, A., Karna, A., & Gopalakrishnan, B. (2023). Connecting the right knots: The impact of board committee interlocks on the performance of Indian firms. Corporate Governance: An International Review. doi: https:// doi.org/10.1111/corg.12523
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- 43. George, N., Karna, A., & Sud, M. (2022). Entrepreneurship through the lens of dynamic managerial capabilities: A review of the literature. Journal of Management & Organization. doi:https://doi.org/10.1017/jmo.2022.25
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Conference Presentations

- Akella, L. Y. (2022, December 5-7). The impact of inter-department proximity on joint sales in retail stores. Paper presented at ANZMAC 2022, Perth.
- Akella, L.Y. (2022, December 17-18). Consumer browsing and purchase decisions: A network perspective. Paper presented at the Network Science in Management Conference, Ahmedabad.
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- Arif, A. (2022, December 13-14). Understanding policy implementation: Using practice based approach to understand the transition of Subhealth Centres to Health and Wellness Centres in India. Paper presented at India Public Policy Network Conference, Ahmedabad.
- Arif, A. (2022, November 9-12). Decadal analysis of suicide cases in India: An evidence from NCRB data. Paper presented online at 15th European Public Health Association Conference, Berlin.
- Arif, A., & Sharma, S. (2022, December 13-14). Understanding financing of mental health services in India: 2012-2022. Paper presented at India Public Policy Network Conference, Ahmedabad.
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- Athi Karthick V., & Jaiswal, S.K. (2022, December 13-14). Multiple shades of employment: Uncovering the meaning of employment using action-research. Paper presented at India Public Policy Network Conference, Ahmedabad.
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- 11. Bose, D., & Vemireddy, V. (2023, February 21-23). Time preferences of women in non-farm work: Evidence from rural Indian households. Paper presented at International Conference on Innovations to Transform Drylands, Hyderabad.
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- 13. Chamola, B., & Sarin, A. (2022, December 13-14). Examining the making of collaborations in the Indian nonprofit sector. Paper presented at India Public Policy Network Conference, 2022, Ahmedabad.
- 14. Chaudhary, A., & Vemireddy, V. (2023, February 10-11). Multi-stakeholders' perspectives on food traceability in India. Paper presented online at International Conference on Reimagining Marketing with Technology (ICRMT), Jammu.
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- 16. Chaudhary, A., & Vemireddy, V. (2023, January 6-8). Multi-stakeholders' perspectives on food traceability in India. Paper presented at Indian Academy of Management (INDAM) Conference, Mumbai.
- 17. Chayanika, B., & Vohra, N. (2022, August 5-9). Organizations at crossroads: The case of multiple job holding arrangements. Paper presented at 82nd Academy of Management Annual Meeting, Seattle.
- 18. Chayanika, B., & Vohra, N. (2022, July 7-9). Organizational responses to contemporary careers: Examining multiple job holding arrangements. Paper presented online at 38th European Group for Organizational Studies (EGOS) Colloquium, Vienna.
- 19. Chindarkar, N., & Ghosh, R. (2022, December 13-14), Political Economy of Urban Water Reforms; Evidence from Nagpur, India. Paper presented at India Public Policy Network (IPPN) Annual Conference, Ahmedabad.
- 20. Chindarkar, N., & Raina, A. (2022, December 13-14). Gender and time poverty in India: Evidence from a nationwide survey. Paper presented at India Public Policy Network (IPPN) Annual Conference, Ahmedabad.



- 21. Chindarkar, N., & Raina, A. (2022, July 6-8). Time poverty among informal workers in India: Evidence from a nationwide survey. Paper presented at Development Studies Association Annual Conference, London.
- 22. Chindarkar, N., & Vemireddy, V. (2022, December 13-14). Sanitation and Food Security. Paper presented at India Public Policy Network (IPPN) Annual Conference, Ahmedabad.
- 23. Das, A., Das, P., Ghosh, C., & Pandey, D. (2023, March 28-April 1). The role of caste and religion in lending discrimination: Evidence from mortgage defaults in India. Paper presented online at American Real Estate Society, San Antonio.
- 24. Das, A., Sinha, A., & Jayaswal, S. (2022, April 21-25). Exact methods for hub location problems involving concave cost minimization. Paper presented online at 32nd POMS Annual Conference.
- 25. Das, P. (2023, February 23-24). Urban migration, caste divisions, and agricultural land prices in India. Paper presented at International Conference in Sustainable Built Environment, RICS School of Built Environment, Noida,
- 26. Das, P. (2023, March 28-April 1). Urban migration, caste divisions, and agricultural land prices in India. Paper presented online at American Real Estate Society Conference, San Antonio.
- 27. Deep Prakash, C., & Verma, S. (2022, June 1-4). Strategizing content generation for enhanced social media engagement: Empirical evidence from Indian Premeir League 2021 tweets. Paper presented at North American Society for Sport Management (NASSM) 2022, Atlanta.
- 28. Dhar, S., & Bose, I. (2022, December 15). Catch me if I spam? Feature engineering and machine learning for efficient classification of Twitter Spam. Paper presented at 32nd Workshop on Information Technologies and Systems (WITS), Copenhagen.
- 29. Gedam, G. (2022, December 13-14). First-line administrators' discretion: Analysing the state-level bureaucrats' decision-making in India's Forest Rights Act's implementation. Paper presented at India Public Policy Network Conference, Ahmedabad.
- 30. George, P. R., & Turaga, R. M. (2023, March 3). Planetary boundaries and corporate sustainability: A study of the Science-based Targets initiative (SBTi). Paper presented online at PRME World Tour Research Paper Development Workshop, Poland.
- 31. George, P.R. (2022, December 13-14). Enhancing state capacity for social equity in urban disaster resilience. Paper presented at India Public Policy Network Conference, Ahmedabad.
- 32. Gupta, A., & Das, P. (2022, August 26-27). Spatial propagation of COVID-19 in Indian urbanities. Paper presented at 6th International Conference on Construction, Real Estate, Infrastructure and Project Management, Pune.
- 33. Gupta, A., Mantin, B., & Jayaswal, S. (2022, December 21-23). Forward contracts, inventory, and supply chain efficiency. Paper presented at POMS India International Conference, Kozhikode.
- 34. Gupta, N. (2022, July 31-August 2). The impact of market reforms and increase in marketing channels on market integration-The case of rice and wheat trade. Paper presented online at Agricultural & Applied Economics Association Annual Meeting, Anaheim.
- 35. Gupta, N., Varma, P., & Munisamy, G. (2022, December 11-13). Post-reform agricultural market integration: The case of Indian Mandis. Paper presented at International Agricultural Trade Research Consortium (IATRC), Florida.
- 36. Gupta, V., Sharma, S., & Babbar, K. (2022, December 13-14). Understanding the complex relationships between Homophobic Bullying and Depression- A moderated-mediation approach. Paper presented at India Public Policy Network Conference, Ahmedabad.
- 37. Gupta, V., Sharma, S., & Babbar, K. (2023, January 6-8). Understanding the complex relationships between Homophobic Bullying and Depression- A moderated-mediation approach. Paper presented at Indian Academy of Management (INDAM) Conference, Mumbai.
- 38. Jain, D., Mundhra, A., Rampal, J., & Jain, P. (2022, December 16-18). Task Characteristics and Charitable Donation. Paper presented at Behavioral Research in Economics Workshop, Bangalore.
- 39. Joshi, R., Sharma, M., Chakraborty, S., Basu, S., & Bose, I. (2022, November 19-21). Release policy for new movies on over-the-top platforms: A revenue management perspective. Paper presented at 53rd Annual Conference of the Decision Sciences Institute (DSI), Houston.
- 40. Karwasara, A. (2023, January 6-8). Chief financial officer and earnings management in family firms. Paper presented at Indian Academy of Management (INDAM) Conference, Mumbai.
- 41. Karwasara, A. (2023, January 6-8). Restricted and extended socioemotional wealth and entrepreneurial orientation in family businesses. Paper presented at Indian Academy of Management (INDAM) Conference, Mumbai.



- 42. Kaur, A. (2023, February 22-24). Entrepreneurial freedom to work: Role of work engagement in start-ups. Paper presented Fifteenth Biennial Conference on Entrepreneurship, Ahmedabad.
- 43. Kaur, A., & Maheshwari, S. (2022, July 7-9). Is cyberloafing influencing the engagement of your employees? Towards examining the employees' cyberdeviance in the era of remote working. Paper presented at 38th European Group for Organizational Studies (EGOS) Colloquium, Vienna.
- 44. Kaur, A., & Maheshwari, S. (2023, January 6-8). Factors of core competencies in a start-up: A qualitative research. Paper presented at Indian Academy of Management (INDAM) Conference, Mumbai.
- 45. Kaur, A., Maheshwari, S., & Tripathi, N. (2022, August 5-9). Artificial intelligence, privacy breaches and ethical transgressions: An integrative theoretical framework and future research directions. Paper presented online at Academy of Management Conference, Seattle.
- 46. Khan, F. (2022, April 11-13). The plight of contract teachers during Covid-19 in India: Insecurity to joblessness. Paper presented at the 62nd Labour Economics Conference, Roorkee.
- 47. Khemani, G. (2022, August 31-September 2). Explicating the moral component of moral forms of leadership -An integrative review of servant, authentic and ethical leadership. Paper presented online at British Academy of Management (BAM) Conference, Manchester.
- 48. Khemani, G., D'Cruz, P., Noronha, E., & Gupta, P. (2022, August 31-Septmber 2). Indian food-delivery workers experiences of bullying in the platform economy. Paper presented online at British Academy of Management (BAM) 2022 Conference.
- 49. Khemani, G., D'Cruz, P., Noronha, E., & Gupta, P. (2023, April 12-14). Indian food-delivery workers' lived experiences of bullying in the platform economy: A phenomenological study. Paper presented online at International Labour process conference (ILPC) 2023, Glasgow.
- 50. Komarraju, S. A. (2022, May 26-30). Interfacing with Informality. Reimagining 'Security' in digital labor platforms. Paper presented at International Communication Association Conference, Paris.
- 51. Komarraju, S.A. (2022, July 26-29). WhatsApp and whisper networks: Worker isolation to collectivization in digital labour platforms. Paper presented at 17th EASA Biennial Conference, Belfast.
- 52. Kumar N., Thakur, K., & Bagga, N. (2022, June 3-5). Shifting pedagogies, shifting satisfaction: A comparative learningenvironment scale development for higher education. Paper presented online at 12th Conference on Excellence in Research and Education, Indore.
- 53. Kumar, N. (2023, February 14-22). Conceptualizing Indian management college climate (IMCC). Paper presented online at the 67th Annual Conference of the Comparative and International Education Society, Washington D.C.
- 54. Kumar, N., & Jha, V.K. (2022, August 22-24). Struggle for rights: Discourses on Street Vendors (Protection of Livelihood and Regulation of Street Vending) Act 2014 in India. Paper presented at XVII International Conference on Public Policy & Management, Bangalore.
- 55. Maheshwari, J., Cherla, S., & Garg, A. (2022, July 27-29). Transactive energy grid using blockchain technology: A case of demand response. Paper presented at 8th Biennial International Conference on Energy and Infrastructure Management, Gandhinagar.
- 56. Maheshwari, S., Tripathi, N., Sagar, S., & Kaur, A. (2022, August 5-9). Daily effects of perceived leader's overqualification on subordinates' work behaviors. Paper presented online at Academy of Management Conference, Seattle
- 57. Majumdar, A., Pandey, S., & Bose, I. (2022, October 16-19). What drives engagement during a large connective action of a financial social media forum: A text analytics perspective. Paper presented at INFORMS Annual Meeting, Indianapolis.
- 58. Majumdar, S., & Laha, A.K. (2022, December 17-19). Stochastic Correlation Modelling with von Mises Process. Paper presented at 16th International Conference on Computational and Financial Econometrics, London.
- 59. Majumdar, S., & Laha, A.K. (2022, December 26-30). Stochastic Correlation Modelling with von Mises Process. Paper presented at 2022 International Indian Statistical Association Conference, Bengaluru.
- 60. Majumdar, S., & Laha, A.K. (2022, September 26-30). Stochastic Correlation Modelling with von Mises Process. Paper presented online at SIAM Conference on Mathematics of Data Science 2022, San Diego.
- 61. Malviya, L., & Gupta, V. (2022, August 5-9). Empathy, autonomy, and trust critical for organizational culture in a hybrid workplace. Paper presented online at 82nd Academy of Management Conference, Seattle.
- 62. Malviya, L., & Gupta, V. (2022, December 16-18). The hybrid mode of working: Challenges and expectations. Paper presented at 2nd Annual International Research Conference and Doctoral Workshop, Noida.



- 63. Noronha, E., & D'Cruz, P. (2022, November 3-5). Struggling to organise: The case of food app workers in India. Paper presented at International Network on Digital Labour Conference, Athens.
- 64. Noronha, E., & D'Cruz, P. (2022, August 5-9). Country Study: India as part of the symposium "Human-centred HRM in the BRICS countries: Emerging practices in the face of global challenges". Paper presented at Academy of Management Conference, Seattle.
- 65. Ozarde, P., & Kishore, V. (2022, December 13-14). Re-directing state capacity striking the right balance between public and private provisioning of skill development services in India. Paper presented at India Public Policy Network Conference, Ahmedabad.
- 66. Parameswaran, S., Nagarajan, H.K., Das, A., & Pandey, V. (2022, December 9-12). Does workfare reduce rural household vulnerability? Evidence from MGNREGS. Paper presented at 2nd Annual International Research Conference and Doctoral Workshop, Lucknow.
- 67. Parameswaran, S., Nagarajan, H.K., Das, A., & Pandey, V. (2022, August 22-24). Does workfare reduce rural household vulnerability? Evidence from MGNREGS. Paper presented at XVII International Conference on Public Policy & Management, Bangalore.
- 68. Parameswaran, S., Nagarajan, H.K., Das, A., & Pandey, V. (2023, January 5-6). Does household decision-making influence poverty dynamics: Exploring mechanisms and effects of enrolling under MGNREGS. Paper presented at 4th Annual Economics and Finance Conference, Ahmedabad.
- 69. Parameswaran, S., Nagarajan, H.K., Das, A., & Pandey, V. (2023, January 10-12). Does household decision-making influence poverty dynamics: Exploring mechanisms and effects of enrolling under MGNREGS. Paper presented at Asia Meeting of Econometric Society (South Central and Western Asia), Mumbai.
- 70. Parameswaran, S., Nagarajan, H.K., Das, A., & Pandey, V. (2022, December 14-17). Improving rural household welfare through decision-making: Exploring mechanisms and effects of enrolling under MGNREGS. Paper presented at Delhi Winter School, 2022, New Delhi.
- 71. Parameswaran, S., Nagarajan, H.K., Das, A., & Pandey, V. (2022, July 14-15). Assessing the effects of vulnerability, MGNREGS, and governance on poverty. Paper presented online at Asian Economic Development Conference, Tokyo.
- 72. Parameswaran, S., Nagarajan, H.K., Das, A., & Pandey, V. (2023, February 3-4). Assessing the effects of vulnerability, and workfare on poverty measures: Evidence from MGNREGS. Paper presented at IMR Doctoral Conference, Bangalore.
- 73. Parameswaran, S., Nagarajan, H.K., Das, A., & Pandey, V. (2023, February 9-11). Improving rural household welfare through decision-making: Exploring mechanisms and effects of enrolling under MGNREGS. Paper presented at 4th Annual Conference on Economics and Finance, Hyderabad.
- 74. Prabhala, M., & Bose, I. (2022, August 10-14). User-generated content and online product search The case of the Indian automobile industry. Paper presented at Association for Information Systems (AMCIS) Conference, Minneapolis.
- 75. Priya (2023, February 22-24). Strategies used by social enterprises to deal with institutional voids. Paper presented at Fifteenth Biennial Conference on Entrepreneurship, Ahmedabad.
- 76. Priya (2023, January 6-8). Origin of entrepreneurial ideas. Paper presented at Indian Academy of Management (INDAM) Conference, Mumbai.
- 77. Priya (2023, January 6-8). Strategies used by social enterprises to deal with institutional voids. Paper presented at Indian Academy of Management (INDAM) Conference, Mumbai.
- 78. Priya., Karna, A., Basant, R., & Sarin, A. (2022, December 15-18). Organizational form choices of social enterprises in India. Paper presented at International Conference on People, Ecosystems & Emerging Trends in Entrepreneurship, Kashipur.
- 79. Priya., Karna, A., Basant, R., & Sarin, A. (2022, December 21-23). Organizational form choices of social enterprises in India. Paper presented at 24th Strategic Management Forum, Anand.
- 80. Priya., Karna, A., Basant, R., & Sarin, A. (2022, February 22-24). Organizational form choices of social enterprises in India. Paper presented at Fifteenth Biennial Conference on Entrepreneurship, Ahmedabad.
- 81. Priya., Karna, A., Basant, R., & Sarin, A. (2022, September 7-9). Organizational form choices of social enterprises in India. Paper presented online at Social Entrepreneurship Summit, Cochabamba.
- 82. Raj, G., & Roy, D. (2022, December 21-23). Modelling competing omni channel retailers. Paper presented at POMS India International Conference, Kozhikode,
- 83. Ram Mohan, M. P., & Prasad, S. (2023, February 23-25). Environmental claims under Indian Insolvency Law: Concepts and challenges. Paper presented at 2nd International Research Conference on Insolvency and Bankruptcy, Bangalore.



- 84. Ram Mohan, M.P., & Gupta, A. (2022, October 28-29). Mutation of the Trademark Doctrine- A case study in Barbie. Paper presented online at Mosaic IP Law and Policy Roundtable Conference.
- 85. Roy, D., & Raj, G. (2022, December 21-23). Due times setting for competing Q-commerce retailers. Paper presented at POMS India International Conference, Kozhikode.
- 86. Sauray, S. (2022, September 8-9). Belief distortion near 52 week high and low: Evidence from equity option market. Paper presented online at Derivatives Markets Conference (ACFR).
- 87. Saurav, S., Agarwalla, S.K., & Varma, J. (2022, July 7-9). Role of derivatives market in attenuating underreaction to left-tail risk: Evidence from India. Paper presented at 4th International Conference on Financial Markets & Corporate Finance, SJMSOM, Mumbai.
- 88. Sauray, S., Agarwalla, S.K., & Varma, J.R. (2022, October 28-29), Role of derivatives market in attenuating underreaction to left-tail risk. Paper presented online at Contemporary Issues in Emerging Markets Conference, Bodh Gaya.
- 89. Sauray, S., Agarwalla, S.K., & Varma, J.R. (2023, January 6-7). Impact of embedded leverage on trading activity in spot, options, and futures markets. Paper presented at JAAF India Symposium, Calcutta.
- 90. Sauray, S., Das, A., & Majilla, T. (2023, January 10-12). Natural disaster, interest rate dynamics, and economic activity. Paper presented at Asia Meeting of The Econometric Society (AMES), Mumbai.
- 91. Saurav, S., Das, A., & Majilla, T. (2023, January 5-6). Natural disaster, interest rate dynamics, and economic activity. Paper presented at 4th Annual Economics and Finance Conference, Ahmedabad.
- 92. Sauray, S., Das, A., Majilla, T., Agarwalla, S.K., & Varma, J.R. (2022, December 14-17). Natural disaster, interest rate dynamics, and economic activity, role of derivatives market in attenuating underreaction to left-tail risk, belief distortion near 52W high and low: Evidence from equity options market. Paper presented at Delhi Winter School, 2022, New Delhi.
- 93. Sharma, D., & Karna, A. (2022, August 5-9). The role of FMK and HCI in entrepreneurial internationalization-performance: A meta analysis. Paper presented online at Academy of Management Conference, Seattle
- 94. Sharma, S. (2023, February 14-22). The Victimized Teacher: Examining teacher victimization in India. Paper presented online at the 67th Annual Conference of the Comparative and International Education Society, Washington D.C.
- 95. Sharma, S., & Babbar, K. (2022, August 5-9). Understanding the complex relationships between homophobic bullying and depression- A moderated-mediation approach. Paper presented online at Academy of Management Conference, Seattle.
- 96. Sharma, S., Shukla, K.D., & Babbar, K. (2022, April 21-26). Peer aggression and student engagement: Mediating role of prevalence of teasing and bullying and culture of equity. Paper presented online at 82nd American Educational Research Association (AERA) Annual Meeting, San Diego.
- 97. Shehzala (2022, December 5-7). The impact of social media influencers on consumer behavior- the role of selfdiscrepancy, perceptions of homophily and authenticity, self-acceptance, and mindfulness. Paper presented at ANZMAC 2022. Perth.
- 98. Shehzala (2023, January 19-21). India social media stars Vs The ordinary me The impact of influencer marketing on consumer behaviour. Paper presented at International Marketing Trends Congress, Paris.
- 99. Shehzala (2023, January 19-21). Me, myself, and influencers Examining the impact of influencers on offline and virtual self-discrepancies. Paper presented at International Marketing Trends Congress, Paris.
- 100. Shehzala (2023, January 6-8). Me, myself, and influencers Exploring the impact of self-discrepancies on consumer behaviour. Paper presented at Indian Academy of Management (INDAM) Conference, Mumbai.
- 101. Shehzala (2023, January 8-9). Influencer marketing, self-discrepancies and consumer behavior. Findings from a largescale survey on the role of perceived homophily, authenticity, self-acceptance, and mindfulness. Paper presented at International Conference on Digital Organizations Ahmedabad.
- 102. Shehzala (2023, January 8-9). Through the e-looking glass Three essays on influencer marketing, self-discrepancies, and consumer behavior. Paper presented at International Conference on Digital Organizations Ahmedabad.
- 103. Shehzala (2023, March 8-11). Me, myself, and influencers-Exploring the impact of self-discrepencies and consumer behavior. Paper presented online at 50th Annual ACME Conference, Houston.
- 104. Shehzala, & Jaiswal, A.K. (2023, January 19-21). Influencer marketing, self-discrepancies and consumer behavior. Findings from a large-scale survey. Paper presented at International Marketing Trends Congress, Paris.
- 105. Shehzala, & Jaiswal, A.K. (2023, March 8-11). Influencer marketing, self-discrepancies and consumer behavior. Findings



- from a large-scale survey on the role of perceived homophily, authenticity and self-acceptance, and mindfulness. Paper presented online at 50th Annual ACME Conference, Houston.
- 106. Shehzala, & Jaiswal, A.K. (2023, March 8-11). Social media "stars" vs. "the ordinary" me: The role of self-discrepancies, perception of homophily and authenticity, self-acceptance, and mindfulness in shaping outcomes of influencer marketing. Paper presented online at 50th Annual ACME Conference, Houston.
- 107. Shehzala, & Jaiswal, A.K. (2022, December 8-9). Influencer marketing, self-discrepancies and consumer behaviour. The role of perceived homophily, authenticity, self-acceptance and mindfulness. Paper presented online at Singapore Conference on Applied Psychology, Singapore.
- 108. Shehzala, & Jaiswal, A.K. (2023, February 6). Me, myself, and influencers: Examining the impact of social media influencers on offline and virtual self-discrepancies and consumer behaviors in offline and virtual spaces. Paper presented online at AMA Winter Conference.
- 109. Singh, A. (2022, April 18-22). Investigating secondary school students' conceptions about earth's internal structure and related phenomenon. Paper presented online at Comparative and International Education Society, Washington D.C.
- 110. Singh, B., Pandey, A., & Desai, N. (2022, April 21-25). Defensive portfolio allocation. Paper presented online at 32nd POMS Annual Conference.
- 111. Singh, B., Pandey, A., & Desai, N. (2022, August 31 September 2). Delivering happiness at your door-step (At what cost?)- Indian food-delivery workers' experiences of bullying. Paper presented online at British Academy of Management (BAM) Conference 2022, Manchester.
- 112. Singh, B., Pandey, A., & Desai, N. (2022, July 7-9). Efficacy of surveillance action and its relationship with earnings management and corporate governance, Bankruptcy outcome: Liquidation vs Resolution? An empirical investigation of bankruptcy reform in India. Paper presented online at 4th International Conference on Financial Markets & Corporate Finance, SJMSOM, Mumbai.
- 113. Singh, B., Pandey, A., & Desai, N. (2022, June 3-5). Efficacy of surveillance action and its relationship with earnings management and corporate governance, Bankruptcy outcome: Liquidation vs Resolution? An empirical investigation of bankruptcy reform in India. Paper presented online at 12th Conference on Excellence in Research and Education (CERE-2022), Indore.
- 114. Singh, R., & Gandhi, V., & Jaiswal, A. K. (2023, February 6). How do you like your food brands global or local? Paper presented online at American Marketing Association Winter Academic Conference 2023, Nashville.
- 115. Soni, P., Atul, N., & Shukla, K. (2022, December 13-14). Investigating factors predicting school dropouts in the state of Karnataka, India. Paper presented at India Public Policy Network Conference, Ahmedabad.
- 116. Srivastava, P. & Jacob, J. (2022, December 19-21). Risk information normal markets and the COVID-19 pandemic period. Paper presented at 2022 India Finance Conference, Kolkata.
- 117. Srivastava, P., Jacob, J., & Pandey, A. (2022, July 11-13). A minimum buyback requirement in open market repurchases: Impact on the signalling role. Paper presented at 2022 FMA European Conference, Lyon.
- 118. Srivastava, P., Jacob, J., & Pandey, A. (2022, November 14-16). A minimum buyback requirement in open market repurchases: Impact on the signalling role. Paper presented at 2022 FMA Conference in the Middle East, Dubai.
- 119.Sud, K. (2022, April 6). Prejudiced Encounters: Exploring investor's bias in venture funding towards women entrepreneurs. Paper presented online at 2nd Early Career Researchers Conference - SIIB2022: Research in Turbulent Times, United Kingdom.
- 120. Sud, K. (2022, August 5-9). Explicating the moral component of moral forms of leadership An integrative review of servant, authentic and ethical leadership. Paper presented online 82nd Academy of Management Annual Meeting.
- 121.Sud, K., & Vohra, N. (2023, February 22-24). Investor's bias in venture funding towards women entrepreneurs A qualitative narrative enquiry using LIWC. Paper presented at 15th Biennial Conference on Entrepreneurship 2022, Ahmedabad.
- 122. Sud, K., & Vohra, N. (2022, December 15-18). Investor's bias in venture funding towards women entrepreneurs A qualitative narrative enquiry using LIWC. Paper presented at International Conference on People, Ecosystems & Emerging Trends in Entrepreneurship, Kashipur.
- 123. Tank, P. S. (2023, January 6-8). CSR is Business groups: Changing nature of legitimacy. Paper presented at Indian Academy of Management (INDAM) Conference, Mumbai.
- 124. Tripathy, A., Das, A., Nagarajan, H.K., Pandey, V. & Tagat, A. (2023, January 10-12). Financial inclusion, women's agency



- and household welfare in rural India. Paper presented at Asia Meeting of Econometric Society (South Central and Western Asia), Mumbai.
- 125. Tripathy, A., Dev, P., & Nagarajan, H. K. (2022, December 17-18). Jati Homophily in Rural India. Paper presented at Network Science in Management Conference, Ahmedabad.
- 126.Vohra, N., Sud, K., & Bhayana, C. (2023, January 6-8). Women on boards in India: Examining the extent of gender diversity and inclusion on Indian boards. Paper presented at Indian Academy of Management (INDAM) Conference, Mumbai.
- 127. Waychal, N., Sinha, A., & Laha, A.K. (2022, July 10-13). Forecasting time series of Probability Density Function. Paper presented at 42nd International Symposium on Forecasting, England.
- 128.Yu, B., Liu P., & Das, P. (2022, August 7). Clique Formation and Private Equity Real Estate Returns. Paper presented online at AREUEA International Conference, Tokyo.
- 129. Zala, D., & Deodhar, S. (2022, June 3-5). Effect of attention on prosocial lending: A natural experiment. Paper presented at 12th Conference on Excellence in Research and Education (CERE-2022), Indore.

Working Papers Registered during the period April 2022 - March 2023

SI. No.	WP No.	Title of the Working Paper	Author/s
1	2022-04-01	Mutation of the trademark doctrine: Analysing actionable use to reconcile brand identities with constitutional safeguards	M.P. Ram Mohan & Aditya Gupta
2	2022-05-01	Stigma, corporate insolvency, and law: International practices and lessons for India	M.P. Ram Mohan& Muskaan Wadhwa
3	2022-05-02	Bilevel optimization: Applications, models and solution approaches	Sachin Jayaswal & Ankur Sinha
4	2022-05-03	Gai Aadharit Unnati (GAU): Modernizing cow based economy through application of advanced technology	Gaurav Kumar Kedia, Amit Garg, Pradeep Kumar Mishra, Nishant Krishna & Aparajita Mishra
5	2022-06-01	Impact of COVID-19 disruptions on the supply chain: Insights from India	Apurva Shrey, Avi Dutt & Debjit Roy
6	2022-06-02	Exploring the role of IoT in worker safety and productivity	Tarini Goyal & Debjit Roy
7	2022-06-03	Towards an integrated framework for resolving ethical dilemmas	Manan Gandhi, Vishal Gupta
8	2022-06-04	Customized forecasting with adaptive ensemble generator	Nachiketas Waychal, Arnab Kumar Laha & Ankur Sinha
9	2022-07-01	Litigating Barbie: Trademark Infringement, Parady and Free Speech	M.P. Ram Mohan & Aditya Gupta
10	2022-07-02	Effects of Climatic Variations on Child Morbidity in Bundelkhand Region of India: A Panel Data Analysis	Vanita Singh, Vidhee Avashia, Manju Sharma Bhati & Amit Garg
11	2022-09-01	India's Progressive Environmental Case Law: A Worthy Roadmap for Global Climate Change Litigation	M.P. Ram Mohan, Els Reynaers Kini & Sriram Prasad
12	2022-09-02	Fishing in muddy waters: Mergers and acquisitions during uncertainty	Balagopal Gopalakrishnan, Joshy Jacob & Jagriti Srivastava
13	2022-09-03	Cyclically adjusted PE ratio (CAFÉ) and stock market characteristics in India	Joshy Jacob & Pradeep K.P.
14	2022-10-01	Arbitrage constraints and behaviour of volatility components: Evidence from a natural experiment	Pranjal Srivastava & Joshy Jacob
15	2022-10-02	Risk information - normal markets and the COVID-19 pandemic period	Pranjal Srivastava & Joshy Jacob
16	2022-11-01	Performance of quality factor in Indian Equity Market	Joshy Jacob, Pradeep K.P. & Jayanth R. Varma
17	2022-12-01	In Pursuit of Balance: Vicarious Liability Doctrine in the United Kingdom and India	M. P. Ram Mohan & Sai Muralidhar K.
18	2023-01-01	Taxing Intellectual Property Assets on a Cross-Border Transaction: Application of Mobilia Sequuntur Personam and the Case of India- Mauritius Tax treaty	M.P. Ram Mohan & Aditya Gupta
19	2023-02-01	Environmental Claims under Indian Insolvency Law: Concepts and Challenges	M. P. Ram Mohan& Sriram Prasad
20	2023-02-02	Neonatal Mortality Rate (NMR) in India: A study using one-way ANOVA and multiple linear regression (MLR)	Rohan Kar & Sourav Bikash Borah



APPENDIX J

CASES, RESEARCH, AND CONSULTING

Year	Cases Completed (Cumulative)	Research Projects Completed (Cumulative)	Consulting Projects Completed (Cumulative)
2013-14	3169	814	2823
2014-15	3210	889	3356
2015-16	3849	889	3438
2016-17	3891	894	3492
2017-18	3918	901	3528
2018-19	3977	909	3564
2019-20	4020	928	3591
2020-21	4091	956	3622
2021-22	4141	972	3671
2022-23	4184	992	3715



APPENDIX K

CASE CENTRE

CASES/TECHNICAL NOTES/TEACHING NOTES REGISTERED

Reg No	Registration Date	Туре	Title	Authors
RJMC0046	21-04-2022	Case	Ashok Kumar Pandey	Dongre, Ambrish
RJMC0046TN	21-04-2022	Teaching Note	Ashok Kumar Pandey: A Teaching Note	Dongre, Ambrish
JSW0001(A)	27-04-2022	Case	Swachh Bharat Mission or the Mission to Make India Clean: Addressing Open Defecation at Massive Scale (A)	lyer, Parameswaran Pandey, Ajay Vashisht, Mahima Smith Daniel W.
JSW0001(B)	27-04-2022	Case	Swachh Bharat Mission: Addressing Open Defecation at Massive Scale in Rural India (B)	lyer, Parameswaran Pandey, Ajay Vashisht, Mahima Smith Daniel W.
JSW0001(C)	27-04-2022	Case	Swachh Bharat Mission: Scaling up the Mission to Make Rural India Open Defecation Free (C)	lyer, Parameswaran Pandey, Ajay Vashisht, Mahima Smith Daniel W.
JSW0001(A) (B)©TN	27-04-2022	Teaching Note	Swachh Bharat Mission (A) (B) and ©: A Teaching Note	lyer, Parameswaran Pandey, Ajay Vashisht, Mahima Smith Daniel W.
PSG0144(A)	27-04-2022	Case	Development of Project Risk Management System for Progressive Metro Rail Corporation in the National Capital of Emerging Asian Economy (A)	Dutta, Goutam Sarkar, Debasis Viswanath, Ashna
PSG0144(A)TN	27-04-2022	Teaching Note	Development of Project Risk Management System for Progressive Metro Rail Corporation in the National Capital of Emerging Asian Economy (A): A Teaching Note	Dutta, Goutam Sarkar, Debasis Viswanath, Ashna
PSG0144(B)	27-04-2022	Case	Development of Project Risk Management System for Progressive Metro Rail Corporation in the National Capital of Emerging Asian Economy (B)	Dutta, Goutam Sarkar, Debasis
PSG0144(B)TN	27-04-2022	Teaching Note	Development of Project Risk Management System for Progressive Metro Rail Corporation in the National Capital of Emerging Asian Economy (B): A Teaching Note	Dutta, Goutam Sarkar, Debasis
F&A0570	09-05-2022	Case	Developing a Repeat Sales Index: Home Prices in San Diego, California	Das, Prashant Sah, Vivek
F&A0570TN	09-05-2022	Teaching Note	Developing a Repeat Sales Index: Home Prices in San Diego, California: A Teaching Note	Das, Prashant Sah, Vivek
CIIE0024	11-05-2022	Case	Santa Express	Thomas, Nobin Mehrotra, Sonia Vohra, Neharika Vatavwala, Sanket
CIIE0024TN	11-05-2022	Teaching Note	Santa Express: A Teaching Note	Thomas, Nobin Mehrotra, Sonia Vohra, Neharika Vatavwala, Sanket
STR0466	11-05-2022	Case	Jet Airways: Flying into the ground	Banga, Charu Kumar, Abhay Deodhar, Swanand
STR0466TN	11-05-2022	Teaching Note	Jet Airways: Flying into the ground: A Teaching Note	Banga, Charu Kumar, Abhay Deodhar, Swanand
MAR0525	27-05-2022	Case	Razorpay Software Pvt Ltd: Expanding into new territories with Razor-sharp tech focus	Sahay, Arvind Tiwari, Tara
MAR0525TN	27-05-2022	Teaching Note	Razorpay Software Pvt Ltd: Expanding into new territories with Razor-sharp tech focus: A Teaching Note	Sahay, Arvind Tiwari, Tara
OB0248	06-06-2022	Case	Arth Designbuild: Management during COVID-19 Crisis	Nerkar, Chinmay Mundhada, Ketan Murmu, Namrata Agrawal, Promila
OB0248TN	06-06-2022	Teaching Note	Arth Designbuild: Management during COVID-19 Crisis: A Teaching Note	Nerkar, Chinmay Mundhada, Ketan Murmu, Namrata Agrawal, Promila



HRM0247	08-06-2022	Case	NTPC, Tanda	Maheshwari, Sunil Kumar
HRM0247TN	08-06-2022	Teaching Note	NTPC, Tanda: A Teaching Note	Maheshwari, Sunil Kumar
Mar0527	08-06-2022	Case	Wagh Bakri Tea Lounge: Brewing a new Experience	Sahay, Arvind Tiwari, Tara
MAR0527TN	08-06-2022	Teaching Note	Wagh Bakri Tea Lounge: Brewing a new Experience: A Teaching Note	Sahay, Arvind Tiwari, Tara
MAR0526(A)	29-06-2022	Case	SUGAR Cosmetics: Employee Influencers and Channel Conflict (A)	Vijayalakshmi, Akshaya Mukherjee, Saral
MAR0526(B)	29-06-2022	Case	SUGAR Cosmetics: Employee Influencers and Channel Conflict (B)	Vijayalakshmi, Akshaya Mukherjee, Saral
MAR0526TN	29-06-2022	Teaching Note	SUGAR Cosmetics: Employee Influencers and Channel Conflict(A) (B): A Teaching Note	Vijayalakshmi, Akshaya Mukherjee, Saral
PROD0331EX	07-07-2022	Exercise	Anugnyaa Agricultural Association	Sankaranarayanan, Sriram
PROD0331TN	07-07-2022	Teaching Note	Anugnyaa Agricultural Association: A Teaching Note	Sankaranarayanan, Sriram
HRM0252	14-07-2022	Case	Aravind Eye Hospitals in Chennai: Delivering Compassionate Care in Pandemic Times	Mukherjee, Saral Chandwani, Rajesh
HRM0252TN	14-07-2022	Teaching Note	Aravind Eye Hospitals in Chennai: Delivering Compassionate Care in Pandemic Times	Chandwani, Rajesh Mukherjee, Saral
F&A0571	15-07-2022	Case	Essar Steel India Limited: Managing and Turning Around a Distressed Firm in Insolvency	Agarwalla, Sobhesh Pandey, Ajay Birmiwal, Nupur Srivastava, Shreyas
F&A0571TN	15-07-2022	Teaching Note	Essar Steel India Limited: Managing and Turning Around a Distressed Firm in Insolvency: A Teaching Note	Agarwalla, Sobhesh Pandey, Ajay
Mar0522	02-08-2022	Case	Rupeek Fintech: Monitizing Gold, the Smart Way	Sahay, Arvind Joshi, Varuna Chainani, Renisha Nambiath, Sudheesh
MAR0522TN	02-08-2022	Teaching Note	Rupeek Fintech: Monitizing Gold, the Smart Way: A Teaching Note	Sahay, Arvind Joshi, Varuna Chainani, Renisha Nambiath, Sudheesh
MAR0528	14-09-2022	Case	What's in a name? That we call fair by any other name will it sell as well?	Bakshi, Abhinav Vijayalakshmi, Akshaya
MAR0528TN	14-09-2022	Teaching Note	What's in a name? That we call fair by any other name will it sell as well?: A Teaching Note	Bakshi, Abhinav Vijayalakshmi, Akshaya
PSG0142	11-10-2022	Case	Should Indian Railways Reform, Collaborate and Perform with Startups?	Maurya, Divakar Singh, Gurpreet Patil, Anand Jain, Atishaya Narayanaswami, Sundaravalli
PSG0142TN	11-10-2022	Teaching Note	Should Indian Railways Reform, Collaborate and Perform with Startups?: A Teaching Note	Maurya, Divakar Singh, Gurpreet Patil, Anand Jain, Atishaya Narayanaswami, Sundaravalli
STR0471	13-10-2022	Case	ReNew Power: Building Scale in the Indian RE Sector	Sobhesh Kumar Agarwalla Pandey, Ajay
STR0471TN	13-10-2022	Teaching Note	ReNew Power: Building Scale in the Indian RE Sector. A Teaching Note	Jena, Sanjay Kumar Sobhesh Kumar Agarwalla Pandey, Ajay
CMHS0047	19-10-2022	Case	Mission of Serving the Poor. SEWA Rural	Pingali, Viswanath Moses, Aditya Christopher Sarin, Ankur



CMHS0047TN	19-10-2022	Teaching Note	Mission of Serving the Poor. SEWA Rural: A Teaching Note	Pingali, Viswanath Moses, Aditya Christopher Sarin, Ankur
F&A0567	02-11-2022	Case	Chateau de Montana: Applying Data Analytics to Simulate Room Price of a Repositioned Hotel	Das, Prashant
F&A0567TN	02-11-2022	Teaching Note	Chateau de Montana: Applying Data Analytics to Simulate Room Price of a Repositioned Hotel: A Teaching Note	Das, Prashant
ADCLOD0002	07-11-2022	Case	Mysore Saree Udyog: Establishing a culture of professionalism in family business	Kumar, Manoj (Supervised by Prof. Amit Karna)
ADCLOD0002TN	07-11-2022	Teaching Note	Mysore Saree Udyog: Establishing a culture of professionalism in family business: A Teaching Note	Kumar, Manoj (Supervised by Prof. Amit Karna)
STR0468	11-11-2022	Case	ETG: Connecting Africa to the World	Karna, Amit Tiwari, Aarushi
STR0468TN	11-11-2022	Teaching Note	ETG: Connecting Africa to the World: A Teaching Note	Karna, Amit Shah, Disha
F&A0569	16-11-2022	Case	It's a Residence; It's a Hotel: It is ResiTel!	Das, Prashant Gupta, Ashish
F&A0569TN	16-11-2022	Teaching Note	It's a Residence; It's a Hotel: It is ResiTel! : A Teaching Note	Das, Prashant Gupta, Ashish
STR0467	22-11-2022	Case	A Digital Transformation Journey of Luminous India Ltd	Verma, Sanjay
STR0467TN	22-11-2022	Teaching Note	A Digital Transformation Journey of Luminous India Ltd: A Teaching Note	Verma, Sanjay
COMM0029	09-12-2022	Case	#BaghjanBurns: Crisis at Oil India Ltd	Kaul, Asha Chaudhri, Vidhi
COMM0029TN	09-12-2022	Teaching Note	#BaghjanBurns: Crisis at Oil India Ltd: A Teaching Note	Kaul, Asha Chaudhri, Vidhi
CMA0824	16-12-2022	Case	Sahyadri Farms: A 21st Century Farmer's Enterprise	Vemireddy Vidya Deb Shrey Yadav Shweta Choudhary Anjali
CMA0824TN	16-12-2022	Teaching Note	Sahyadri Farms: A 21st Century Farmer's Enterprise: A Teaching Note	Vemireddy Vidya Deb Shrey Yadav Shweta Choudhary Anjali
PROD0332	20-12-2022	Case	Jarsh Safety's Air-Conditioned Helmets: Opportunities for Productivity Enhancement	Narayanaswami, Sundaravalli N, Ravichandran
PROD0332TN	20-12-2022	Teaching Note	Jarsh Safety's Air-Conditioned Helmets: Opportunities for Productivity Enhancement: A Teaching Note	Narayanaswami, Sundaravalli N, Ravichandran
MAR0530	30-12-2022	Case	Schematic Software Company: Accelerating Growth	Jena, Sanjay Kumar Borah, Sourav Bikash G, Pratheebha
MAR0530TN	30-12-2022	Teaching Note	Schematic Software Company: Accelerating Growth: A Teaching Note	Jena, Sanjay Kumar Borah, Sourav Bikash G, Pratheebha
STR0472	03-01-2023	Case	Contractual Termination Conundrum: The Sudden Insolvency of Phones 4U Limited	Pathak, Akhileshwar
STR0472TN	03-01-2023	Teaching Note	Contractual Termination Conundrum: The Sudden Insolvency of Phones 4U Limited: A Teaching Note	Pathak, Akhileshwar



MAR0529	18-01-2023	Case	Dice Toy Labs: How to get a six in every roll?	Roy, Subhadip Sharma, Pretty
MAR0529TN	18-01-2023	Teaching Note	Dice Toy Labs: How to get a six in every roll?: A Teaching Note	Roy, Subhadip Sharma, Pretty
HRM0255TEC	19-01-2023	Technical Note	Alfred Adler. Individual Psychology	Agarwal, Promila
HRM0241(B) _earlier HRM0257	02-02-2023	Case	The Amara Raja Group (B): Transforming The HR Function for Vision 2025 and Beyond	Varkkey, Biju Shaik, Farheen Fathima
HRM0241(B)TN	02-02-2023	Teaching Note	The Amara Raja Group (B): Transforming The HR Function for Vision 2025 and Beyond: A Teaching Note	Varkkey, Biju Shaik, Farheen Fathima
F&A0568	07-02-2023	Case	Hotel Rhythm Lonavala: Financial Feasibility of Commercial Real Estate	Das, Prashant Gupta, Ashish
F&A0568TN	07-02-2023	Teaching Note	Hotel Rhythm Lonavala: Financial Feasibility of Commercial Real Estate: A Teaching Note	Das, Prashant Gupta, Ashish
HRM0258	22-03-2023	Case	EPL: Shaping the Future of Cricket in Nepal	Hassan, Yusuf Pandey, Jatin Varkkey, Biju
HRM0258TN	22-03-2023	Teaching Note	EPL: Shaping the Future of Cricket in Nepal: A Teaching Note	Hassan, Yusuf Pandey, Jatin Varkkey, Biju
OB0246(A)	29-03-2023	Case	Tata vs Mistry: Struggle for Succession and Governance (A)	Gupta, Vishal Gupta, Deepali
OB0246(B)	29-03-2023	Case	Tata vs Mistry: Struggle for Succession and Governance(B)	Gupta, Vishal Gupta, Deepali
OB0246(C)	29-03-2023	Case	Tata vs Mistry: Struggle for Succession and Governance(C)	Gupta, Vishal Gupta, Deepali
OB0246(D)	29-03-2023	Case	Tata vs Mistry: Struggle for Succession and Governance(D)	Gupta, Vishal Gupta, Deepali
OB0246TN	29-03-2023	Teaching Note	Tata vs Mistry: Struggle for Succession and Governance (A), (B), and ©: A Teaching Note	Gupta, Vishal Gupta, Deepali
PROD0333	30-03-2023	Case	MyGate: Balancing a Multisided Platform for Gated Communities	Mukherjee, Saral Meghrajani, Indra
PROD0333TN	30-03-2023	Teaching Note	MyGate: Balancing a Multisided Platform for Gated Communities: A Teaching Note	Mukherjee, Saral Meghrajani, Indra

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Institution	No. of Copies	Year-on-Year % Growth
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05	Emerald Publishing Ltd. (Library Subscription Model)	September 02, 2019	300	300	NA



APPENDIX L

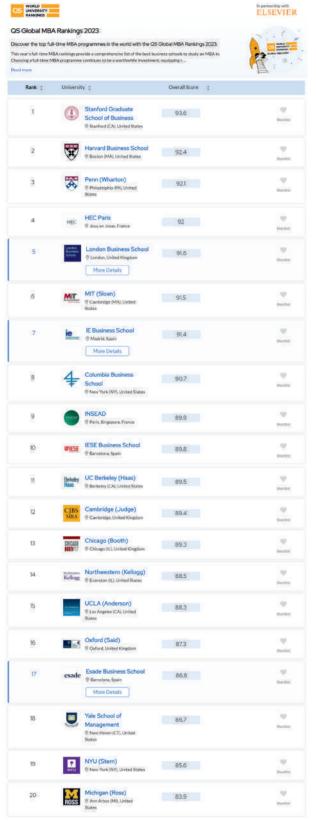
INTERNATIONAL RANKINGS: FT GLOBAL MBA RANKINGS 2023

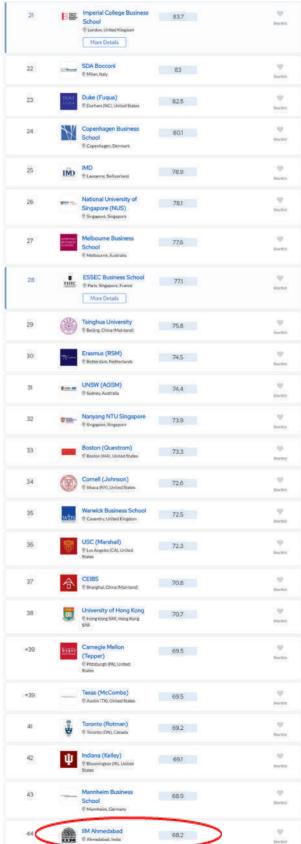
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			ol rankii					р		25	National University of Singapore Business School III	Singapore	161,506	62	0
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				x Location, by primary	Weighted salary	X Alumni network	X Carbon footprint	B		31	Washington University: Olin	us	362.694	75	77
D .	Compare #	1	Name c Columbia Business School	campus : US	(US\$) a 226,359	rank :	rank :	Д		32	International Institute for Management	Switzerland	17U16	7	77
1		2	Inseed III IESE Business	France/Singapore Spain	198,363	22 8	53	Д		32	Georgetown University:	us	185.936	38:	ВQ
		4	School III Harvard Business School	us	235,019	26	14	Д		32	McDonough University of Washington Michael G.	us	170,234	(42)	77
			Stanford Graduate School of Business	us	248,669	38	53	Д		35	University of North Carolina: Kenan-Flagler	US	159,415	.31	40
			SDA Bocconi School of Management	Raly	192,815	46	1	Д		36	Emory University: Gozzuete	US	170,320	191	53
		7	University of California at Berkeley: Haas	us	213,321	36		Д		37	Imperial College Business School	UK	15U43	79	40
		8	Cornell University: Johnson Northwestern	US	193,293 209,337	9.	53	R		38	Nenyeng Business School, NTU	Singapore	150,145	or	36
			University, Kellogg School of					р		39	Inclan School of Business	India	161.331	u	80
		10	Management Yele School of Management	us	196,659	ži	32	D		(40)	University of Floride	US	155,921	(2)	20
		Ħ	MIT) Sloan	us	207300	25	14	Д		41	Warrington HKU Business	Hong Kong	132,496	41	71
1		#1	Duke University's Fugue School of Business	us	196,754	48	1	Д		42	School HKUST Business School	Hong Kong	155,211	90	53
		n	University of Chicago: Booth	us	218,068	24	77	Д		43	Michigan State University: Broad	US	143,697	82	53
		14	UCLA Anderson School of Management	us	192,75ë	16	ė	Д		44	Vanderbilt University: Owen	us	165.894	13	53
18		15	Dermouth College: Tuck	US	201,481	K)	(37)	п		(45)	University of Rochesten	US	160,913	49	89
1		16	London Business School EX	UK	162.254	39	29.				Simon Business School				
		17	HEC Paris 18	France	172,393	20	53	П		46	Alliance Manchester Business	UK	139,428	63	38
		67	University of Virginia: Darden III	us	191360	90	V.4	р		47	School E	France	130,039	36	17
		19	New York University: Stem 🖼 🏂	us	198,024	37	10	Д		48	Business School Fudan	China	138,087	.64	53
		20 21	Cebs	China	177,132	69	75				University School of Management				
		**	University of Southern California: Marshall	1000	400	"	٠	p		49	Carnegie Mellon: Tepper	us	176,091	48	77
		22	IE Business School III	Spein	365,391	34	1	D	Ц	50	University of Texas at Austin	US	172,879	23	77
		23	Shanghai University of Finance and Economics College of	China	181,274	0	89	n		51	McCombs Indian Institute of Management	India	186,420	20:	n

	R		23	University of Cambridge: Judge	UK	173,775	(43)	52
	Д		25	National University of Singapore Business School EE	Singapore	161,506	62	17
	П		26	University of Michigani Ross	US	186,829	17	40
	Д		27	ESCP Business School III	France/Italy/Spain/UK/Germany	130,888	60	W
	р		28	University of Oxford-Said	OK	164,874	30	32
	П		29	Rice University: Jones	US	183,332	68	17
	п		30	Esade Business School III	Spain	157,209	17	51
	П		21	Washington University: Olin	us	162.694	75	77
	Д		32	IMD — International Institute for Management Development	Switzerland	171/16	7	77
	Д		32	Georgetown University: McDonough	us	185,936	38	BO
	Д		32	University of Washington Michael G. Foster	us	170,234	(42)	77
	Д		35	University of North Carolina Kenan-Flagler	US	159,415	31	40
	Д		36	Emory University: Goizuete	US	170,320	19	53
	р		37	Imperial College Business School ES #	uk	151143	70	40
	Д		38	Nenyang Business School, NTU Singapore	Singapore	150,145	OL.	36
	р		39	Indian School of Business	India	161.331	12	80
	D		(40	University of Floride Warrington	US	135,921	1	20
	Д		41	HKU Business School	Heng Kong	132,496	41	71
	П		42	HKUST Business School	Hong Kong	155,211	90	53
	Д		43	Michigan State University: Broad 🔣	US	143,697	52	53
	р		44	Vanderbilt University: Owen	us	165,894	Ti .	53
	Д		45	University of Rochester: Simon Business School	us	160,913	49.	89
	Д		46	Allience Manchester Business School Es	UK	139,428	63	38
	р		47	Edhec Business School	France	130,039	36	17
	D		48	Fudan University School of Management	China	138,067	64	53
	Д		49	Carnegie Mellon Tepper	us	176,091	48	27
	П		50	University of Texas at Austin McCombs	US	172,879	23	π
-	n	П	51	Indian Institute of	India	386,420	28	n
-	_			Management Ahmedabad				



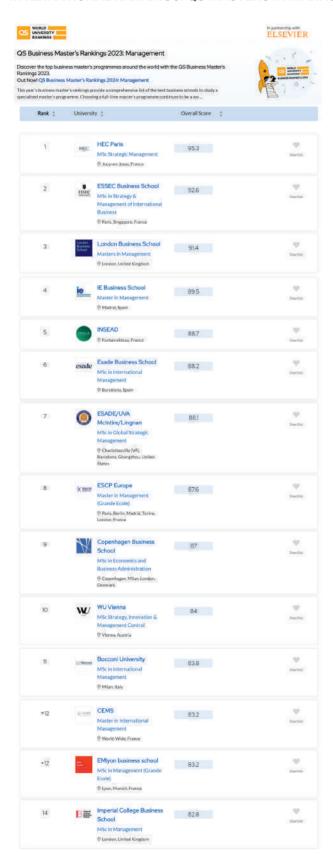
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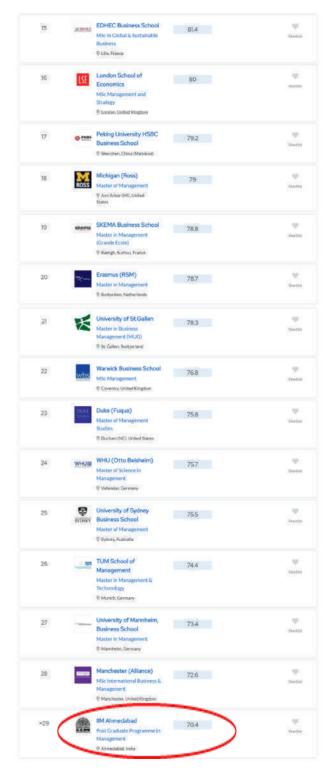






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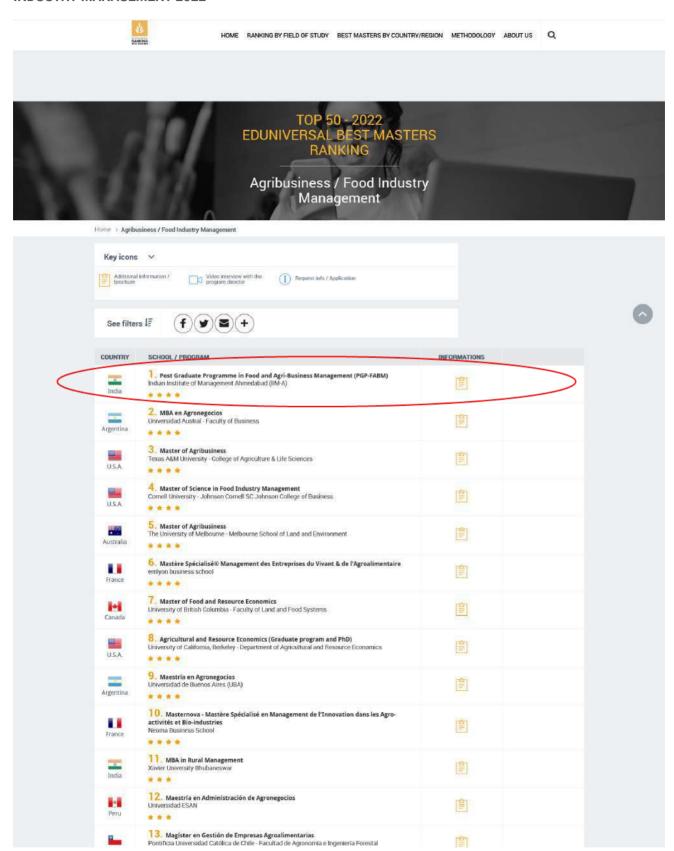


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1	Business School	Country	Rank	Business School Georgetown University - Robert Emmett McDonough School	Country
1	Harvard Business School	United States	51	of Business	United States
2	University of Pennsylvania - Wharton School	United States	52	ESSEC Business School	France, Singapo
3	Northwestern University - Kellogg School of Management	United States	53	Southern Methodist University - Cox School of Business	United States
4	Columbia Business School	United States	54	Nanyang Technological University - Nanyang Business School	Singapore
5	Massachusetts Institute of Technology - MIT Sloan School of Management	United States	55	University of Wisconsin-Madison - Wisconsin School of Business	United States
6	Duke University - Fuqua School of Business	United States	56	EADA Business School Barcelona	Spain
7	HEC Paris Business School	France	57	University of Maryland - Robert H Smith School of Business	United States
8	Stanford University - Graduate School of Business	United States	58	Brigham Young University - Marriott School of Business	United States
9	University of Chicago - Booth School of Business	United States	59	University of California at Irvine - Paul Merage School of Business	United States
10	University of Michigan - Stephen M. Ross School of Business	United States	60	Boston University - Questrom School of Business	United States
11	Dartmouth College - Tuck School of Business	United States	61	Macquarie Business School	Australia
12	University of California at Berkeley - Haas School of Business	United States	62	Texas A&M University - Mays Business School	United States
13	SDA Bocconi - School of Management	Italy	63	National University of Singapore - The NUS Business School	Singapore
14	University of Virginia - Darden School of Business	United States	64	George Washington University - School of Business	United States
15	New York University - Leonard N Stern School of Business	United States	65	University of New South Wales - Australian Graduate School of Management (AGSM)	Australia
16	IESE Business School	Spain	66	Texas Christian University - Neeley School of Business	United States
17	Yale School of Management	United States	67	Durham University - Durham University Business School	United Kingdom
18	EDHEC Business School	France	68	City University - Bayes Business School (formerly Cass)	United Kingdom
19	Washington University in St Louis - Olin Business School	United States	69	University of Nottingham - Nottingham University Business School	United Kingdom
20	UCLA - UCLA Anderson School of Management	United States	70	University of Tennessee, Knoxville - Haslam College of Business	United States
21	University of Florida - Warrington College of Business	United States	71	Western University - Ivey Business School	Canada
22	Cornell University - Samuel Curtis Johnson Graduate School of Management	United States	72	Sun Yat-sen University - Sun Yat-sen Business School	China
23	Georgia Institute of Technology - Scheller College of Business	United States	73	University of Exeter - University of Exeter Business School	United Kingdom
24	University of Texas at Austin - McCombs School of Business	United States	74	European School of Management and Technology - ESMT Berlin	Germany
25	University of Mannheim - Mannheim Business School	Germany	75	Indian School of Business	India
26	University of Washington - Foster School of Business	United States	76	Leeds University Business School	United Kingdom
27	Indiana University - Kelley School of Business	United States	77	Tilburg University - TIAS School for Business and Society	Netherlands
28	University of Warwick - Warwick Business School	United Kingdom	78	North Carolina State University - Poole College of Management	United States
29	ESADE Business School	Spain	79	University of Edinburgh Business School	United Kingdom
30	EMLYON - EMLYON Business School	France	80	Queen's University - Smith School of Business	Canada
31	University of Minnesota - Carlson School of Management	United States	81	University of California at Davis - Graduate School of Management	United States
32	Rice University - Jesse H Jones Graduate School of Business	United States	82	University College Dublin - Michael Smurfit Graduate School of Business	Ireland
33	University of Southern California - Marshall School of Business	United States	83	WHU - Otto Beisheim School of Management	Germany
34	The Ohio State University - Fisher College of Business	United States	84	HHL Leipzig Graduate School of Management	Germany
35	Emory University - Goizueta Business School	United States	85	McGill University - Desautels Faculty of Management	Canada
36	University of Georgia - Terry College of Business	United States	86	University of St.Gallen	Switzerland
37	Hult International Business School	United States	87	University of Glasgow - Adam Smith Business School	United Kingdom
38	Vanderbilt University - Owen Graduate School of Management	United States	88	Rutgers Business School	United States
39	University of North Carolina at Chapel Hill - Kenan-Flagler Business School	United States	89	Lancaster University - Lancaster University Management School	United Kingdom
40	York University - Schulich School of Business	Canada	90	Grenoble Ecole de Management	France
41	Pennsylvania State University - Smeal College of Business	United States	91	Copenhagen Business School	Denmark
42	IMD - International Institute for Management Development	Switzerland	92	Concordia University - John Molson School of Business	Canada
43	University of Hong Kong - HKU Business School	Hong Kong	93	Cranfield School of Management	United Kingdom
44	University of Rochester - Simon Business School	United States	94	Fordham University - Gabelli School of Business	United States
45	Arizona State University - W. P. Carey School of Business	United States	95	Audencia Business School	France
46	University of Notre Dame - Mendoza College of Business	United States	96	University of Strathclyde - Strathclyde Business School	United Kingdom
47	University of Pittsburgh - Katz Graduate School of Business	United States	97	University of Houston - C. T. Bauer College of Business	United States
48	Michigan State University - Eli Broad College of Business	United States	98	University of Birmingham - Birmingham Business School	United Kingdom
49	The University of Queensland Business School	Australia	99	Indian Institute of Management Ahmedabad	India
50	International University of Monaco		100	Trinity College Dublin - School of Business	Ireland



INTERNATIONAL RANKINGS: EDUNIVERSAL BEST MASTER'S RANKING IN AGRIBUSINESS/ FOOD **INDUSTRY MANAGEMENT 2022**





INTERNATIONAL RANKINGS: FINANCIAL TIMES EXECUTIVE EDUCATION RANKING 2022 (COMBINED RANK)

Rank :	School :	Country :	Open Rank 3	Custom Rank :
1	HEC Paris	France/Qatar	1	1
2	lese Business School	Spain/US/Germany/Brazil	3	3
3	IMD Business School	Switzerland	2	7
4	Esade Business School	Spain	4	8
5	London Business School	UK/UAE	7	9
6	Essec Business School	France	12	5
7	SDA Bocconi School of Management	Italy	13	4
8	University of Michigan: Ross	US	8	14
9	Fundação Dom Cabral	Brazil	9	11
10	Edhec Business School	France/UK/Singapore	15	6
11	ESMT Berlin	Germany	14	10
12:	ESCP Business School	France/UK/Germany/Spain/Italy/Poland	19	12
13	Western University: Ivey	Canada/Hong Kong	5	26
14	Ceibs	China/Switzerland/Ghana	29	15
15	Stockholm School of Economics	Sweden/Latvia/Russia	10	25
16	Ipade Business School	Mexico	30	16
17	University of St Gallen	Switzerland	10	27
18	Incae Business School	Costa Rica	21	20
19	Henley Business School	UK/South Africa/Denmark/Finland/Germany	18	28
20	Hult EF Corporate	UK	22	24

21	EMLyon Business School	France/China/Morocco/India	41	16
22	Nova School of Business and Economics	Portugal	20	29
23	Vlerick Business School	Belgium	26	23
24	Shanghai Jiao Tong University: Antai	China	28	22
25	University of Cambridge: Judge	UK	24	32
26	Moscow School of Management Skolkovo	Russia	40	21
27	Católica Lisbon School of Business and Economics	Portugal	44	19
28	WHU – Otto Beisheim School of Management	Germany	15	57
29	AGSM at UNSW Business School	Australia	34	37
30	Zhejiang University School of Management	China	32	39
31	IAE Business School	Argentina	38	33
32	York University: Schulich	Canada	35	40
33	Eada Business School Barcelona	Spain	25	55
34	Aalto University	Finland/Singapore	46	35
35=	NHH Norwegian School of Economics	Norway	26	65
35=	Rotterdam School of Management, Erasmus University	Netherlands	39	54
37	Warwick Business School	ик	51	34
38	Kedge Business School	France	45	52
39	Indian Institute of Management Ahmedabad	India/Dubai	47	50



INTERNATIONAL RANKINGS: FINANCIAL TIMES EXECUTIVE EDUCATION RANKING 2022 (OPEN RANK)

	22 2022	65	SCHOOLS	YEAR 2022 ~
# a	Name :	× Course design :	× Quality of participants :	× : Location :
1	HEC Paris Es	3	1	France/Qatar
2	IMD — International Institute for Management Development	20	2)	Switzerland
3	IESE Business School	60	4	Spain/US/Germany/Brazil
ia.	Esade Business School	4	10	Spain
5	Western University: Ivey	7	17	Canada/Hong Kong
ó	UCLA Anderson School of Management	ti.	税	US
7	London Business School	12	3	UK/UAE
8	University of Michigan: Ross	8	12	us
9	Fundação Dom Cabral	9	32	Brazil
10	University of St Gallen	10	25	Switzerland
10	Stockholm School of Economics	n	22	Sweden/Latvia/Russia
12	Essec Business School	21	6	France
13	SDA Bocconi School of Management	16	18	Italy
14	ESMT Berlin	17.	8	Germany
15	WHU - Otto Beisheim School of Management	5	30	Germany
15	Edhec Business School	20	11	France/Singapore/UK
17	IE Business School	14	5	Spain
18	Henley Business School	15	24	UK/South Africa/Denmark/Finland/Germany
19	ESCP Business School	19	15	France/UK/Germany/Spain/Italy/Poland
20	Nova School of Business and Economics	28	28	Portugal
21	Incae Business School	41	0	Costa Rica
22	Huit EF Corporate Education	26	13	UK
22	Kaist College of Business	18	19	South Korea

					NKING 2022 (OP
	25	Eada Business School Barcelona	24	50	Spain
	26	Vierick Business School III	27	37	Belgium
	26	NHH Norwegian School of Economics	13	55	Norway
	28	Shanghai Jiso Tong University: Antai	25	26	Chine
	29	Ceibs	32	31	China/Switzerland/Ghana
	30	Ipade Business School	23	40	Mexico
	31	University College Dublin: Smurfit	30	41	Ireland
	32	Zhejiang University School of Management	38	16	Chine
	33	Nyenrode Business Universiteit	34	47	Netherlands
	34	AGSM at UNSW Business School	31	39	Australia
	35	Cranfield School of Management	29	29	UK
	35	York University: Schulich	35	21	Canada
	35	Universidad de los Andes School of Management	42	35	Colombia
1	38	IAE Business School	48	51	Argentina
	39	Rotterdam School of Management, Erasmus University	36	23	Netherlands
	40	Moscow School of Management Skalkovo	50	36	Russia
	41	EMLyon Business School	40	33	France/China/Morocco/India
	41	Audencia 🔣	43	34	France
	43	Rutgers Business School	33	44	US/Singapore
	44	Catolica Lisbon School of Business and Economics	44	46	Portugal
	45	Kedge Business School	57	27	France
	46	Aalto	52	53	Finland/Singapore
	47	Indian Institute of Management	46	49	India/UAE
	-	Ahmedabad			



INTERNATIONAL RANKINGS: FINANCIAL TIMES EXECUTIVE EDUCATION RANKING 2022 (CUSTOM RANK)

	LISHED 22 2022	TOTA 70	L SCHOOLS	YEAR 2022	•
# 0	Name :	× Value for money :	× Programme design c	X Teaching methods & materials	× c Location c
T.	HEC Paris E	3	2	1)	France/Qatar
2	Duke Corporate Education	3	*	2	US/UK/South Africa/Singapore
3	IESE Business School	15	12	ŧ.	Spain/US/Germany/Brazil
4	SDA Bocconi School of Management	4	0	6	Italy
5	Essec Business School	2	3	3	France
	Edhec Business School	5	5	*	France/UK/Singapore
*	IMD — International Institute for Management Development	-17:	15	#:	Switzerland
8	Esade Business School E	12	14	14	Spain
9	London Business School III	16	13	11	UK/UAE
10	ESMT Berlin	В	7	7	Germany
п	Fundação Dom Cabral	6	8	5	Brazil
12	ESCP Business School EX	13	17	12	France/UK/Germany/Spain/Italy/
13	University of North Carolina: Kenan- Flagler	10	9	10	us
14	University of Michigan Ross	7	4	17	US
15	Ceibs	q	16	13	China/Switzerland/Ghana
16	EMLyon Business School	18	Ħ	16	France/China/Morocco/India
16	Ipade Business School	11	10	15	Mexico
16	University of Tennessee Hasiam College of Business	14	18	15	us
19	Carolica Lisbon School of Business and Economics	20	21	19	Portugel
20	Incae Business School	29	26	23	Costa Rica
21	Moscow School of Management Skolkovo	21	20	22	Russia
22	Shanghai Jiao Tong University Antal	19	19	20	China
23	Vlerick Business School 🖼	26	22	21	Belgium
24	Hult EF Corporate Education	45	24	35	UK

		Ο Λ Ι	10111	LAINIX	1110 2022 (01
25	Stockholm School of Economics	27	30	27	Sweden/Latvia/Russia
26	Western University: Evey	n	29	33	Canada/Hong Kong
27	University of St Gallen	42	23	26	Switzerland
28	Henley Business School	31	32	29	UK/South Africa/Denmark/Finland/Germany
29	Nova School of Business and Economics	38	25	24	Portugal
30	Mismi Herbert Business School	23	28	25	US
31	Skema Business School	44	45	31	France/Brazil/China/South Africa/
32	University of Cambridge: Judge	41	41	40))	UK
33	IAE Business School	33	34	30	Argentine
34	Warwick Business School E	28	40	38	UK
35	Aelto University	32	31	28	Finland/Singapore
36	Xiamen University School of Management	22	27	34	China
37	AGSM at UNSW Business School	35	46	44	Australia
38	Indian School of Business	24	35	37.	India
39	Zhejiang University School of Management	34	450	36	Chins
40	York University: Schulich	36	33	32	Canada
41	Mannheim Business School E	54	.51	43	Germany
42	Sebenci Business School	43	38	42	Turkey
43	Indian Institute of Management Bangalore	30	42	39	India
44	UCT Graduate School of Business	53	37	46	South Africa
44	Koç University Graduate School of Business	25	53	64	Turkey
46	ISEG – Lisbon School of Economics and Management	46	<i>ब</i> र	45	Portugal
47	University of Texas at Austin: McCombs	47	48	53	Sus
48	University of Porto – FEP I PBS	50	36	47	Portugel
49	Fundação Getulio	39	39	50	Brazil
	PGV EAESP			-	
50	Indian Institute of Management Ahmedabad	40	53	51	India/UAE



APPENDIX M EXECUTIVE EDUCATION PROGRAMMES

DISTRIBUTION OF PARTICIPANTS

Distribution of Participants					
Drogrammaa	No. of Drogrammas	No. of P	articipants		Total
Programmes	No. of Programmes	Public / Government Sector	Private Sector	Foreign	IUlai
General Management Programme	4	39	91	42	172
New Programme Offered	12	66	196	10	272
Regular-Repeat Programme	43	259	964	69	1292
Total	59	364	1251	121	1736

GENERAL MANAGEMENT PROGRAMMES

General Management Programmes					
Programmes	No. of I	Total			
riogiallilles	Public / Government Sector	Private Sector	Foreign	IOtal	
3TP. Emerging Leaders' Programme Sept. 04 - Oct. 01, 2022	18	24	0	42	
3TP. Senior Leaders' Programme June. 12 - July 02, 2022	9	31	1	41	
3TP. Senior Leaders' Programme January 08 - 28, 2023	12	36	4	52	
20th General Management Programme - Dubai February 2022 - August, 2022	0	0	37	37	
Total	39	91	42	172	

NEW PROGRAMMES OFFERED

New Programmes Offered					
D	No. of Participants				
Programmes	Public / Government Sector	Private Sector	Foreign	Total	
Communications					
Unpacking the Storytelling Toolkit for Leaders January 23 - 25, 2023	0	26	1	27	
Information Systems					
Becoming An Effective CIO July 18 - 23, 2022	5	11	1	17	
Digital Transformation: Strategies and Business Models November 28 - December 02, 2022	8	22	1	31	
JSW-SPP					
Doing Business with Government July 11 - 15, 2022	7	27	0	34	
Marketing					
Applications of Behavioral Science in Management - The CXO Playbook April 27 - 29, 2022	0	9	0	9	



Building and Managing Brands in the Present Era January 16 - 20, 2023	1	12	3	16
Influencer Marketing: Understanding The Art and Science (Online) July 16 - August 14, 2022	0	14	0	14
Organizational Behaviour				
Managing the "Self" in Organisations: Towards Personal Transformation and Growth October 17 - 20, 2022	1	27	1	29
Human Resources Management				
Effective Management of Service Sector Firms (Online) June 25 - July 17, 2022	0	14	2	16
Psychology of Strategic Leadership: Young Women Leadership March 13 - 16, 2023	0	29	0	29
Public Systems Group				
Administrative Leadership and Good Governance July 13 - 15, 2022	16	3	1	20
PPP Frameworks for Infrastructure Development November 28 - December 02, 2022	28	2	0	30
Total	66	196	10	272



REGULAR/REPEAT PROGRAMMES

Regular/Repeat F	Programmes			
	No. of Par	ticipants		
Programmes	Public / Government Sector	Private Sector	Foreign	Total
Business Policy				
Contract Management (Online) September 03 - October 02, 2022	7	12	2	21
Creating Entrepreneurial Organisations March 01 - 04, 2023	0	29	1	30
Design Thinking December 12 - 15, 2022	9	31	3	43
Innovation, Corporate Strategy and Competitive Performance November 21 – 26, 2022	18	18	1	37
Organisational Leadership for 21st Century December 13 - 16, 2022	12	25	0	37
Strategies for Growth January 03 - 07, 2023	3	46	0	49
Strategy Implementation July 18 - 20, 2021	0	30	1	31
Young Entrepreneurs Programme Module I - September 5 - 10, 2022 Module II - January 9 - 14, 2023	0	33	1	34
Transformational Leadership August 22 - 26, 2022	3	47	2	52
Centre for Innovation Incubation and Entrepreneurship				
Creative and Cultural Business Programme Module 1: April 11 - 16, 2022 Module 2: June 20 - 25, 2022 Module 3: October 12 - 14, 2022	0	29	0	29
Centre for Management of Health Services				
Hospital Management June 13 - 18, 2022	3	20	2	25
Communications				
Communicating Corporate Reputation November 14 - 17, 2022	9	11	0	20
The Winning Edge: Communication Strategies for Leaders February 27 - March 03, 2022	10	21	3	34
Finance and Accounting				
Developing Commercial and Financial Skills for Strategic Business Decisions November 28 - December 02, 2022	9	14	3	26
Financial Analysis of Business January 19 - 21, 2022	8	13	2	23
Investment Decisions and Behavioural Finance December 12 - 14, 2022	12	20	0	32
Mergers, Acquisitions and Restructuring February 13 - 18, 2023	0	24	0	24
Strategic Cost Management November 14 - 18, 2022	12	24	1	37
Information Systems				
Big Data Analytics July 18 - 23, 2022	13	18	0	31
Effective Data Visualization for the Data-Driven Organisation December 19 - 22, 2022	9	12	1	22
Marketing				
B2B Marketing February 06 - 11, 2023	0	20	0	20
Customer Based Business Strategy January 09 - 11, 2023	1	37	0	38
Enhancing Sales Force Performance February 06 - 10, 2023	0	31	2	33



Fintech: Business Models, Marketing, Strategy and Tactics February 13 - 17, 2023	1	12	8	21
Strategies for Winning in International Markets July 11 - 15, 2022	2	21	2	25
Marketing Tools for Digital Media and Platforms September 19 - 23, 2022	1	19	1	21
Neuroscience in Marketing December 05 - 07, 2022	0	14	2	16
Pricing for Profit August 16 - 20, 2022	1	20	1	22
Organizational Behaviour				
Interpersonal Effectiveness and Team Building January 09 - 12, 2023	20	28	4	52
Human Resources Management				
Advanced Human Resource Management December 05 - 10, 2022	13	8	0	21
HR Analytics August 22 - 24, 2022	17	9	1	27
HR Auditing-Preparing the Ground for Strategic HRM February 02 - 04, 2023	7	18	0	25
Leading Digital Transformation October 10 - 14, 2022	8	20	2	30
Managerial Effectiveness January 30 - February 04, 2023	16	30	1	47
Strategic Human Resource Management September 19 - 24, 2023	3	21	2	26
Understanding Bhagavad Gita: A Journey towards Leadership Excellence (Online) May 09 - 18, 2022	6	26	9	41
Production and Quantitative Methods				
Manufacturing Strategy (Online) December 14 - 23, 2022	1	20	2	23
Restaurant Design and Management July 26 - 30, 2022	0	22	0	22
Supply Chain Management (Online) March 11 - April 3, 2022	0	27	3	30
Supply Chain Management September 26 - October 01, 2022	13	9	2	24
Warehouse Design and Management November 20 - 24, 2022	9	19	3	31
Public Systems Group				
Intelligent Transportation Systems (Online) September 08 - 17, 2022	2	14	1	17
Ravi J. Matthai Centre For Educational Innovation				
Strategic Leadership for Schools in a Changing Environment June 13 - 17, 2022	1	42	0	43
Total	259	964	69	1292

No. Of Participants

No. Of Participants				
OEP	1,736			
CEP	5,347			
BLP	1,211			
Total	8,294			



APPENDIX N ALUMNI ACTIVITIES

PUBLISHED REPORTS

ALUMNI CHAPTER ACTIVITIES

Vadodara Chapter. The IIMA Alumni Association Vadodara Chapter was relaunched, with a registered constitution that is aligned with the Parent Alumni Association Constitution. They have subsequently also registered the Alumni Association Vadodara Chapter as an AOP with the Income Tax Authorities (PAN) and started their chapter's Bank Account to operate it in a structured manner. The chapter had organized a dinner meeting to announce the relaunch of the Vadodara Chapter. They have also started a formal membership drive and stopped all the informal groups and gatherings. Along with this, they are forming five new committees for the Vadodara Chapter to initiate activities and take on initiatives for the promotion of the chapter and the parent institute. The details of the committees are as follows:

- Industry-Academia Committee: This is their initiative to bridge the gap by working with local industries and academic institutions to organize Faculty Development Programmes, Student Internships, Guest Lectures, and so
- The Mind Talks Committee: It will be an effort to have meaningful, stimulating discussions, talks, and debates under this committee in order to stay with the times and also upgrade their alumni membership knowledge on various issues/topics of interest.
- Social Impact Committee: It will be an effort to make a positive reinforcement of their commitment to giving back to their society, city, state, and country with affirmative social impact programmes.
- Newsletter Editorial Committee: Another effort to start with a 1-2 page newsletter to circulate amongst our members with articles of interest and happenings of the chapter.
- Resource Mobilization Committee: This is to ensure that there is a revenue stream over and above the membership fees to ensure that the chapter's operation and activities are sustainable and also fill the gap in resources faced by the other four committees.

Ahmedabad Chapter. The Chapter organized a Medical Check-up camp on campus on June 19, 2022.

The chapter has also organized several Study Circles:

- June 24, 2022: The chapter arrange a study circle with Kunal Updathyay, CIIE.Co on the topic of Start-up Ecosystems in general for the work done by CIIE.
- July 23, 2022: For the July study circle meeting, the Ahmedabad Chapter invited Prof. Saral Mukherjee. Prof. Mukherjee gave a case, Jiro Dreams of Sushi to the chapter and the alumni were asked to come prepared for this meeting. The talk and discussion were very well appreciated by the members of the Ahmedabad chapter.
- August 05, 2022: The chapter organized a study circle with Mr. Munish Sharda, Group Executive & Head Bharat Banking, Axis Bank since September 2021. Mr. Sharda delivered a talk on the topic: The ongoing financial transformation in the semi-urban and rural markets of India and the future outlook of these markets.
- September 09, 2022: A Study Circle session was organized with Mr. Swapnil Pawar, Founder, ASQI [Advanced Statistical and Quantitative Intelligence] Director Scient Capital.
- October 15, 2022: A Study Circle session was organized with Prof. Samir Barua on his New Book "Tito: fun-filled tales of a companion dog at IIMA".
- December 23, 2022: A Study Circle session was organized with Prof. K V Ramani on "Preventing Insidious Lifestyle Diseases".
- January 07, 2023; A Study Circle session was conducted with Mr. Anand Lunia, General Partner, India Quotient Venture Capital. They also invited CIIE startups and Entrepreneurship & Venture Capital Club.

Other activities of the chapter.

- Tour of the GSTV Studio on October 16, 2022 to understand the operations of the studio and this was hosted by Mr. Sandeep Yadav, CEO, GSTV.
- Diwali get-together on October 29, 2022 at Hotel Pride.
- Tour to AMUL on November 05, 2022 and also interacted with the MD of Amul.
- Talk session on Brand Magic by Alan Dsouza on November 25, 2022.

Mumbai Chapter. The Mumbai chapter has been hosting the CXO meet in Mumbai for the past few years with the exception of the covid affected years. It is one of the most prominent activities of the chapter. After a gap of a few years, the event was again held on Nov 25, 2022, in association with the Alumni and External Relations Office and the IIMA Endowment Fund. The event was attended by the Director, AVP-AEP, several alumni CXOs, and chapter representatives.



Activities took place in the Alumni Special Interest Groups (ASIG) are as follows:

S.No.	ASIG	Date	Торіс	Speaker	Moderator
1	Marketing	April 23, 2022	India and Healthy food: A Lovehate relationship Richa Arora		-
2	Public Policy	April 30, 2022	Indian Power Sector. Challenges and Way Forward	Shri Arun Goyal	Prof. Ajay Pandey
3	Public Policy	May 9, 2022	Indian Power Sector: Challenges and Way Forward	Shri Arun Goyal	-
4	Women Alumni	May 23, 2022	Journey from IIMA to corporate	Chhavi Moodgal	-
5	Communication, Media, Entertainment	July 2, 2022	[Webinar]The OTT Playbook	Piyush Sharma	Gaurav Khetan
6	Food, Agritech & Agri Business	July 2, 2022	[Panel Discussion] Making Agri- technologies work for smaller farmers	Bala Reddy, Shyam Sundai Singh, Tauseef Khan, Subhadeep Sanyal, Sreeram Raavi	Hemendra Mathur, Prof. Vidiya Vemireddy
7	Healthcare	July 8, 2022	[Panel Discussion] Healthcare - The Sunrise Sector. Career Opportunities Going Forward	Meenakshi Nevatia	Prof. Tarun Jain, Prof. Sudharshan Jain, Prof. Ulhas Joshi
8	Women Alumni	July 21, 2022	[Podcasts]Journey from IIMA to corporate		
9	JSW SPP & Public Policy	January 19, 2023	Decoding the advent of Foreign Universities in India	Meeta Sengupta, Sharat Chander, Akhilesh Tilotia	Prof Anish Sugathan Gopal Iyer



APPENDIX 0 PERSONNEL

NEW APPOINTMENTS

Director

Professor Bharat Bhasker	Director
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Faculty

Professor Sai Amulya Komarraju	Communication
Professor Saravanan A	Strategy
Professor Indranil Bose	Information Systems
Professor Amit Nandkeolyar	Organizational Behaviour

Staff

Assistant Manager – EEP
Chief Administrative Officer
Assistant General Manager – Misra Centre for Financial Markets and Economy
General Manager – NSE Centre for Behavioral Science
Vice President – India Gold Policy Centre
Assistant General Manager – Arun Duggal ESG CRI
Executive – Alumni Special Interest Groups and New Initiatives
Library Professional Assistant
Library Professional Assistant
Associate Vice President – Corporate Relations, MBA-PGPX
Vice President – Communications
Assistant Manager – Electrical
Assistant Manager – Mechanical
Chief Financial Officer



RESIGNATIONS / TERM OVER / TECHNICAL RESIGNATIONS / TERMINATIONS

Faculty

Professor Mohammad Fuad	Resigned retrospectively w.e.f December 31, 2021.	
Professor Amit Nandkeolyar	Term over on February 1, 2023	

Staff

Otali	
Mr. Maaz Shariq	Resigned on May 17, 2022
Ms. Richa Nigam	Resigned on June 30, 2022
Ms. Vidhi Desai	Resigned on August 01, 2022
Mr. Ram C Kartha	Resigned on August 18, 2022
Mr. Sudheesh Nambiath	Resigned on August 24, 2022
Ms. Shruti Ramakrishnan	Resigned on September 14, 2022
Mr. Harish Chopra	Resigned on September 29, 2022
Mr. Satya Siva Sankar Rao K	Resigned on November 21 2022
Mr. Saumil Gandhi	Resigned on November 22, 2022
Mr. Avi Dutt	Term over on December 06, 2022
Ms. Sakshi Maheshwari	Resigned on January 31, 2023
Mr. Abhijit Jagam	Resigned on February 01, 2023
Ms. Manasi Deo	Resigned on February 10, 2023
Mr. Kshemendra Sharma	Resigned on February 17, 2023
Mr. Vijaykumar Rathod	Term over on March 09, 2023

The institute extends its best wishes to all the above members.

RETIREMENTS

The following faculty members superannuated during the year.

Professor Goutam Dutta	Retired on April 30, 2022
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The following staff members superannuated during the year.

Mr. Prabhaji J Rathod	Retired on April 30, 2022		
Mrs. Vimalaben B. Kabira	Retired on April 30, 2022		
Cdr. Manoj Bhatt (Retd.)	Retired on April 30, 2022		
Mr. Jatin Nagori	Retired on May 31, 2022		
Mr. Hemang G. Desai	Retired on May 31, 2022		
Mr. Bhagwanbhai Z. Parmar	Retired on May 31, 2022		
Mrs. Vasanthi Durairajan	Retired on June 30, 2022		
Mr. Neeraj Jain	Retired on June 30, 2022		
Mr. Kaushik D. Bhatt	Retired on July 31, 2022		
Mr. Kanabhai Devabhai Bhatti	Retired on July 31, 2022		
Mr. Ravindranath N. Pandya	Retired on October 31, 2022		
Mr. T. Prasad	Retired on January 31, 2023		
Mr. Ramkeval Kori	Retired on January 31, 2023		
Mr. Arjanbhai M. Makwana	Retired on February 28, 2023		

The Institute thanks them for their long, devoted and distinguished service.



LEAVE OF ABSENCE / LEAVE WITHOUT PAY

Faculty

Professor Vijay Paul Sharma has been granted leave without pay from July 15, 2022 to July 14, 2025

Professor Neharika Vohra has been granted leave without pay from October 08, 2020 to October 07, 2022

Professor Mohammad Fuad has been granted leave without pay from January 01, 2022 to December 31, 2022

Professor Sunil Sharma has been granted leave without pay from March 01, 2022 to February 29, 2024

Staff

Ms. Ishita Solanki has been granted leave without pay from September 01, 2021 to August 31, 2022

Ms. Suganya Sudhakar has been granted leave without pay from March 01, 2022 to February 28, 2023

Mr. Samir Sheth: Leave of absence granted with effect from May 04, 2022 to May 02, 2023

REJOINED AFTER AVAILING LEAVE WITHOUT PAY

Faculty

Professor Neharika Vohra re-joined the Institute on October 07, 2022 and Professor Sunil Sharma rejoined the Institute on March 01, 2023 after availing leave without pay for one year.

Staff

Mrs. Ishita Solanki re-joined the Institute on June 21, 2022, Mrs. Suganya Sudhakar re-joined the Institute on September 01, 2022 and Mr. Samir Sheth re-joined the Institute on October 19, 2022 after availing leave without pay.

PROMOTIONS & FINANCIAL UPGRADATION

Faculty

Professor Vaibhavi Kulkarni has been promoted as Associate Professor

Professor Chinmay Tumbe has been promoted as Associate Professor

Professor Vishal Gupta has been promoted as Professor

Professor Devasmita Chakraverty has been promoted as Associate Professor

Professor Jeevant Rampal has been promoted as Associate Professor

Professor Sunil Sharma has been promoted as Professor



Staff (Promotion)

Mr. Shoebmohemed F. Chobdar	Ms. Latha P. Panicker
Mr. Utsavkumar Patel	Ms. Shylaja Deepak
Mr. Krunal Patel	Mr. Mayur Makwana
Mr. Sanjit Nair	Mr. Bipin Chaudhary
Mr. Ravendra Vaghela	Mr. Jayesh Purohit
Ms. Priyanka Premapuri	Mr. Ramkeval Kori
Mr. Mahendrasinh R. Chauhan	Mr. Sunil M. Patel
Mr. Aliabbas Noorani	Ms. Ramiya Deepak Nair
Ms. Alpa Modi	Ms. Seena Nair
Ms. Suman Verma	Ms. Roshitha V.C.
Ms. Krishna Dhamecha	Ms. Gomathi Mudaliar
Ms. Hetal Shah	Ms. Viji Bejoy
Ms. Ifat Sheikh	Mr. Rahul Kumar Gupta
Mr. Bharadwaj Rawal	Mr. J. Albert Xavier
Mr. Saimakhtar S Saiyed	Mr. Pranaya Srivastava
Ms. Vaidegi Dhamodharan	Mr. Samir Sheth

Staff (Financial Upgradation)

Mr. Deva Gordhan Bhatti	Mr. Bharat Maganbhai Solanki	Mr. Kaushik Bhatt
Mr. Ravindranath N Pandya	Mr. T. Prasad	

MANPOWER

Year	Faculty	Academic Associates	Administrative Staff	Total
2013-14	90	65	269	424
2014-15	95	72	286	453
2015-16	98	68	289	391
2016-17	94	64	293	451
2017-18	98	75	289	462
2018-19	96	80	303	479
2019-20	103	88	308	499
2020-21	103	86	286	475
2021-22	105	90	287	482
2022-23	106	77	271	454
2022-23	106	77	271	454



FACULTY WITH HIGHEST REMUNERATION AND THEIR CONTRIBUTIONS IN VARIOUS ACTIVITIES OF THE INSTITUTE

Year	Sunil Maheshwari	Sanjay Verma	Arvind Sahay	Amit Karna	Amit Garg
1. Taught in the following Long Duration Programmes (No. of courses)					
a. PGP	03	03	07	03	02
b. PGPX	02	-	04	02	-
c. PhD	03	02	02	01	02
d. ePGP /ePGD-ABA/ AFP	02	04	02	02	-
2. Taught in the following Executive Education Programmes:					
a. OEP	10	07	13	18	-
b. CEP	19	34	07	30	01
c. BLP		01		04	-
3. Contribution to PhD					
TAC Chair	01	-	06	03	01
TAC Member				03	01
4. Research & Publication					
Cases registered	01	01	02	01	02
Peer reviewed articles	03	-	04	05	05
Other research in progress					03
Book published			01		-
Chapter in edited Book					
External speaker / Workshops	-		16	-	07
5. Advisory/ Consulting Services	02		02	01	27
6. Others (Policy Committees - internal)	-	02			
(Policy Committees / Board etc external)	02		01	01	



APPENDIX P

Donations at IIMAEF (FY22-23)			
Sr. #	Name	Purpose	Amount (In INR Cr.)
	I. Purposed [Donations at IIMAEF (FY22-23)	
		ons from Individuals - Purposed	
1	Mr Arun Duggal (PGP 1974)	CESGR	1.00
2	Ms Roopa and Mr Vivek Kudva (PGP 1986)	Kamla Chowdhry Communication Hub	5.00
3	Total Contributions from Individuals (FY22-2	23)	6.00
	B. Contributio	ons from Corporates - Purposed	
1	Dr Lal PathLabs	Chair in Healthcare	0.70
2	Marico	Promotion of Education	0.51
3	National Investment and Infrastructure Fund Limited (NIIF)	Professorial Chair in ESG	0.50
4	Nykaa	Chair in Consumer Tech	0.50
5	PwC	ESG Forum in Research & Innovation	0.87
6	Revolut	Ira Scholarship for Female Student	0.05
7	Saint Gobain	Study on Bio-Diversity Habitat at IIMA	0.15
8	Total Contributions from Corporates (FY22-	23)	3.28
	II. General	Corpus at IIMAEF (FY22-23)	
	C. Contributions	from Individuals - General Corpus	
1	Mr Arvind Nair (PGP 1979)	Co-Founder	1.00
2	Mr GV Ravishankar (PGP 2004)	Founder	2.00
3	Mr Ketan Mehta (PGP 1979)	Alum	0.25
4	Mr Manish Gupta (PGP 1998)	Co-Founder	1.00
5	Mr Nishith Arora (PGP 1979)	Founder	2.00
6	Mr Ramesh Mangaleswaran & Ms Meenakshi Ramesh (PGP 1993)	Founder	6.00
7	Mr Ranodeb Roy (PGP 1992)	Co-Founder	1.02
8	Mr Rohit Chatterji (PGP 1993)	Alum	0.25
9	Mr Srikant Velamakanni (PGP 1998)	Alum	0.50
10	Mr Surendra Kumar Jain (PGP 2000)	Co-Founder	1.00
11	Mr Venkatavaraghavan Thiruvenkata Bharadwaj (PGP 2001)	Founder	1.40
12	Anonymous	Founder	2.00
13	Anonymous	Alum	0.43
14	Anonymous	Alum	0.25
15	Total Contributions from Individuals (FY22-2	23)	19.10
D. Contributions from Batch 1 (PGP 1997) - General Corpus			
1	Mr Abhinay Choudhari	General Corpus	0.05
2	Mr Arjun Saxena	General Corpus	0.08
3	Mr Badrinath Ramanathan	General Corpus	0.25
4	Mr Deepak Goyal	General Corpus	0.26
5	Mr Naveen Tahilyani	General Corpus	0.25
6	Mr Praveen DSouza	General Corpus	0.05
7	Mr Sachindra Nath Rudra	General Corpus	0.05
8	Mr Sandeep Bhandari	General Corpus	0.21



_				
9	Mr Saurabh Rajadhyax	General Corpus	0.05	
10	Mr Shishir Pathak *	General Corpus	0.08	
11	Ms Vaishali Rastogi	General Corpus	0.05	
12	Others	General Corpus	0.49	
13	Total Contributions from PGP 1997 Batch	(FY22-23)	1.86	
	E. Contributions	from Batch 2 (PGP 1980) - Purposed		
1	Ms Anuradha Saboo	Art Project	0.05	
2	Mr Arun Wakhlu	Art Project	0.05	
3	Mr B Santhanam	Art Project	0.15	
4	Mr Jayantha Bhakta	Art Project	0.05	
5	Mr Rajiv Chuadhari	Art Project	0.25	
6	Mr Shailendra Bhandari	Art Project	0.10	
7	Mr Vipul Jain	Art Project	0.25	
8	Mr Yashovardhan Saboo	Art Project	0.05	
9	Others	Art Project	0.27	
10	Total Contributions from PGP 1980 Batch	(FY22-23)	1.22	
	F. Contributions from Batch 3 (PGP 2001) - Purposed			
1	Mr A.N. Seshadri	Scholarship	0.10	
2	Mr Anant Kumar Daga	Scholarship	0.05	
3	Mr Manish Jain	Scholarship	0.06	
4	Mr Nikhil Mohta	Scholarship	0.10	
5	Mr Rajesh Mahadevan	Scholarship	0.12	
6	Mr Sainath Ramanathan	Scholarship	0.10	
7	Others **	Scholarship	0.75	
8	Total Contributions from PGP 2001 Batch	(FY22-23)	1.28	
	G. Contributions from Batch + Chapters - Purposed			
1	PGP 1991 Batch (Re-purposed)	SMILE Project	0.25	
2	IIMA Ahmedabad Alumni Association	SMILE Project	0.04	
3	Total Contributions from Batch + Chapter	(FY22-23)	0.29	
	A. Total Contributions from Individuals (F)	(22-23) - (Purposed Donations)	6.00	
	B. Total Contributions from Corporates (F)	Y22-23) - (Purposed Donations)	3.28	
	C. Total Contributions from Individuals (FY	/22-23) - (General Corpus)	19.10	
	D. Total Contributions from Batch 1 (FY22-23) (PGP 1997) - (General Corpus)		1.86	
	E. Total Contributions from Batch 2 (FY22-23) (PGP 1980) - (Purposed)		1.22	
	F. Total Contributions from Batch 3 (FY22-23) (PGP2001) - (Purposed)		1.28	
	G. Total Contributions from Batch + Chapt	er (FY22-23) - (Purposed)	0.29	
	H. Others - (Purposed)		0.20	
	, , , ,			
	I. Interest - (General Corpus)		0.28	

IIMA

^{**} USD 14000 & GBP 2600 remitted by the donor in FY 23 to respective USA & UK Alumni Association, donation yet to be received by IIMA



	Founders of IIMA Endowment Fund (IIMAEF)	Year of Association
1	Mr. Arun Duggal (PGP 1974)	FY20-21
2	Mr. Deep Kalra (PGP 1992)	FY20-21
3	Mr. GV Ravishankar (PGP 2004)	FY20-21
4	Mr. Kuldeep Jain (PGP 1999)	FY20-21
5	Mr. Madan Mohanka (PGP 1969)	FY22-23
6	Mr. Nishith Arora (PGP 2002)	FY21-22
7	Mr. Peeyush Misra (PGP 1999)	FY20-21
8	Mr. Ramesh Mangaleswaran & Ms Meenakshi Ramesh (PGP 1993)	FY20-21
9	Mr. Sandeep Singhal (PGP 1999)	FY20-21
10	Mr. VT Bharadwaj (PGP 2001)	FY20-21
11	Anonymous	FY20-21

	Co-Founder of IIMA Endowment Fund (IIMAEF)	Year of Association
1	Mr Arvind Nair (PGP 1979)	FY 22-23
2	Mr Girish Kulkarni (PGP 1989)	FY 22-23
3	Mr Manish Gupta (PGP 1998)	FY 20-21
4	Mr Ranodeb Roy (PGP 1992)	FY 21-22
5	Mr Surendra Kumar Jain (PGP 2000)	FY 20-21
6	Mr Vindi and Ms Kamini Banga (PGP 1977)	FY 21-22

	Co-Founding Batch of IIMA Endowment Fund (IIMAEF)	Year of Association
1	PGP 1997	FY 22-23

In FY 2023, IIMAEF focused on its Donor Reporting by providing periodic programme & financial updates to donors and resolving donor queries by liaising with different departments and academic heads at the Institute. Additionally, donors were proactively provided tax receipts for their donations and audited Utilization certificates on priority.

Apart from the fundraising and donor reporting, IIMAEF supported IIMA for the events held at the Institute. This association assists in strengthening the relationship with the alumni and donors. It helps the donor to stay engaged with the Institute.

Other events held during FY23:

- The building of JSW School of Public Policy (SoPP) was inaugurated at IIMA Campus on 21st February 2023. JSW SPP is the largest philanthropic contribution to the Institute till date. The school was set up with an aim to contribute to public policy in India through impactful research; cutting-edge training programmes for practitioners in the public, private, and non-profit sectors; and advisory services to policymakers.
- It was a homecoming for 100s of alums as 11 batches from PGP and PGPX visited campus for Reunions. For IIMAEF, it was an opportunity to understand our alumni better, listen to their views and feedback, and discuss ideas on how we can collaborate to build the future of our Institute together. Many of our alums came forward to support through the batch, individual as well as corporate / CSR Giving.



APPENDIX Q BOARD OF GOVERNORS (As on March 31, 2023)

Chairperson Shri Pankaj R. Patel Chairman, Zydus Lifesciences Limited

Ghairman, Zyuus Lifes	orenees Emiliea
Membe	rs
Shri P.K. Banerjee, ISS (1993) Joint Secretary (Mgt. & MC & Scholarship) Ministry of Education New Delhi	Shri Ramesh Mangaleswaran Senior Partner Emeritus, McKinsey & Company, Chennai, Tamil Nadu, India
Shri Mukesh Kumar, IAS Principal Secretary (Higher and Technical Education) Education Department Government of Gujarat Gandhinagar	Dr. Hasit Joshipura Advisor to L&T Group CEO and MD, Data Centre & Cloud, Innovation Fund Larsen & Toubro Limited Mumbai
Shri Sunil Kant Munjal Chairman The Hero Enterprise New Delhi	Ms. Rama Bijapurkar Mumbai
Ms. Alka Bharucha Partner Bharucha & Partners Mumbai	Prof. Pradeep K. Chintagunta Joseph T. and Bernice S. Lewis Distinguished Service Professor of Marketing University of Chicago Booth School of Business, USA
Ms. Kaku Nakhate President and Country Head (India) Bank of America, N.A. Mumbai	Shri Samir U. Mehta Chairman, Torrent Group Ahmedabad
Shri Sanjiv Dangi National Vice President Dalit Indian Chamber of Commerce and Industry (DICCI) New Delhi	Prof. Bharat Bhasker Director Indian Institute of Management Ahmedabad
Prof. Sachin Jayaswal Professor Indian Institute of Management Ahmedabad	
Secretary Col Amit Verma (Retd) Chief Administrative Officer Indian Institute of Management Ahmedabad	



APPENDIX R

ADMINISTRATION, FACULTY, AND OFFICERS

Administration

Director Bharat Bhasker Ph.D. (Virginia Polytechnic Institute and State University, USA)	Dean (Programmes) Pradyumana Khokle Fellow (IIMA)
Dean (Faculty) Arindam Banerjee Ph.D. (State University of New York)	Dean (Alumni and External Relationships) Vacant
Chief Administrative Officer Col Amit Verma (Retd) Master's in Management Studies M.Sc. in Weapons Technology B.Sc. in Computers Member of the Faculty	Librarian Dr. Banka Bihari Chand Ph.D. (Bangalore University) Member of the faculty
Chief Financial Officer Umesh Dalal CA/CS/Cost Accounting Member of the Faculty	

FACULTY

Centre for Management in Agriculture

Hari Nagarajan	Poornima Varma
Ph.D. (Oklahoma University)	Ph.D. (Jawaharlal Nehru University, New Delhi)
Ranjan Kumar Ghosh	Sukhpal Singh
Ph.D. (Humboldt University, Berlin)	Ph.D. (ISEC, Bangalore)
Vidya Vemireddy	Vijay Paul Sharma
Ph.D. (Cornell University)	Ph.D. (NDRI, Karnal)

Communication

Asha Kaul	Meenakshi Sharma
Ph.D. (IIT, Kanpur)	Ph.D. (University of Queensland)
Sai Amulya Komarraju	Vaibhavi Kulkarni
Ph.D. (University of Hyderabad)	Ph.D. (University of California)

Economics

Leonomics			
Abhiman Das Post-Doctoral Reseach Fellow (MIT, USA) Ph.D. (IIPS, Mumbai)	Anindya Chakrabarti Ph.D. (Boston University)		
Chinmay Tumbe Fellow (IIMB)	Errol D'Souza Ph.D. (Jawaharlal Nehru University, New Delhi		
Jeevant Rampal Ph.D. (Ohio State University)	Pritha Dev Ph.D. (New York University)		
Mohsen Mohaghegh Ph.D. Ohio State University)	Sanket Mohapatra Ph.D. (Columbia University, New York)		
Satish Deodhar Ph.D. (Ohio State University)	Tarun Jain Ph.D. (University of Virginia)		
Viswanath Pingali Ph.D. (Northwestern University)			



Finance and Accounting

Ajay Pandey	Anirban Banerjee
Fellow (IIMA)	Fellow (IIMC)
Ankit Kariya	Balagopal Gopalakrishnan
Fellow (IIMB)	Fellow (IIMA)
Ellapulli Vasudevan	Jayanth R. Varma
Ph.D. (Aalto University)	Fellow (IIMA)
Joshy Jacob	Naman Desai
Fellow (IIML)	Ph.D. (University of Florida)
Neerav Nagar	Pranav Singh
Fellow (IIMC)	Ph.D. (University of Illinois)
Prashant Das	Sobhesh Kumar Agarwalla
Ph.D. (Georgia State University)	Fellow (IIMA)
Vineet Virmani Fellow (IIMA)	

Human Resource Management

Aditya Moses	Biju Varkkey
Fellow (IIMB)	Fellow (NIBM, Pune)
Manjari Singh	Neha Tripathi
Fellow (IIMC)	Ph.D. (National University of Singapore)
Promila Agarwal	Rajesh Chandwani
Ph.D. (University of Delhi)	Fellow (IIMB)
Sunil Kumar Maheshwari Fellow (IIMA)	

Information Systems

Adrija Majumdar	Indranil Bose
Ph.D. (IIMC)	Ph.D. (Purdue University)
Kavitha Ranganathan	Pankaj Setia
Ph.D. (University of Chicago)	Ph.D. (Michigan State University)
Samrat Gupta	Sanjay Verma
Ph.D. (Fellow, IIML)	Fellow (IIMC)
Srikumar Krishnamoorthy	Swanand Deodhar
Fellow (IIML)	Ph.D. (University of Minnesota)

JSW School of Public Policy

Namrata Chindarkar	
Ph.D. (University of Maryland)	

Marketing

Akshaya Vijayalakshmi	Anand Kumar Jaiswal
Ph.D. (University of IOWA)	Fellow (XLRI)
Anuj Kapoor	Arindam Banerjee
Ph.D. (University of Utah)	Ph.D. (State University of New York)
Arun Sreekumar	Arvind Sahay
Ph.D. (University of Illinois)	Ph.D. (Texas University, Austin)



Hyokjin Kwak	Naveen Amblee
Ph.D. (University of Georgia)	Ph.D. (University of Hawaii)
Rajat Sharma	Ramanathan Subramaniam
Fellow (IIMB)	Ph.D. (University of Pittsburgh)
Soumya Mukhopadhyay	Sourav Borah
Ph.D. (Nanyang Technolocial University, Singapore)	Fellow (IIMB)
Subhadip Roy Ph.D. ICFAI University, Dehradun	

Organizational Behaviour

Ernesto Noronha	George Kandathil
Ph.D. (TISS, Mumbai)	Ph.D. (Cornell University)
K V Gopakumar	Kirti Sharda
Fellow (IIMB)	Fellow (IIMC)
Neharika Vohra	Parvinder Gupta
Ph.D. (University of Manitoba)	Ph.D. (IIT, Kanpur)
Pradyumana Khokle	Premilla D'Cruz
Fellow (IIMA)	Ph.D. (TISS, Mumbai)
Vishal Gupta Fellow (IIML)	

Operations and Decision Sciences

A.K. Laha	Ankur Sinha
Ph.D. (ISI, Calcutta)	Ph.D. (Aalto University, Finland)
Chetan Soman	Debjit Roy
Ph.D. (University of Groningen)	Ph.D. (University of Wisconsin)
Dhiman Bhadra	Diptesh Ghosh
Ph.D. (University of Florida)	Fellow (IIMC)
Goutam Dutta	Karthik Sriram
Ph.D. (Northwestern University)	Fellow (IIMB)
Maya Ganesh	Prahalad Venkateshan
Ph.D. (Indian School of Business, Hyderabad)	Ph.D. (Case Western Reserve University)
Sachin Jayaswal	Saral Mukherjee
Ph.D. (University of Waterloo)	Fellow (IIMC)
Sriram Sankaranarayanan Ph.D. (Johns Hopkins University)	

Public Systems Group

Amit Garg	Ankur Sarin
Fellow (IIMA)	Ph.D. (University of Chicago)
Navdeep Mathur	Rajnish Rai
Ph.D. (Rutgers University)	Fellow (IIMA)
Rama Mohana Turaga Ph.D. (Georgia Institute of Technology, Atlanta)	Sandip Chakrabarti Ph.D. (University of Southern California)
Sundaravalli Narayanaswami Ph.D. (IIT, Bombay)	



Ravi Matthai Centre for Educational Innovation

Ambrish Dongre Ph.D. (University of California)	Devasmita Chakraverty Ph.D. (University of Virginia)
	P.G. Vijaya Sherry Chand Ph.D. (Gujarat University)

Strategy

Akhileshwar Pathak	Amit Karna
Ph.D. (University of Edinburgh)	Fellow (IIMA)
Anish Sugathan Fellow (IIMB)	Anurag K. Agarwal LL.M. (Harvard), LL.D. (University of Lucknow)
Chitra Singla	M P Ram Mohan
Fellow (IIMB)	Ph.D. (IIT Kharagpur)
Mayank Varshney	Mukesh Sud
Ph.D. (National University of Singapore)	Fellow (IIMB)
Saravanan A	Sunil Sharma
Ph.D. (IIT Kharagpur)	Fellow (IIMA)

Adjunct Faculty

Brij Kothari Chirantan Chatterjee	-	
Chirantan Chatterjee	Brij Kothari	
	Chirantan Chatterjee	
Indranil Bose	Indranil Bose	

Clinical Faculty

Amit Nandkeolyar

Officers

A MS Rajesh Kanna B.Sc (Physics), M B A (Information System) General Manager – IT	Abhijit Jagam B.Tech., Masters in Marketing & HRM Assistant General Manager – ERP
Albert Xavier B.Sc./MLM/PGD in IRPM Assistant General Manager - Development - EEP	Ankit P Shah BE, Civil Manager - Civil
Anshul Mehta BE, MBA, LLB HR - Manager	Anurag Choudhury BA, Post Grad. Dip. Mgmt., PGPX (IIMA) Associate Vice President – Alumni & External Partnerships
Avi Dutt B,Tech. , PGPX (IIMA) Associate Vice President - Centre for Transportation & Logistics	Chandrashekhar D. Solanki B.Com, HDSE Manager - Material Reproduction
Mr. Debashish Bose B. Com, M.A Global Communication, Executive Post Graduate Diploma in Management- Communications Assistant General Manager-Arun Duggal ESG CRI	Debjit Ghatak B.E (Hons.), M.Sc (Hons.), PGPX (IIMA) General Manager-Brij Disa Centre for Data Science and Artificial Intelligence
Diana Joseph B.Sc (Biochemistry), M.Sc (Environmental Science), Manager - Editorial	Dineshkumar D. Joshi Dip. in Mechanical Engineering Dip. in Business Management BA Manager - House Keeping
Gopal Iyer B. Com, PGDBA, Executive Post Graduate Certificate Course in Strategic Management (IIM Kozhikode) Vice President-JSW School of Public Policy	Harish Chopra B,Com , Chartered Accountant Certified Treasury and Forex Management (ICFAI) Vice President-India Gold Policy Centre



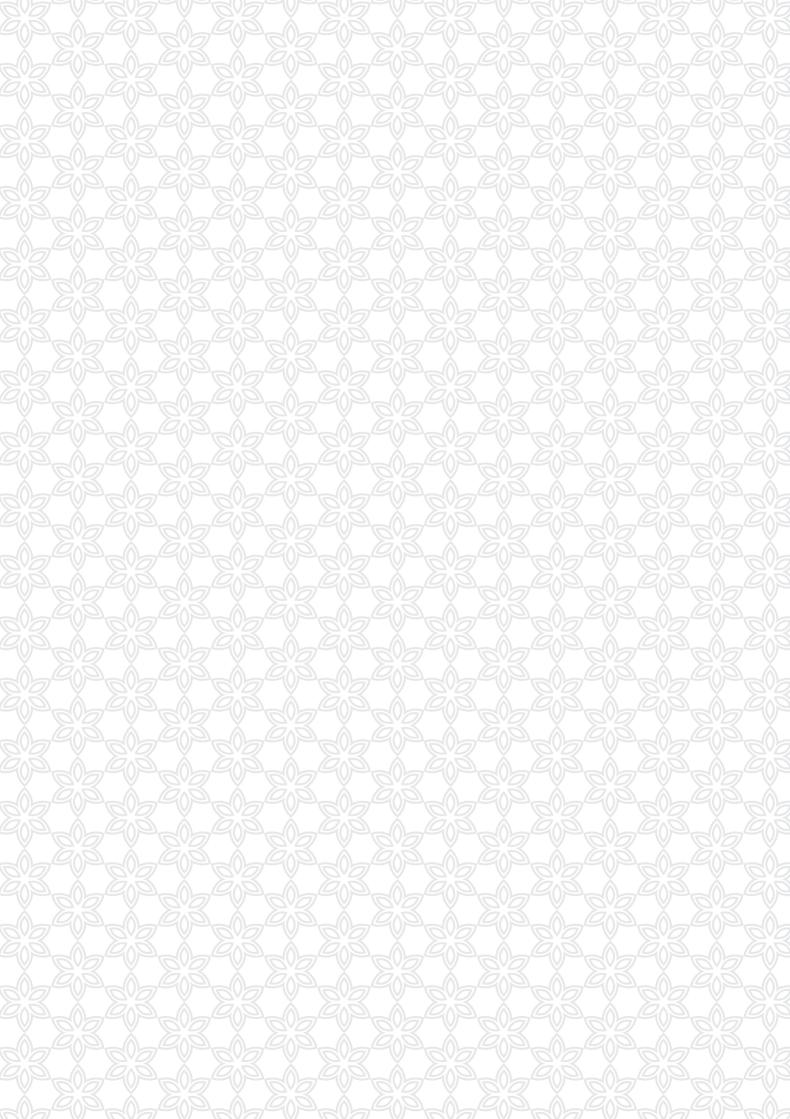
Harish K. Rathod	Harshit Jani
B.Com, M.Com, DTP (Taxation) Manager - Accounts	B.E., M.E Assistant General Manager - Engineering Services
Manager - Accounts	Ishita Nilesh Solanki
Himanshu Bhatt	P.G.D.in Social Comm.and Media,
B.SC.; Dip EDP&CM	P.G.D. in Rural Dev.Mgmt., Specialization Dip.in HRM
Manager – Archives	General Manager - Accredition and
LC Vijevenirive	Ranking
J.S. Vijayapiriya B.COM., PGDM (HR)	Jagruti Sindhav B.Com., M. Com, CIC
Manager - Ph.D.	Manager-Admissions
Jatin M. Nagori	Jayant Bhatt
M.Com., LL.B.	M.Sc., Dip. in Computer Science
Dip. in Export Mktg. Mgmt. General Manager - PGPX	Assistant General Manager – IT Web Services
Kalapi Chetanbhai Shah	Kaushik D. Bhatt
Chartered Accountant	M.Com., Second L.L.B.
Manager – Finance	Manager - Accounts
Mr. Kshemendra Sharma	Manai Davikh
M. Com; M.B.A PG Diploma in Brand Management	Mansi Parikh B.Com, C.A., Certificate in Information Systems Audit
Executive Fellow Programme in Management (IIM Indore)	Finance - Manager
General Manager- NSE Centre for Behavioral Science	
Mini Nair	Mohan Paliwal
B.A, M.A, PGD HRM Manager - India Gold Policy Centre	M.Com., PG Dip. Comp. Sc. Assistant General Manager - IT (Application Services)
Dr. Mukesh Sharma	Dr. Nandlal Maheshwari
MA (Public Administration), MA (Hindi), M.Phil., Ph.D.	M.B.B.S
Assistant General Manager - Hindi	Medical Officer
Narendra Kumar Shukla	Neeraj Jain
B.E., M.Tech Assistant General Manager - Centre for Digital Transformation	BE General Manager – CIIE
Pankajkumar K. Bhatt	Pawan Ruikar
M.Com.	B.Com., M.A in Public Administration, MBA
Assistant General Manager Accounts	Assistant General Manager-Placement
Piyush Sharma B.Sc. (Hons.), M.Sc (Hons.), M.B.A	Pradosh V Thiya
Vice President - Ashank Desai Centre for Leadership and	BA
Organisational Development	Manager - HR
Pranaya Srivastava	Pravinchandra V. Raj
B.Tech. (Civil), MBA General Manager - Project, Estate and	Polytechnic Dip in Electrical Engg., BA, PGD – HRM, MBA
Maintenance	Manager – Audio Visual
Premkumar M.B.	Ram C Kartha
B.A., M.A., G.D.M.M	BA, MA in Economics & Statistics, MS-Economics, PGPX (IIMA)
Manager-PGP	Associate Vice President-Corporate Relations-PGPX
Ravindranath N. Pandya B.Sc. (Physics), Diploma in EDP and Computer Management,	Ms. Renu Misra
Diploma in Business Entrepreneurship, MBA	M.A, PG Diploma in Human Resource Management
Assistant General Manager – Stores & Purchase	Associate Vice President-Corporate Relations, MBA-PGPX
Richa Nigam	Saju John
Bachelor of Psychology, Master in Cognitive Neuroscience, Ph.D. in Cognitive Neuroscience	ВНМ
Research Fellow/Behavioral Lab-In-charge	Assistant General Manager-Hospitality
Samir Sheth	Lt. Cdr. Sanjay Barai (Retd.)
Chartered Accountant	B.E., PGCBM
Assistant General Manager – PGP	Assistant General Manager-Estate Ms. Shruti Ramakrishnan
Saurabh Soni	M.A Economics
BE Manager - Electrical	Assistant General Manager-Misra Centre for Financial Markets and
ivianager - Liectrical	Economy

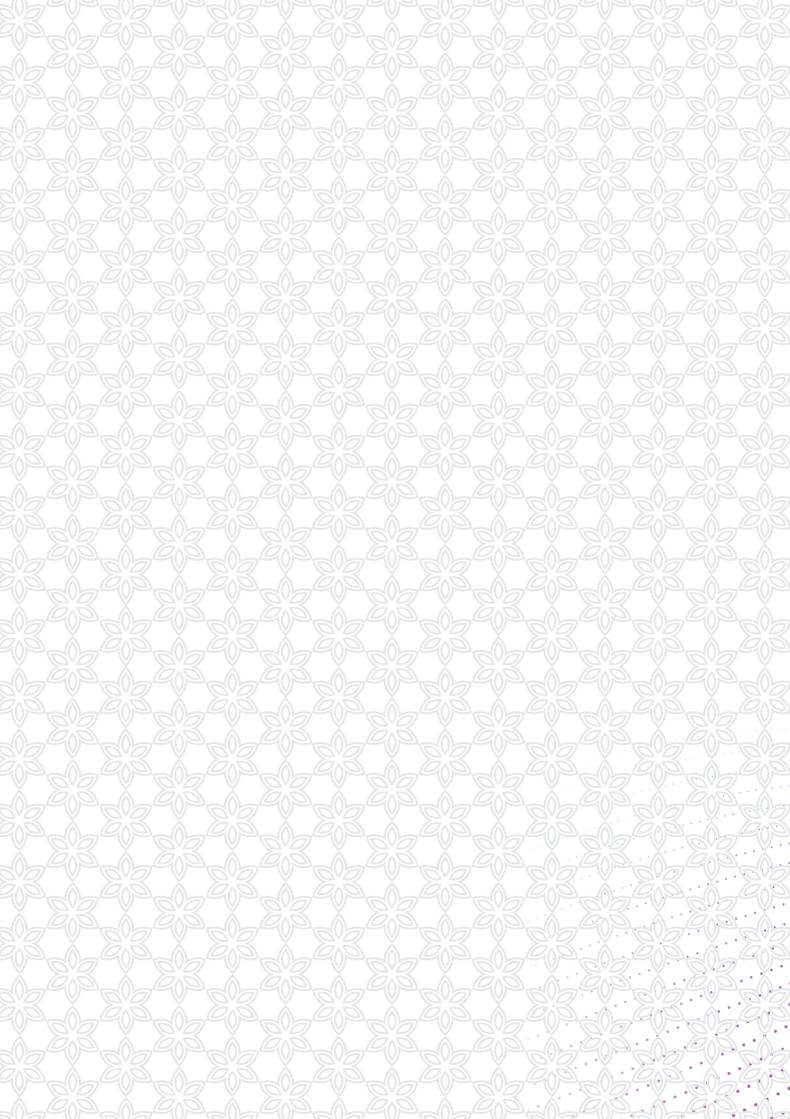


Dr. Somnath Mitra	Sophia Christina
B.E., M.B.A, Ph.D.	B.Sc., M.A.
General Manager- Centre for Digital Transformation	General Manager-Communications
Sudheesh Nambiath	Sugatha A. Nair
BA, PGDBA	BA
Associate Vice President - IGPC	Manager - Case Centre
T. Prasad	Uma Baskaran
BA, MBA	MA, Diploma in HRM
Manager - Admissions	Manager – CMA
Vadher Harendra J.	Ms. Varshaa Ratnaparke
B.E. (Civil), MBA	B. Com,
General Manager - Engineering	CA Internship (ICAI)
Services and Estate	Vice President-Communications
Venkateswara Rao Alaparthi	Victor Pareira
B,Com, M.A(Industrial Relations and Personnel Management)	M.A.
Associate Vice President - HR	Assistant General Manager – Alumni Relations
Vikas Chaturvedi	Vikram Goyal
M.Sc. in Behavioural Science, MBA, B.A (Hons.)	B.H.M., P.G.D.M, IAFD and IATA/UFTAA course
Chief Operating Officer - EEP	Assistant General Manager- PGPX
Vinay Chauhan	Yuvaraj Jadhav
BE, MBA	B.E, M.B.A
Assistant General Manager - Contracts	Assistant General Manager-Electrical

Library

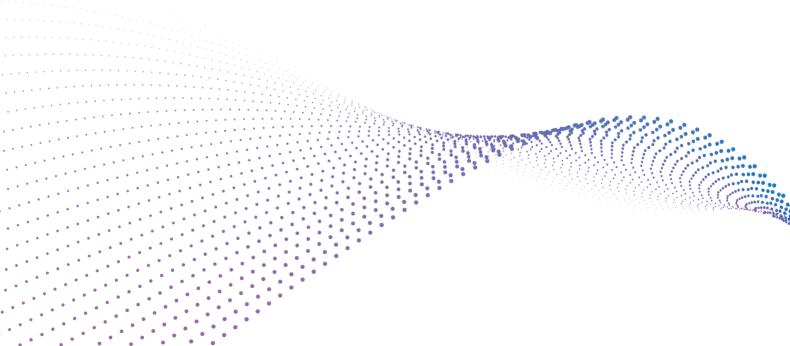
Asha Desai	Hiral T. Patel
B.Com, M.Com, B.LIB, M.LIB, UGC-NET	M.Li.Sc.
Assistant Librarian	Deputy Librarian
Mallikarjun Dora	Navnath Pawar
B.SC, M.LIB, UGC-NET	B.Sc (Hons.), B.L.I.Sc., M.L.I.Sc., UGC-NET
Assistant Librarian	Assistant Librarian







FINANCIAL STATEMENTS





भारंतीय लेखापरीक्षा एवं लेखा विभाग कार्यालय महानिदेशक लेखापरीक्षा (केन्द्रीय) लेखापरीक्षा भवन, नवरंगपुरा, अहमदाबाद - ३८० ००९



INDIAN AUDIT & ACCOUNTS DEPARTMENT Office of the Director General of Audit (Central) Audit Bhavan, Navrangpura, Ahmedabad - 380 009

सं-प्र.नि./के.ले.पळ्यप/आई.आई.एम./अहमदाबाद/२०२३-२४/जावक -221 दिनांक: 5/10/25

सेवा में, भारत सरकार के सचिव, शिक्षा मंत्रालय, माध्यमिक और उच्चतर शिक्षा विभाग, कमरा नंबर 529 शास्त्री भवन, 'सी' विंग, नई दिल्ली -110001.

विषय : भारतीय प्रबंधन संस्थान, अहमदाबाद के वर्ष 2022-23 के लेखाओं पर पृथक लेखापरीक्षा प्रतिवेदन ।

महोदय,

भारतीय प्रबंधन संस्थान, अहमदाबाद के वर्ष 2022-23 के लेखाओं की लेखापरीक्षा दिनांक 10.07.2023 से 21.07.2023 तक भारत के नियंत्रक महालेखापरीक्षक के वर्ष 1971 के डीपीसी अधिनियम की धारा 19(2) के तहत की गयी थी।

इस पत्र के साथ आपको भारतीय प्रबंधन संस्थान, अहमदाबाद की वर्ष 2022-23 की पृथक लेखापरीक्षा प्रतिवेदन संलग्नको एवं प्रबंधन पत्र सहित तथा वर्ष 2022-23 के लेखाओं की सत्यापित प्रति भेजी जा रही है।

आपसे अनुरोध किया जाता है कि इस पृथक लेखापरीक्षा प्रतिवेदन को संसद के दोनों सदनों में रखवाने की व्यवस्था करें। संसद में रखवाये गए दस्तावेजो की मुद्रित प्रति उसके दिनांक के साथ इस कार्यालय को उपलब्ध करायें एवं उसकी एक प्रति भारत के नियंत्रक महालेखापरीक्षक के कार्यालय नई दिल्ली को भी भेजे।

संसद के दोनों सदनों में रखवाने तक इस प्रतिवेदन को गोपनीय माना जाये |

भवदीय.

हस्ता/-

संलग्न : उपर्युक्त

उप निदेशक/के.ले.प. (व्यय)

त्रितिलिपि : निदेशक, भारतीय प्रबंधन संस्थान अहमदाबाद, वस्त्रापुर, अहमदाबाद-380015,

(पृथक लेखापरीक्षा प्रतिवेदन, प्रबंधन पत्र एवं लेखाओं की सत्यापित प्रति संलग्न है इसे संसद के दोनों सदनों में रखवाने तक गोपनीय माना जाये | संसद में रखवाये गए दस्तावेजो की मुद्रित प्रति उसके दिनांक के साथ इस कार्यालय को उपलब्ध करायें | मुद्रित प्रतिवेदन में महानिदेशक लेखापरीक्षा (केंद्रीय) का नाम, पद सहित शामिल करायें)

उप निदेशक/के.ले.प. (व्यय)

चतुर्थ तल, लेखापरीक्षा भवन, ईश्वर भवन के समीप, कॉमर्स छः रास्ता, नवरंगपुरा, अहमदाबाद - 380 009. फोन / Phone : 079-26560892, 26561382, 26473888, फैक्स / Fax: 079-26560134, ईमेल : pdacahmedabad@cag.gov.in



Separate Audit Report of the Comptroller and Auditor General of India on the Accounts of Indian Institute of Management (IIM), Ahmedabad for the year ended 31March 2023.

We have audited the attached Balance Sheet of the Indian Institute of Management, Ahmedabad (IIMA) as at 31 March 2023, Income & Expenditure Account and Receipts & Payment Account for the year ended on that date under Section 19(2) of the Comptroller and Auditor General's (Duties, Powers & Conditions of Service) Act, 1971 read with section 23 (3) of the Indian Institutes of Management Act, 2017. These financial statements are the responsibility of the IIMA's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

- This Separate Audit Report (SAR) contains the comments of the Comptroller and Auditor General of India (CAG) on the accounting treatment only with regard to classification. conformity with the best accounting practices, accounting standards and disclosure norms, etc. Audit observations on financial transactions with regard to compliance with the Law, Rules and Regulations (Propriety & Regularity) and efficiency-cum-performance, etc., if any, are reported through Inspection Reports/CAG's Audit Reports separately.
- We have conducted our audit in accordance with auditing standards generally accepted in India. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatements. An audit includes examining, on a test basis, evidences supporting the amounts and disclosure in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the Management, as well as evaluating the overall presentation of financial statements. We believe that our audit provides a reasonable basis for our opinion.
- 4. Based on our audit, we report that:
- i. We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
- ii. The Balance Sheet, Income & Expenditure Account and Receipt & Payments Account dealt with by this Report have been drawn up in the Format prescribed by the erstwhile Ministry of Human Resources Development, Government of India;
- iii. In our opinion, proper books of accounts and other relevant records have been maintained by the Indian Institute of Management, Ahmedabad, in so far as it appears for our examination of such books;
- iv. We further report that:
- A Balance Sheet: NIL
- R Income and Expenditure Account
- B.1 Expenditure

Depreciation/Amortization (Schedule 19) - ₹ 49.24 crore

As per Significant Accounting Policies of Annual Accounts (Schedule 23) for the Central Higher Educational Institutions, Fixed Assets are valued at cost less accumulated depreciation.



Depreciation on fixed assets is provided on Straight Line Method at the prescribed rates. However, the Institute did not follow the MHRD guidelines and charged depreciation on Written Down Value (WDV) method at the rate specified in Income Tax (IT) Act, 1961 except the main campus building.

Similar observations were pointed out in financial statements of previous years also, despite which no remedial action has been taken by IIMA on this persistent issue.

Receipt & Payment Account

Inclusion of Non-cash items in Receipt & Payment Account

As per basic accounting principles, a Receipt & Payment account is prepared at the end of the accounting year on the basis of cash receipts and cash payments recorded in the cash book. It is a summary of cash and bank transactions under various heads.

During audit, it was noticed that the institute has included non-cash items like Increase/Decrease in other Liability, Increase/Decrease in TDS Receivables and Statutory Liabilities in its Receipt & Payment (R&P) Account, R&P Account prepared by the IIMA is deficient to that extent.

Accounting Policies: NIL

E.1 Non-preparation of NPS Annual Accounts and GPF/CPF Receipts and Payments Account

As per notes and instructions for compilation of financial statement of Central Higher Educational Institutions, it is necessary to prepare an annual Balance Sheet, an Income and Expenditure Account (on accrual basis) and a Receipts and Payments Account (on cash basis) of General Provident Fund (GPF), Contributory Provident Fund (CPF) and New Pension Scheme (NPS)Fund Accounts and attach them separately to the accounts of the Institution, to show that they are managed in the best interests of the members.

It was noticed that IIMA has not annexed the NPS Accounts as well as Receipts and Payments Account of GPF and CPF as prescribed in the format of MoE.

Grant in Aid

The unutilized Grant-in-aid of previous year (2021-22) was ₹0.24 crore and received during 2022-23was ₹1.98crore. The Institute utilized all the Grant-in-aid of ₹2.22 crore during the year.

G Net Effect of Audit- NIL

- v. Subject to our observations in preceding paragraphs, we report that the Balance Sheet, Income & Expenditure Account and Receipt & Payment Account dealt with by this report are in agreement with the books of accounts.
- vi. In our opinion and to the best of our information and according to the explanations given to us, the said financial statements read together with the Accounting Policies and Notes on Accounts, and subject to the significant matters stated above and other matters



mentioned in Annexure to this Audit Report gives a true and fair view in conformity with accounting principles generally accepted in India:

- In so far as it relates to the Balance Sheet, of the state of affairs of the Indian Institute of Management, Ahmedabad as at 31 March 2023; and
- In so far as it relates to the Income& Expenditure Account of the surplus for the year ended on that date.

For and on behalf of the C&AG of India

Director General of Audit (C)/Ahmedabad

Place: Ahmedabad

Date: 05-10-2023



Annexure-A to Audit Report

- Adequacy of Internal Audit (IA) system: IIM does not have any Internal Audit wing. They have appointed Chartered Accountants as Internal Auditors during the year 2022-23.
- Adequacy of Internal Control System: The Internal Control System is adequate subject to the fact that no Internal Audit wing is constituted till date.
- System of Physical verification of fixed assets: Physical verification is being carried out at regular intervals.
- System of Physical verification of inventory: Physical verification is being carried out at regular intervals.
- Regularity in payment of statutory dues: The Institute is regular in depositing its statutory dues.

Sr. Audit Officer/CA (E)



Chief Financial Officer

INDIAN INSTITUTE OF MANANGEMENT, AHMEDABAD

BALANCE SHEET AS AT MARCH 31, 2023

			(₹ in lakh)
SOURCES OF FUNDS	Schedule	As at 31-03-2023	As at 31-03-2022
Corpus / Capital Fund	1	62,250.74	51,320.29
Designated/ Earmarked/ Endowment Funds	2	83,709.40	83,269.25
Current Liabilities & Provisions	m	56,131.40	56,305.79
TOTAL	IL.	2,02,091.54	1,90,895.33
APPLICATION OF FUNDS	Schedule	As at 31-03-2023	As at 31-03-2022
Fixed Assets			
Tangible Assets	4	33,689.29	4,546.21
Intangible Assets	4	62.70	71.47
Capital Work-in-Progress	4	10,904.92	30,315.02
Investments			
Long Term	2	1,39,723.33	1,39,999.18
Current Assets	9	12,100.40	10,474.51
Loans, Advances & Deposits	7	5,610.90	5,488.94
TOTAL	IL	2,02,091.54	1,90,895.33
Significant Accounting Policies Notes to Accounts	23 24		

वरिष्ट लेखापरीक्षाधिप्रधिकारी/के. ले. प. (व्यय)

Audit Bhavan, Navrangpura, Ahmedabad-380 009 Office of the Director General of Audit (Central), Gujarat लेखापरीक्षा भवन, नवरंगपुरा, अहमदाबाद-380 009 Sr. Audit Officer/CA(E) कार्यालय महानिदेशक लोखापरीक्षा (केंद्रीय), गुजरान



(₹ in lakh)

INDIAN INSTITUTE OF MANANGEMENT, AHMEDABAD

INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED MARCH 31, 2023

Particulars	Schedule	2022-23	2021-22
INCOME			
Academic Receipts Grants / Subsidies	80	30,200.57	25,874.87
Income from Investments	10	863.64	1,037.22
Interest Earned	11	90.05	345.98
Utner Income Prior Period Income	12	7,391.07	2,040.65
Total (A)		34,766.86	30,217.35
EXPENDITURE			
Staff Payment & Benefits (Establishment Expenses)	14	14,238.20	15,164.24
Academic Expenses	15	7,797.03	5,847.70
Administrative and General Expenses	16	2,530.52	1,825.88
Transportation Expenses	17	2.60	5.82
Repairs & Maintenance	18	1,457.81	1,118.33
Depreciation/Amortization	19	4,924.10	1,485.02
Other Expenses	20	1.12	45.21
Prior Period Expenses	21	-	1
Total (B)		30,954.38	25,492.20
Balance being excess of Income over Expenditure		3,812.48	4,725.15
(A-b) Transfer to Designated Fund	22	3,800.00	4,700.00
Balance Being Surplus Carried to Capital Fund		12.48	25.15
Significant Accounting Policies Notes to Accounts	23 24		

कार्यालय महानिदेशक लेखापरीका (केंद्रीय), गुजरात Office of the Director General of Audit (Central), Sujarat

वरिष्ट लेखापरीक अधिकासीक. ले. प. (व्यय) Sr. Audit Officer/CA(E) लेखापरीक्षा भवन, नवरंगपुरा, अहमवाबाद-380 009 Audil Bhavan, Naviangpura, Ahmedabad-360 009

Chief Financial Officer



RECEIPT AND PAYMENT ACCOUNT FOR THE YEAR ENDED MARCH 31, 2023

					(₹ in lakh)
RECEIPTS	Current Year	Previous Year	PAYMENTS	Current Year	Previous Year
I. Opening Balances	· ·		I. Expenses	1000	
a) cash balances	0.10	0.10	a) Establishment Expenses	11,387.27	9,668.62
b) bank balances				2,459.18	3,041.90
i. In Rupee accounts	386.92	612.44		2,458.95	1,538.59
ii. In Deposit accounts	2,001.00	738.86	d) Transportation Expenses	2.60	5.82
iii. Savings accounts	6,425.34	2,670.58	e) Repairs & Maintenance	1,407.52	1,161.48
iv. In FC accounts	84.22	164.70			
c) Balance with Franking Machine	1.48	0.97			
			II. Payments against Earmarked/Endowment Funds	2,891.82	2,152.71
II. Grants Received					
a) From Government of India	197.50	325.00	III. Payments against Sponsored Projects/Schemes	7,870.41	6,031.72
b) From State Government	1				
c) From Other sources	-		IV. Payments against Sponsored Fellowships and Scholarships	736.84	831.53
III. Academic Receipts	16,289.48	16,192.77			
TV Descriptor against Foundational Code	1000 4	640 02	V. Investments and Deposits made	2000	0 000
1V. Necelpts against carried hea/ chaowingh, range	00.000,1	CO.O.C.	b) Out of own Finds(Toyestment Others)	14.305,00	
V. Receipts against Sponsored Projects/Schemes	15,319.14	10,881.05			
		-	VI. Term Deposits with Scheduled Banks		
VI. Receipts against Sponsored Fellowships and Scholarships	803.31	556.27			
			VII. Expenditure on Fixed assets and Capital Works-in-Progress		
VII. Income on Investments from			a) Fixed Assets	34,986.29	2,067.34
a) Earmarked/Endowment Funds	9,890.04	10,778.70	b) Capital Works-in-Progress (Including Capital Advances)	(18,370.69)	14,039.37
b) Other Investments		55.40			
			VIII. Other Payments including Statutory Payments		
VIII. Interest received on	1		a) Security Deposits Given	12.81	' (
a) Bank Deposits	1,053.89	1,042.05	b) Caution Money Deposits Repaid	7.05	89.0
b) Other Interest	11.11	509.89	c) Deposit paid (Liability)	2.33	
c) Saving bank Accounts TX Investments Enceshed (Including Term Deposits)	36 688 35	136.09	d) Decrease Other Liabilities	2,340.32	06 988
ty, illyeduleits Elicastica (illetantig territ Deposits)	20,000,00	24,280.10	e) Justical of Carata	24.05	200000
> Other Income			LX. Kerund of Grants	17.03	244.05
A. Other Income from Land 8. Buildings	26.2.32	26 376	> Other Daymonte		
a) income nom cand & buildings	1 040 44	843 58		16.01	11 20
b) Onlei	1,010,1	00000		43.05	62:11
			b) Changes III Stock	45.03	2.16
			c) Auvainces to others	119.92	
At. Deposits and Advances		21.050	d) indrease in 103 Receivable	4/9.00	
a) Caution Money Deposits Received	277 13	239:10	VI Circles Balance		
c) Deposits Received (Liability)	2/2:12	11.64	At. Closing balances	Ç	0
d) Statisfory Liability	716 27	544.81	a) Casil balances b) Bank Balances	0.5	01:0
a) Octavior (Figure 1) Advances Received Back (Employees)	N:04		i In Bines accounts	191.30	386 92
			ii. In Deposit accounts	7.760,00	2,001,00
XII. Miscellaneous Receipts (Statutory Receipts)	1	1	iii. Savings accounts	2,043.18	6,425.34
			iv. In FC accounts	39.95	84.22
XIII. Any Other Receipts			c) Balance with Franking Machine	2.64	1.48
a) Sale of Assets	14.01	25.54			
b) Increase Other Liabilities		2,412.21			
c) Oher advances	1	93.04			
d) Decrease in IDS Receivable		1,360.06			
TOTAL	95,846.64	80,076.17	TOTAL	95,846.64	80,076.17

B. Huster.

Chief Financial Officer

विस्टर लेखायतिश आदिकारी के. ले. प. (ब्यय) Sr. Audit Officer/CA(E) कार्याल्य महानिक्शक लेखायतिश (केंडीय), गुजरान Gilics of the Birector General of Audit (Central), Gujarat लेखायतिश भवन, नवरंगपुर। अहमवादाव-380 069 Audit Bhayan, Havrangpura, Ahmedabad-380 20



SCHEDULE 1 - CORPUS/CAPITAL FUND

				Assets	Assets Purchased				(K III IAKII)
Sr. No.	Particulars	Balance as At 01-04-2022	Out of Grant (GoI/State Govt.)	Out of Earmarked Funds	Out of Sponsored Projects	Donation / Gift	Interest	(Debited) / Credited during the year	Balance as At 31-03-2023
П	1 Corpus Fund	17,883.75	-	1	1	1	1,332.34	ı	19,216.09
7	Capital Fund	32,785.56	1	13,252.73	16.93	693.93		(921.90) (a) (138.57) (b) (3,322.56) (c)	a) 42,366.12 b) c)
т	Income & Expenditure Account	582.87	1	ı	1	1	ı	12.48 (0	(d) 595.35
4	IIMA Society Membership Fund	68.11	1	ı	1	ı	5.07	ı	73.18
	Total	51,320.29		13,252.73	16.93	693.93	1,337.41	(4,370.55)	62,250.74
	Previous Year	37,297.97	1	12,296.77	22.41	1,399.37	1,269.53	(965.76)	51,320.29

Transferred to Income & Expenditure Account to the extent of Depreciation (Current Year)
Transfer from Capital Fund against Sale/Discarded of Assets
Transfer to Earmarked Fund
Surplus for current year transferred from Income & Expenditure Account @ @ @ @

INDIAN INSTITUTE OF MANANGEMENT, AHMEDABAD

SCHEDULE 2 - EARMARKED FUNDS

Revenue Expenditure/ Projects Sanctioned		64.56	153.81	95.61			261.01			423.10	96.71	134.99	1,697.49	2,927.28	2,134.06
Capital Ex Expenditure S			369.05		12,839.75						43.93		693.93	13,946.66	13,696.14
	(a)		(a)		(a)								<u>(</u>)		
Other Adjustments	(108.86)		441.71		2,880.85								159.22 (c)	3,372.92	38.12
Appro. from Income & Expenditure Account					3,800.00									3,800.00	4,700.00
Internal Transfer within Funds A/c					457.00						(87.14)	(25.00)	(344.86)		-
Interest on Investment	28.34	84.78	426.70	57.61	2,191.14	6.54	429.27	8.56	61.81	266.40	41.66	424.97	1,446.01	5,473.79	5,888.82
Other Income Earned		126.34		112.90			306.50	0.28		393.81			35.62	975.45	510.69
Contributions Received											170.00	0.73	3,521.20	3,691.93	5,151.21
Balance as at 01-04-2022	389.54	1,094.78	5,805.97	814.04	35,184.27	88.71	6,552.60	114.78	952.20	4,122.69	542.98	6,053.92	21,552.77	83, 269, 25	82,810.61
Particulars	Fund for CMA Programme	Fund for Alumni Activities	Fund for Expense on Computer	Students' Welfare Fund	Campus & Infrastructure Development Fund	Centre for Innovation & Incubation	Research, Publication & Thrust Area Fund	Fund for Conveyance Advance	House Building Advance Fund	Faculty, Officers & Staff Development & Welfare Fund	Chair Funds	Endowment Fund (Schedule 2A)	Donation Funds	Total	Previous Year
Sr. No.	1	2	3	4	2	9	7	8	6	10	11	12 E	13	T	

309.02 1,241.34 6,151.52 888.94 31,673.51 95.25 7,027.36 1,014.01 4,359.80 526.86 6,319.63

Balance as at 31-03-2023

Represented by	Balance as at 01-04-2022	Balance as at 31-03-2023
Cash & Bank Balances		
Investments	83,269.25	83,709.40
Interest accrued but not due		

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Transfer to CMA Grant Transferred from Capital Fund Amount recoverable from JSW Foundation



Chair Funds

SCHEDULE 2A - ENDOWMENT FUNDS

,		Balance as at 01-04-2022	01-04-2022	Received du	Received during the year	ř	Total		Expenditure on		Balance as at 31-03-2023	023
No.	Name of Endowment	Endowment	Accumulated Interest	Endowment	Interest	Endowment	Accumulated Interest	Transfer	the object during the year	Endowment	Accumulated Interest	Total
1	1 Chair Funds	2,330.62	1,554.13		272.46	2,330.62	1,826.59		65'95	2,330.62	1,770.00	4,100.62
	Total	2,330.62	1,554.13		272.46	2,330.62	1,826.59		56.59	2,330.62	1,770.00	4,100.62
onati	onation Funds											(₹ in lakh)
1	N	Opening	ing	Received du	Received during the year	Expenses dr	Expenses during the year	Trai	Transfer	Closing	ing	Total
r. 190		Donation	Interest	Donation	Interest	Donation	From Interest	Donation	Interest	Donation	Interest	lotal
1	1 Donation Funds	1,414.16	755.02	0.73	152.50		78.40	25.00	,	1,389.89	829.12	2,219.01
	Total	1,414.16	755.02	0.73	152.50		78.40	25.00		1,389.89	829.12	2,219.01



(₹ in lakh)

INDIAN INSTITUTE OF MANANGEMENT, AHMEDABAD

SCHEDULE 3 - CURRENT LIABILITIES & PROVISIONS

Particulars	As at 31-03-2023	As at 31-03-2022
A. CURRENT LIABILITIES		
1 Deposits from Staff	3.60	5.93
2 Deposits from Students		
Current Students	219.44	223.83
Ex-Students	0.20	2.86
3 Deposit-Others (including EMD, Security Deposit, Retention Deposit)	1,468.40	1,196.28
4 Sundry Creditors		
For Goods & Services	1,469.01	1,151.52
Others (For capital works)	2,273.29	3,158.40
5 Fee Received in Advance	4,797.58	4,778.58
6 Statutory Liabilities		
Overdue	ı	
Others	416.27	544.81
7 Other Current Liabilities		
Salaries	462.77	458.70
Pension	158.93	160.93
Receipts against Sponsored Projects / Programmes (Schedule - 3A)	1,854.83	2,062.33
Receipts against Sponsored Fellowships & Scholarships (Schedule - 3B)	355.47	282.00
Open Enrollment Programme	995.57	1,294.03
Customised Executive Education Programme	1,270.70	922.82
Unutilised Grant (Schedule 9)	1	41.06
Service Tax/GST Refundable to Students (PGP-X)	224.63	224.63
Students Events	311.10	307.66
Common Admission Test	84.06	2,487.37
Other Liabilities	315.63	256.08
	Total A 16,681.48	19,559.82
B PROVISIONS		
1 Superannuation Pension	30,814.78	30,730.70
2 Accumulated Leave Encashment	3,133.31	2,885.09
3 Gratuity	1,978.19	1,854.88
4 Provision for Expenses	3,523.64	1,275.30
	Total B 39,449.92	36,745.97
Total (A+B)	56,131.40	56,305.79



SCHEDULE 3A - SPONSORED PROJECTS / PROGRAMMES

							,
1		Balance as at 01-04-2022	: 01-04-2022	Credits during the	Credits during the Debits during the	Balance as at 31-03-2023	31-03-2023
SI. NO.	raniculars	Credit	Debit	Year	Year	Credit	Debit
1	Consultancy Projects	1,241.32				1,080.99	
7	Research Projects	755.21	0.57			756.14	3.63
c	Workshop, Seminar, Conferences	24.99	90.0	20.50	32.22	13.21	
4	Others Projects / Programme	40.81	1	12.43		4.49	
	Total	2,062.33	0.63	1,945.27	2,155.77	1,854.83	3.63
	Less: GST collected on advance receipts for which invoices are not yet raised	,		ı	1	1	ı
	Net Total	2,062.33	69'0	1,945.27	2,155.77	1,854.83	3.63
_						1	

INDIAN INSTITUTE OF MANANGEMENT, AHMEDABAD

SCHEDULE 3B - SPONSORED FELLOWSHIPS AND SCHOLARSHIPS

		Balance as at 01-04-2022	01-04-2022	Transactions d	Transactions during the year	(₹ in lakh Balance as at 31-03-2023	(₹ in lakh) 31-03-2023
Sr. No.	. Name of sponsor	Credit	Debit	Credit	Debit	Credit	Debit
Н	IIM Scholarship	278.50	•	503.35	448.90	332.95	1
7	Central Government	•	•	76.32	76.32	1	1
ε	Endowment / Donation Funds	3.50	1	230.64	211.62	22.52	1
	Total	282.00	•	810.31	736.84	355.47	•



SCHEDULE 4 - FIXED ASSETS

				GROSS					Depreciation			Net Block	Hock
ž Š	Assets Heads	As at 01-04-2022	Additions	Deductions	Adjustment	As at 31-03-2023	As at 01-04-2022	For the Year	Deductions	Adjustment	As at 31-03-2023	As at 31-03-2023	As at 31-03-2022
ı	Freehold Land	107.00				107.00						107.00	107.00
2	Buildings	13,685.31	25,246.81			38,932.12	12,895.38	2,788.49			15,683.87	23,248.25	789.93
	Electrical Installation and Equipment	1,184.00	1,156.00			2,340.00	818.98	158.25			977.23	1,362.77	365.02
	Plant & Machinery	230.54	427.54			658.08	62.29	89.37			151.66	506.42	168.25
2	Office Equipment	2,726.82	1,886.48	18.30		4,595.00	1,752.24	417.80	15.84		2,154.20	2,440.80	974.58
9	Audio Visual Equipment	794.17	1,761.38			2,555.55	267.17	270.02	0.01		537.18	2,018.37	527.00
	Computers & Peripherals	3,749.95	670.29	4.23		4,416.01	3,032.11	513.56	3.40		3,542.27	873.74	717.84
	Furniture, Fixtures & Fittings	2,635.42	2,616.69	8.16		5,243.95	1,822.46	372.77	5.46		2,189.77	3,054.18	812.96
	Vehicles	44.44	5.86			50.30	30.29	2.61			32.90	17.40	14.15
10	Library Books	1,652.70	26.10	0.13		1,678.67	1,583.22	35.22	0.13		1,618.31	96.36	69.48
	Total (A)	26,810.35	33,797.15	30.82		60,576.68	22,264.14	4,648.09	24.84		26,887.39	33,689.29	4,546.21
	Previous Year	26,151.39	861.58	151.65	(50.97)	26,810.35	21,060.00	1,351.21	130.31	(16.76)	22,264.14	4,546.21	5,091.39
	Capital Work in Progress (B)	30.315.02	14,370,13	33.780.23		10,904.92	-	,	•	-	-	10.904.92	30.315.02
1	Dravious Vear	90 000 91	14 001 61	05.67		20 315 02		1			1	30 315 03	16 309 08
	rievious leal	10,399.00	14,001.01	03:07		20,513,02						30,313.02	10,299.00
. –			9	Gross Block					Amortization			Net Block	slock
. è	Intangible Assets	As at 01-04-2022	Additions	Deductions	Adjustment	As at	As at 01-04-2022	For the Year	Deductions	Adjustment	As at 31-03-2003	As at	As at
12	Computer Software	306.47	1.06	1	(16.01)	291.52	235.00	29.05	1	(16.01)	248.04	43.48	71.47
_		•	21.97			21.97	•	2.75	•	•	2.75	19.22	•
14	Library Database & Periodicals	2,954.80	1,166.11		16.01	4,136.92	2,954.80	1,166.11	1	16.01	4,136.92	-	1
-	Total (C)	3,261.27	1,189.14		•	4,450.41	3,189.80	1,197.91		•	4,387.71	62.70	71.47
	Previous Year	2,150.84	1,059.46	-	50.97	3,261.27	2,094.24	1,078.80		16.76	3,189.80	71.47	26.60
- 6													
7	Grand Total (A+B+C)	60,386.64	49,356.42	33,811.05		75,932.01	25,453.94	5,846.00	24.84		31,275.10	44,656.91	34,932.70
	Previous Year	44,701.31	15,922.65	237.32		60.386.64	23,154.24	2.430.01	130.31	•	25,453,94	34.932.70	21 547 07

INDIAN INSTITUTE OF MANANGEMENT, AHMEDABAD

SCHEDULE 4A - FIXED ASSETS - PLAN

		Gros	Gross Block			Depreciation	iation		Net	Net Block
	As at 01-04-2022	Additions	Deductions	As at 31-03-2023	As at 01-04-2022	For the Year	Deductions	As at 31-03-2023	As at 31-03-2023	As at 31-03-2022
	06.06			06.06	-				06.06	06.06
	2,789.61	,	•	2,789.61	2,789.61		1	2,789.61		•
Electrical Installation and Equipment	275.44	1	•	275.44	192.38	8.31	1	200.69		83.06
	344.22	1		344.22	320.72	3.53	1	324.25	19.98	23.50
Computers & Peripherals	145.51	,		145.51	145.44	0.03	1	145.47		0.07
Furniture, Fixtures & Fittings	545.56	1	•	545.56	406.68	13.89	1	420.57	124.99	138.88
	582.83	ı	1	582.83	582.83	1	ı	582.83	1	1
	4,774.07			4,774.07	4,437.66	25.75	ı	4,463.41	310.66	336.41
Previous Year	4 786 85	٠	12.78	4 774 07	4 367 22	29 68	12.23	4 437 66	336 41	419 63



INDIAN INSTITUTE OF MANANGEMENT, AHMEDABAD SCHEDULE 4B - FIXED ASSETS - OTHERS

			Gross Block					Depreciation			Net	Net Block
Assets Heads	As at 01-04-2022	Additions	Deductions	Adjustment	As at 31-03-2023	As at 01-04-2022	For the Year	Deductions	Adjustment	As at 31-03-2023	As at 31-03-2023	As at 31-03-2022
Freehold Land	16.10				16.10						16.10	16.10
Buildings	10,895.70	25,246.81			36,142.51	10,105.77	2,788.49			12,894.26	23,248.25	789.93
Electrical Installation and Equipment	908.56	1,156.00	•	•	2,064.56	626.60	149.94		•	776.54	1,288.02	281.96
Plant & Machinery	230.54	427.54		•	658.08	62.29	89.37			151.66	506.42	168.25
Office Equipment	2,382.60	1,886.48	18.30		4,250.78	1,431.52	414.28	15.84		1,829.96	2,420.83	951.08
Audio Visual Equipment	794.17	1,761.38	•	•	2,555.55	267.17	270.02	0.01	•	537.18	2,018.37	527.00
Computers & Peripherals	3,604.44	670.29	4.23		4,270.50	2,886.67	513.53	3.40		3,396.80	873.70	717.77
Furniture, Fixtures & Fittings	2,089.86	2,616.69	8.16	•	4,698.39	1,415.78	358.88	5.46	•	1,769.20	2,929.19	674.08
Vehicles	44.44	5.86			50.30	30.29	2.61			32.90	17.40	14.15
Library Books	1,069.87	26.10	0.13	•	1,095.84	1,000.39	35.22	0.13	1	1,035.48	98.09	69.48
Total (A)	22,036.28	33,797.15	30.82		55,802.61	17,826.48	4,622.34	24.84		22,423.98	33,378.63	4,209.80
Previous Year	21,364.54	861.58	138.87	(50.97)	22,036.28	16,692.78	1,268.54	118.08	(16.76)	17,826.48	4,209.80	4,671.76
11 Canital Mould in Business (B)	20 245 00	44 070 40	CC 00F CC		40,004,00						40 004	00 245 00
Capital Work III Progress (D)	30,513,02	14,370.13			10,904.92				•		10,904.92	30,313.0.
Previous Year	16,399.08	14,001.61	85.67		30,315.02						30,315.02	16,399.08
			Gross Block					Amortization			Net	Net Block
Intangible Assets	As at 01-04-2022	Additions	Deductions	Adjustment	As at 31-03-2023	As at 01-04-2022	For the Year	Deductions	Adjustment	As at 31-03-2023	As at 31-03-2023	As at 31-03-2022
Computer Software	306.47	1.06			307.53	235.00	29.05			264.05	43.48	71.47
13 IIMA Logo	1	21.97	•		21.97		2.75		•	2.75	19.22	•
Library Database & Periodicals	2,954.80	1,166.11		-	4,120.91	2,954.80	1,166.11	-	-	4,120.91		
Total (C)	3,261.27	1,189.14			4,450.41	3,189.80	1,197.91	-		4,387.71	62.70	71.47
December None	2 150 04	74 070 4		10 01								

INDIAN INSTITUTE OF MANANGEMENT, AHMEDABAD

26,811.69

21,016.28 18.787.02

71,157.94 55.612.57

49,356.42

55,612.57 39,914.46

Grand Total (A+B+C)

SCHEDULE 5 - INVESTMENTS FROM EARMARKED / ENDOWMENT FUNDS

			(₹ in lakh)
Sr. No.	Particulars	As at 31-03-2023	As at 31-03-2022
-	Long Term In Central Government Securities	98 934 95	89 256 11
. 2	In State Government Securities	14,929.52	14,929.52
$^{\circ}$	Bonds	7,626.65	20,320.76
4	Term Deposits with banks & others	15,079.00	12,214.14
		1,36,570.12	1,36,720.53
	Premium paid on acquisition of investments (to be written off over the maturity period)	3,153.21	3,278.65
	Total	1,39,723.33	1,39,999.18



SCHEDULE 6 - CURRENT ASSETS

Sr.	Particulars	As at	As at 31-03-2022
1	Stock		
	a) Electrical Material	8.07	14.45
	b) Stationery	39.08	23.08
	c) Others	48.63	15.20
		95.78	52.73
7	Sundry Debtors		
	a) Debts Outstanding for a period exceeding six months	319.73	247.11
	b) Others	1,647.72 1,967.45	1,275.61 1.522.72
က	Cash and Bank Balances		
	a) With Scheduled Banks:		
	In Current Accounts		
	Rupee Account	191.30	386.92
	FC Account	16.72	78.66
	In Term Deposit Accounts	7,760.00	2,001.00
	In Savings Accounts		
	Rupee Account	2,043.18	6,425.34
	FC Account	23.23	5.56
		10,034.43	8,897.48
	b) Cash on hand	0.10	0.10
	Balanco with Eranking Machine	79 0	87 1
		10.7) -
	TOTAL	12,100.40	10,474.51



INDIAN INSTITUTE OF MANANGEMENT, AHMEDABAD

SCHEDULE 7 - LOANS, ADVANCES & DEPOSITS

					(₹ in lakh)
Sr. No.	Particulars	As 31-03	As at 31-03-2023	A: 31-03	As at 31-03-2022
Н	Advances to Employees: (Non-interest bearing)				
	a) Festival	1		1	
	b) Other	68.53	68.53	22.52	22.52
ď	Advances and Other Amounts Recoverable in Cash or in Kind or for				
7	Value to be Received				
	a) Capital Advances	75.56		62.78	
	b) Advances to Others	305.92		32.28	
	c) Students	3.87		1.37	
	d) GST/Service Tax Input Credit Receivable	0.27		0.27	
	e) Service Tax/GST Paid under Protest (PGP-X)	224.63		224.63	
	f) TDS Receivable under Income Tax & GST Laws	1,044.84		565.81	
	g) Service Tax Paid against demand orders (For earlier years)	17.13	1,672.22	15.62	902.76
m	Prepaid Expenses				
	a) Insurance	32.31		164.58	
	b) Other expenses	370.67	402.98	258.11	422.69
4	Deposits				
	a) Telephone	0.20		0.20	
	b) Electricity	95.15		82.96	
	c) Gas Deposit	23.83		23.38	
	d) Other Security Deposits	6.97	126.15	08.9	113.34
2	Income Accrued				
	a) On Investments		3,337.39		4,027.00
9	Other Current Assets receivable from Grant/Sponsored Projects				
	a) Debit balances in Sponsored Projects		3.63		0.63
	Total		5,610.90		5,488.94
1					



SCHEDULE 8 - ACADEMIC RECEIPTS

		(₹ in lakh)
Particulars	2022-23	2021-22
FEES FROM STUDENTS		
Academic		
1. Tuition Fee	11,460.44	11,625.60
2. Admission Fee	211.92	164.92
3. Academic Support	2,978.94	3,189.14
4. International Immersion Programme	280.00	232.00
Total (A)	14,931.30	15,211.66
Examinations		
1. Admission Test Fee - CAT (Net)	303.21	174.56
2. Mark Sheet, Certificate Fee	13.30	15.11
Total (B)	316.51	189.67
Other Fees		
1. Fine / Miscellaneous Fee	76.10	163.13
2. Medical Fee	55.61	24.72
3. Hostel Fee	908.38	1,061.37
4. Mess Charges	ı	188.50
Total (C)	1,040.09	1,437.72
Other Academic Receipts		
(a) Executive Education Programmes		
1. Registration Fee for Workshops, Programmes	7,071.53	5,909.89
2. Registration Fee for Customised Executive Education Programme	6,798.53	3,103.13
	13,870.06	9,013.02
(b) Registration Fees (Academic Staff)	42.61	22.80
Total (D)	13,912.67	9,035.82
GRAND TOTAL (A+B+C+D)	30,200.57	25,874.87



INDIAN INSTITUTE OF MANANGEMENT, AHMEDABAD

SCHEDULE 9 - GRANTS / SUBSIDIES (IRREVOCABLE GRANTS RECEIVED)

THE STATE COLUMN	Government of India	nt of India	Total	Government of India	t of India	Total
Particulars	FPM	CMA	2022-2023	FPM	CMA	2021-2022
Balance Brought forward	17.03	24.03	41.06	244.05	17.66	261.71
Add: Grants received/receivable during the year	Ti .	197.50	197.50		325.00	325.00
Add: Transferred from CMA Fund	15	108.86	108.86	0,2		U.
Add: Interest received during the year		į	(1)	17.03		17.03
Total	17.03	330.39	347,42	261.08	342.66	603.74
Less: Refund	17.03	ii	17.03	244.05		244.05
Balance	00.00	330.39	330.39	17.03	342.66	359.69
Less: Utilised for Capital expenditure	72	I)	10	0		,6.
Balance	00'0	330,39	330.39	17.03	342,66	359,69
Less: Utilized for Revenue Expenditure (A)	91	330.39	330.39	¥	318.63	318.63
Balance Carried forward (B)	0.00			17.03	24.03	41.06

Appears as Grant Income in the Income & Expenditure Account.
Appears under Current Liabilities in the Balance Sheet in Schedule 3.



SCHEDULE 10 - INCOME FROM INVESTMENTS

		(₹ in lakh)
Particulars	2022-23	2021-22
1. Interest		
a. On Government Securities	8,297.35	7,449.22
b. Other Bonds	903.08	2,000.80
2. Interest on Term Deposits	1,053.89	1,042.05
Total	10,254.32	10,492.07
Less :		
1. Transferred to Earmarked/Endowment Funds	5,473.79	5,888.82
2. Transferred to Project Account	9.56	22.09
3. Transferred to Grant Account	ı	17.03
4. Transferred to Corpus Fund	1,337.41	1,269.53
5. Transferred to Provision for Retirement Benefit Account	2,569.92	2,257.38
Total	89.068'6	9,454.85
Total	863.64	1.037.22

SCHEDULE 11: INTEREST EARNED

		(Amount in lacs)
Particulars	2022-23	2021-22
1. On Savings Accounts with Scheduled Banks	72.94	136.09
2. On Income Tax Refund	13.62	206.07
3. On Other Deposits	3.49	3.82
Total	90.05	345.98



SCHEDULE 12- OTHER INCOME

		(₹ in lakh)
Particulars	2022-23	2021-22
Control of the contro		
A: Tindollie II oli Lelie & Bellelies	24.20	9,49
2. License fee	23.21	32.01
3. Hire Charges of Auditorium/Play ground/Convention Centre, etc	140.49	93.64
4. Facilities (MDC/ IMDC/New Campus etc.)	188.69	93.76
Total A	376.59	228.90
B. Others		
1. Income from Consultancy	1,149.72	1,071.18
2. Income from Research Projects	656.70	453.57
3. Placement Fee	742.40	611.58
4. Profit on Sale of Investments	50.09	31.42
5. Profit on Sale/Disposal of Assets - Own Assets	8.59	12.00
6. Photocopy recovery charges	74.05	26.13
7. Transfer from CMA Fund	108.86	ı
8. Exchange rate Gain (Net)	4.72	1.22
9. Misc. Receipts (Sale of tender form, penalty recovered, Overhead Income etc.)	219.35	204.65
Total B	3,014.48	2,411.75
Total (A+B)	3.391.07	2.640.65

SCHEDULE 13- PRIOR PERIOD INCOME

(₹ in lakh)	2021-22	1	-
	2022-23	-	1
	Particulars		Total



INDIAN INSTITUTE OF MANANGEMENT, AHMEDABAD

SCHEDULE 14- STAFF PAYMENTS & BENEFITS (ESTABLISHMENT EXPENSES)

		Ô			(₹ in lakh)
Particulars	Teaching	Non-Teaching	Unallocable	2022-23	2021-22
Non Plan					
a) Salaries and Wages	5,800.07	2,504.38	1	8,304.45	6,037.27
b) Allowances and Bonus		8.47	1	8.47	5.20
c) Contribution to Provident Fund	35.28	11.26	1	46.54	49.02
d) Staff Welfare Expenses	•	•	57.13	57.13	40.31
e) Retirement and Terminal Benefits (Refer Schedule 14A)	508.93	226.67	1	735.60	5,406.90
f) LTC Facility	38.54	27.83	1	66.37	44.32
g) Medical Facility	39.88	117.05	1	156.93	149.04
h) Children Education Allowance	8.24	36.88	1	45.12	46.72
Total A	6,430.94	2,932.54	57.13	9,420.61	11,778.78
Other Establishment Expenses					
a) CMA Project	195.63	119.92	1	315.55	299.92
b) Consultancy Projects	704.56	81.75	1	786.31	588.74
c) Research Projects	53.87	230.15	1	284.02	270.24
d) Centre Activities	1	70.74	1	70.74	69.09
e) Customised Executive Education Programme	1,957.43	250.67	1	2,208.10	1,148.43
f) Open Enrolment Programme	949.56	203.31	1	1,152.87	1,017.44
Total B	3,861.05	956.54	1	4,817.59	3,385.46
TOTAL	10,291.99	3,889.08	57.13	14,238.20	15,164.24



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SCHEDULE 14 A - EMPLOYEES RETIREMENT AND TERMINAL BENEFITS

					(₹ in lakh)
Particulars	Pension	Gratuity	Leave Encashment	2022-23	2021-22
Opening Balance as on 1.4.2022	30,730.70	1,854.88	2,885.09	35,470.67	30,636.98
Addition: Interest credited to Fund	2,226.50	134.39	209.03	2,569.92	2,257.38
Addition: Amount received from other organisation	43.34	3.33	5.12	51.79	59.18
Total (a)	33,000.54	1,992.60	3,099.24	38,092.38	32,953.54
Less: Actual Payment during the Year (b)	2,002.11	207.55	183.50	2,393.16	2,463.08
Balance Available on 31.03.2023 (c=a-b)	30,998.43	1,785.05	2,915.74	35,699.22	30,490.46
Provision required on 31.03.2023 as per Actuarial Valuation (d)	30,814.78	1,978.19	3,133.31	35,926.28	35,470.67
A. Provision to be made in the Current year (d-c)	(183.65)	193.14	217.57	227.06	4,980.21
B. Contribution to New Pension Scheme				502.85	413.97
C. Travel to Hometown on Retirement				5.69	12.72
Total (A+B+C)				735.60	5,406.90



SCHEDULE 15 - ACADEMIC EXPENSES

ָ כֿ	SCHEDULE IS - ACADEMIC EXPENSES		(₹ in lakh)
	Particulars	2022-23	2021-22
	C C C		
	A - Academic Expenses		
a)	Field work/Participation in Conferences	28.44	12.24
þ)	Payment to Visiting Faculty	166.62	176.39
Û	Admission Expenses	84.71	53.83
ਰੇ	Convocation Expenses	83.59	34.35
e	Stipend/Means-cum-Merit Scholarship	1,519.21	1,295.95
Ð,	Books & Case Materials	434.62	462.21
б	Electricity - Students	170.25	94.19
Э	Medical expenses	29.57	32.83
Ċ	Misc. Expenses	345.17	220.11
Ċ	Placement Expenses	133.04	91.74
<u>고</u> :	Student's Exchange Programme	1.79	1.31
	International Immersion	229.77	78.67
Ē ´	Library Expenses	' '	1.12
<u> </u>	Marketing, Promotion Development Expenses Tochnology, Battact for E-BCB Courts	7.10	24.75
6	ותנוווסטטט אפונות וטו ביוסי כטוואת	117:50	71.4.17
	Total A	3,346.14	2,933.86
	1		
•	B - Projects / Programmes Expenses		
a î	Open Enrolment Programme	2,097.46	1,651.05
a ´	Workshops, Conferences etc.	8.45	0.89
ට ²	Customised Executive Education Programme	836.46	203.73
ਰੇ ′	Consultancy Projects	83.10	194.84
e c	Faculty Development Programme	12.06	0.23
÷ ´	Research Projects	295.81	137.16
б Э	CMA Other Expenses	14.84	18./1
Ή	Centre Activities	2.07	0.89
<u> </u>	Faculty & Professional Development Expenses	130.18	115.55
	Total B	3,483.43	2,323.05
	C - Common Expenses - Facilities Used		
a)	House Keeping Charges	291.47	245.32
þ)	Mess Charges	490.24	269.84
Û	Electricity Charges	171.42	63.48
ਰੇ	Repair & Maintenance (related to building, furniture & equipment)	13.60	11.20
(e)	Miscellaneous Expenses	0.73	0.95
		967.46	590.79
	Total (A+B)	7,797.03	5,847.70



SCHEDULE 16 - ADMINISTRATIVE AND GENERAL EXPENSES

		(₹ in lakh)
Particulars	2022-23	2021-22
Non Plan		
A Infrastructure		
a) Electricity and Power	205.39	120.24
b) Water Charges	50.15	35.51
c) Insurance	43.34	49.74
d) Rent, Rates and Taxes (including Property Tax)	63.74	67.18
Total A	362.62	272.67
B Communication		
a) Postage and Stationery	1.29	2.08
b) Telephone, Fax and Internet Charges	46.83	55.37
Total B	48.12	57.45
C Others		
a) Printing and Stationery	50.34	33.68
b) Travelling and Conveyance Expenses	230.92	37.55
c) Hospitality	37.50	41.51
d) Auditors Remuneration		
- Statutory Audit	7.11	6.65
- Others		0:30
e) Professional / Legal Charges	221.37	188.14
f) Advertisement and Publicity	15.90	15.41
g) Security Charges	323.59	270.91
h) Contractual Wages	456.23	354.06
i) GST borne by the Institute	445.53	314.04
j) Staff Mess Expenses	25.17	22.11
k) Misc. Expenses	171.28	131.18
I) Bank Commission	8.19	4.58
m) Consumption of Spares	126.65	75.64
Total C	2,119.78	1,495.76
TOTAL (A+B+C)	2,530.52	1,825.88



SCHEDULE 17-TRANSPORTATION EXPENSES

		(K IN IAKN)
Particulars	2022-23	2021-22
Non Plan		
1 Vehicles (owned by Institution)		
a) Running expenses	3.02	3.51
b) Repairs & maintenance	1.84	1.71
c) Insurance expenses	0.74	09.0
Total	2.60	5.82

SC

		(₹ in lakh)
Particulars	2022-23	2021-22
a) Buildings	321.44	237.39
b) Furniture & Fixtures	13.88	32.75
c) Office Equipment	165.96	55.96
d) Computers	244.96	203.81
e) Estate Maintenance	711.57	588.42
Total	1,457.81	1,118.33

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SCHEDULE 19 - DEPRECIATION/AMORTIZATION

		(≰ in lakh)
Particulars	2022-23	2021-22
- -		
Depreciation on Tangible Assets	4,648.09	1,351.21
Amortization of Intangible Assets	1,197.91	1,078.80
	5,846.00	2,430.01
ess: Transferred from Capital Funds	921.90	944.99
Total	4,924.10	1,485.02

SCHEDULE 20 - OTHER EXPENSES

		(≮ In lakh)
Particulars	2022-23	2021-22
Non Plan a) Irrecoverable Balances Written off (Net) b) Provision for Doubtful Debts	7.31 (6.19)	39.02
Total	1.12	45.21

SCHEDULE 21 - PRIOR PERIOD EXPENSES

(₹ in lakh)	2021-22	ı	1	
	2022-23	1	-	
	Particulars		Total	

SCHEDULE 22 - TRANSFER TO DESIGNATED FUND

		(≰ in lakh)
Particulars	2022-23	2021-22
a) Campus & Infrastructure Development Fund	3,800.00	4,700.00
Total	3,800.00	4,700.00



SCHEDULE 23: SIGNIFICANT ACCOUNTING POLICIES

1. ACCOUNTING CONVENTION

The financial statements are prepared in accordance with the Indian Generally Accepted Accounting Principles (I-GAAP) under the historical cost convention on the accrual basis of accounting and Accounting Standards as Notified by the Institute of Chartered Accountants of India.

The financial statements are broadly prepared on the basis of the format prescribed by the Ministry of Education for Central Higher Educational Institutions.

2. USE OF ESTIMATES

The preparation of Financial Statement requires the management to make estimates and assumptions in the reported amounts of assets and liabilities (including contingent liabilities) as of the date of the financial statements and the reported income and expenses during the reporting period.

Management believes that the estimates used in preparation of the financial statements are prudent and reasonable. Accounting estimates could change from period to period. Actual results could differ from those estimates. Appropriate changes in estimates are made as the Management becomes aware of changes in circumstances surrounding the estimates. Changes in estimates are reflected in the financial statements in the period in which changes are made and, if material, their effects are disclosed in the notes to the financial statements.

3. INVENTORY VALUATION

Inventories comprise of Stores, Stationery and Consumables and are valued at lower of cost or net realisable value. The cost includes cost of purchase and related direct costs. The cost of inventory is arrived at using the weighted average method.

4. FIXED ASSETS

Tangible Assets

Tangible Fixed Assets are stated at cost less accumulated depreciation and impairments, if any. Cost of acquisition of fixed assets is inclusive of freight, duties and taxes and other incidental and direct expenses related to acquisition of the asset & bringing the assets to its working condition for the intended use.

In respect of projects under construction, related pre-operational expenses form part of the value of the assets capitalized.

Fixed assets received by way of Gift/ Donation are capitalized at values stated, by corresponding credit to Capital Fund.

Assets created out of Earmarked Funds and funds of Sponsored Projects, where the ownership of such asset's vests with the Institute, are set up by credit to Capital Fund and merged with the Fixed Assets of the Institute.



SCHEDULE 23: SIGNIFICANT ACCOUNTING POLICIES

Intangible Assets

Intangible assets are stated at their cost of acquisition, less accumulated amortization and impairment losses. An intangible asset is recognized, where it is probable that the future economic benefits attributable to the asset will flow to the enterprise and where its value/ cost can be reliably measured.

The Institute capitalizes software and related implementation costs where it is reasonably estimated that the software has an enduring useful life.

5. DEPRECIATION/AMORTIZATION

Depreciation on Tangible Assets

Depreciation on Buildings has been provided on Straight Line Method while Depreciation on other Assets has been provided on Written down Value Method. The rates of depreciation are as specified in the Income Tax Act, 1961 except for Buildings of main Campus. In this case, where separate figures of residential and non-residential building are not available and major portion of the Building is for residential purpose, the rate of depreciation applied is 5%, the rate fixed by the Income Tax Act for residential building; instead of 10% for non-residential building.

Depreciation on assets where actual cost of individual item is equal to or less than Rs. 5,000/- are treated as small value assets and is provided at the rate of 100%.

The rates of depreciation are different than the rates prescribed under the Revised Format of Accounts of Central Educational Institution (CEIs). The Institute provides depreciation on assets at the rates listed below:

SI.	Nature of Asset	Rate of Depreciation
1.	Building-Campus	5/10 %
2.	Electrical Installation	10%
3.	Plant & Machinery	15%
4.	Office Equipment	15%
5.	Audio Visual Equipment	15%
6.	Computer & Peripherals	40%
7.	Furniture, Fixtures & Fittings	10%
8.	Vehicles	15%
9	IIMA Logo	25%
10.	Library Books	40%

Amortization of Intangible Assets

Computer Software is amortized at the rate of 40%. Library database and journals are amortized at the rate of 100% which is different than the rate prescribed (40%) under the Revised Format of Accounts of Central Educational Institution (CEIs). As the subscription period is one year, the Institute considers the useful life of library database and journals to be one year and accordingly 100% cost is amortized in the year of purchase.



SCHEDULE 23: SIGNIFICANT ACCOUNTING POLICIES

6. INVESTMENTS

Investments classified as "Long term investments" are carried at cost (Includes unamortized premium paid on it). Premium on acquisition of investment has been amortized pro rata up to the date of maturity.

Stock exchange listed investments, received as donation are valued as per the closing rate on the stock exchange. Profit/ loss on sale of investments received as donation, is added to/ reduced from the Fund for earmarked purpose.

Provision for decline, other than temporary, is made in carrying cost/ value of such investments.

7. EARMARKED / ENDOWMENT FUNDS

Earmarked

Long Term Funds are earmarked for specific purpose and the same has been invested in Government Securities, Bonds and Term Deposits with Banks. The income from Investments is credited to respective funds based on average rate of interest earned on investments as the Institute has a pool of investments and the same has been allocated in the ratio of the average monthly closing balances in each fund. The expenditure and advances are debited to the fund. The assets created out of Earmarked Funds where the ownership vests in the Institution, are merged with the assets of the Institute by crediting an equal amount of the Capital Fund. The balance in the respective funds is carried forward.

Endowment

Endowment are fund received from various individual donors, Trusts and other organizations, for establishing Chairs and for Medals & Prize, as specified by the Donors. The same has been invested in Government Securities, Bonds and Term Deposits with Banks.

The income from Investments is credited to respective funds based on average rate of interest earned on average investments as the Institute has a pool of investments and the same has been allocated in the ratio of the average monthly closing balances in each fund. The expenditure on Medals & Prizes is met from the interest earned on investment of the respective Endowment Funds and the balance is carried forward.

In respect of Chairs, Corpus of the Endowment can be used in case of shortfall of interest income. The balances are represented by Investments and Accrued Interest.

8. REVENUE RECOGNITION

Fees from Students are recognized on accrual basis

Life Membership Fees are treated as Capital Receipt and shown under Corpus/ Capital Fund.

Income from Land and Building, Placement Fees, Other misc. receipts and Interest on Investments is accounted on accrual basis.



SCHEDULE 23: SIGNIFICANT ACCOUNTING POLICIES

Income from ongoing Research Projects, Consultancy Projects and Open Enrolment Programs, at year-end, is recognized in Income & Expenditure Account to the extent of expenditure incurred and proportionate Institute's share appropriated during the year under the respective project/ program, if any. Income from Blended Learning Programs and Customized Education Programs is recognized on an accrual basis.

Donations, Insurance Claim receipts & Contribution from CAT Fees are accounted on Receipt basis.

9. INCOME ON INVESTMENT

Interest on Investments out of Earmarked, Endowment, other Funds & Grant is allocated to respective account based on average rate of interest earned on average investment during the year after adjusting, where applicable, 1% of total interest earned during the year towards administration of fund.

Any surplus interest after allocation to respective Earmarked, Endowment, Corpus, other funds and Grant account is recognized in Income and Expenditure Account as "Interest Income".

Dividend on Investments out of Earmarked, Endowment and other Funds is allocated to respective Fund Account.

10. FOREIGN CURRENCY TRANSACTIONS

Transactions denominated in foreign currency are accounted at the exchange rate prevailing at the date of the transaction. Net exchange gain or loss resulting in respect of foreign exchange transactions settled during the period is recognized in the Income and Expenditure account.

Assets and Liabilities in foreign currency is translated into INR at the rates prevailing on the reporting date. Income & Expenses for the year is translated into INR on the basis of average of exchange rate for the year in which transaction occurred. Foreign exchange gains and losses resulting from the translation is recognised in the Statement of Income and Expenditure.

11. GOVERNMENT GRANTS

Government grants are accounted on the basis of sanction received from the Government Department.

Grants in respect of specific fixed assets are treated as Capital Grant. Capital Grants are treated as deferred income and recognized in the Income and Expenditure Account on a systematic and rational basis over the useful life of the assets i.e. Capital Grant are allocated to income in the proportion in which depreciation is charged.

Government grants for meeting Revenue Expenditure (on accrual basis) are treated, to the extent utilized, as income of the year in which expenses are incurred.

Unutilized grants are carried forward and exhibited as a liability in the Balance sheet.



SCHEDULE 23: SIGNIFICANT ACCOUNTING POLICIES

12. RETIREMENT BENEFITS

All eligible employees received benefits from Provident fund, a defined contribution plan and gratuity & superannuation pension under defined benefits plan. The employees are also entitled to compensate absences in the form of leave encashment.

Regular contributions are made to provident fund at the prescribed rates. Provision towards gratuity, superannuation pension and accumulated leave for employees is made on the basis of the actuarial valuation using Projected Benefit Obligation Method (PBO Method).

Expenditure on Retirement & Terminal benefits as shown in the Income & Expenditure account is net of Interest earned on investment for Retirement Benefits.

13. INCOME TAX

The income of the Institution is exempt from Income Tax under section 10(23C)(vi) of the Income Tax Act, hence no provision for Tax is therefore made in the accounts.

14. PROVISIONS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS

Provisions involving a substantial degree of estimation in measurement are recognized when there is a present obligation as a result of past events and it is probable that there will be an outflow of resources. Provisions required to settle are reviewed regularly and are adjusted where necessary to reflect the current best estimates of the obligation.

Where no reliable estimate can be made, a disclosure is made as contingent liability. Where there is a possible obligation or a present obligation in respect to which the likelihood of outflow of resources is remote, no provision or disclosure is made. Contingent liabilities are not recognized but are disclosed in the accounts by way of a note. Contingent assets are neither recognized nor disclosed in the financial statements.



SCHEDULE 24: OTHER NOTES TO ACCOUNTS

1. CONTINGENT LIABILITIES

(i) Service Tax demands in dispute: (a) **Rs. 295.74 Lakh** (Previous year Rs. 539.46 Lakh)

- (ii) Institute has deposited service tax / GST under protest for PGP-X course. As on March 31, 2023, Rs. 224.62 Lakh (Previous Year Rs. 224.62 Lakh) is reflected as refund receivable from Government in Schedule 7 as Service Tax/ GST paid under protest (PGP-X) and correspondingly in Schedule 3 as Service Tax/ GST refundable to students (PGP-X). The same will be refunded to students / adjusted as and when the dispute is resolved.
- (b) Claims against the Institute not acknowledged as debts: Rs. Nil (Previous Year Nil)
- Electricity Duty demand in dispute: **Rs. 34.69 Lakh** (Previous Year Rs. 34.69 Lakh)
- (d) Cases Pending at Labour Court & High Court relating to employees:

Name of Court	No. of Cases	Brief details of cases	Amount
Labour Court	2	Applicant demanding reinstatement with continuity of service with full back wages	Unascertainable
District Consumer Disputes Redressal Forum	1	Demanding refund of ePGD – ABA commitment fees on withdrawal from Programme	Unascertainable
High Court	12	Petitioner challenging termination of services demanding for reinstatement etc. Petitioner has appealed against appointment of Institute's professor. Participants of EPGP have challenged board's decision to grant MMS degree against MBA degree. Petitioner has filed case for pension. PIL for Reservation Matter Petitioner has demanded for High Quality Research Award.	Unascertainable

2. UNEXECUTED CAPITAL CONTRACT

Unexecuted Capital Contract (Net of Advances) is Rs. 10059.32 Lakh (Previous year Rs. 21,202.74 Lakh), which shall be utilized from Earmarked Funds & Donations.



SCHEDULE 24: OTHER NOTES TO ACCOUNTS

3. CURRENT ASSETS, LOANS AND ADVANCES

In the opinion of the Management, the current assets, loans and advances have a value on realization in the ordinary course of business, equal at least to the aggregate amount shown in the Balance Sheet. The balances in current assets, current liabilities, loans & advances are subject to confirmation.

4. TAXATION

The Institute has obtained Exemption from Income Tax u/s. 10 (23C) (vi) of the Income Tax Act, 1961 vide order dated August 31, 2021 vide document identification number AAATI1247FC2002901 from the Office of the Principal Commissioner of Income Tax. It will be in force from AY 2022-23 to AY 2026-27.

5. EXPENDITURE IN FOREIGN CURRENCY

(Rs. in Lakh)

Particulars	2022 – 2023	2021 – 2022
a) Foreign Travel	31.31	0.38
b) Books and Case Materials	914.56	679.26
c) Others	295.20	132.18

Note: Effect of changes in Foreign Exchange Rate: Gain Rs. 4.72 Lakh (Previous year Gain of Rs. 1.22 Lakh)

6. EARNING IN FOREIGN CURRENCY

(Rs. in Lakh)

Particulars	2022 - 2023	2021 - 2022
a) Project, Program, Donations & Fees Income	864.32	1046.98
b) Placement Income	68.06	48.19

7. Consolidated salary for contractual employees has been changed to a scaled salary (in line with CPC pay matrix) with effects from 1st November 2021.

The actuarial valuation as at 31st March 2022 for retirement benefits includes valuation for such employees as under:

For Gratuity: Rs. 49.12 Lakh For Leave Encashment: Rs. 145.50 Lakh

8. Disclosure of Related Party Transactions

There are no Related Party Transactions during the year (Previous Year Rs. Nil).



SCHEDULE 24: OTHER NOTES TO ACCOUNTS

9. Due to Micro, Small and Medium Enterprise and confirmations:

Rs. in Lakh

Particulars	2022 - 2023	2021 - 2022
Principal amount and interest due thereon remaining unpaid to any supplier as at the end of each accounting		
year - Principal - Interest	380.92	455.98 -
The amount of interest paid by the buyer in terms of section 16, of the Micro Small and Medium Enterprise Development Act, 2006 along with the amounts of the payment made to the supplier beyond the appointed day during each accounting year.	23.93	21.35
The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under Micro Small and Medium Enterprise Development Act, 2006	-	1
The amount of interest accrued and remaining unpaid at the end of each accounting year; and	-	1
The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance as a deductible expenditure under section 23 of the MSMED Act 2006.	-	-

The Institute has initiated the process of obtaining confirmation from suppliers who have registered themselves under the Micro, Small and Medium Enterprises Development Act, 2006 (MSMED Act, 2006). The above information has been compiled to the extent of responses received by the company from its suppliers with regard to their registration under Micro, Small and Medium Enterprises Development Act, 2006 (MSMED Act, 2006).

10. Corresponding figures for the previous year have been regrouped / rearranged wherever necessary to confirm current year's presentation.

(Director)

(Chief Financial Officer)

Ahmedabad June 24, 2023

बरिष्ट लेखापरीक्षा अधिकारी/के. ले. प. (व्यय)

Sr. Audit Officer/CA(E) कार्यालय यहानिवेजन लेखापरीक्षा (केंद्रीय), गुजरान Office of the Director General of Audit (Central), Be it

तंत्रवापरीक्षा भवन, नवरंगपुरा, अहमदावाद-380 है। Aufft Bhavan, Navrangpura, Ahmedabad-Joo 609



INDIAN INSTITUTE OF MANAGEMENT,AHMEDABAD PROVIDENT FUND BALANCE SHEET AS AT 31ST MARCH, 2023

LIABILITIES	As at March	31, 2023	As at March 31, 2022	31, 2022	ASSETS	As at Marc	As at March 31, 2023	As at Marc	As at March 31, 2022
MEMBERS ACCOUNT		Rs.	Rs.	Rs.	INVESTMENT	Face value	Book value	Face value	Book value
SUBSCRIPTION ACCOUNT:(CPF)									
(including voluntary subscription)					1.SPECIAL DEPOSIT SCHEME WITH SBI	303.77	303.77	303.77	303.77
Balance as on 1st April 2022	1,939.50		1,955.63						
Received/Transferred during the year	68.04		74.47		2. GOVERNMENT SECURITIES				
Interest credited during the year	105.60		135.51						
Additional Interest credited @ 1.25 during the year	22.08	2,135.22	16.98	2,182.59	a) 6.01% GOI security-2028	132.00	128.57		128.57
					b) 7.50% GOI security-2034	206.00	504.79	u)	504.79
					c) 7.95% GOI security-2032	20.00	49.74		49.74
Less: - 1. Payment to employees leaving the Institure	489.96		237.21		d) 8.28% GOI-security-2032	323.00	322.79	323.00	322.79
2. Adjustment of non-refundable loan paid	27.00	516.96	5.88	243.09	e) 8.33% GOI-security-2032	200.00	200.00		200.00
		1,618.26		1,939.50	f) 8.24% GOI-security-2027	275.00	275.00	275.00	275.00
					g) 8.26% GOI-security-2027	400.00	398.00		398.00
SUBSCRIPTION ACCOUNT:(GPF)					h) 8.28% GOI-security-2027	170.00	167.45		167.45
(including voluntary subscription)					i) 8.20% GOI-security 2025	100.00	99.25	100.00	99.25
Balance as on 1st April 2022	1,152.50		1,178.54		j) 8.33% GOI-security-2026	300.00	292.50	300.00	292.50
Received/Transferred during the year	79.13		146.83			2,456.00	2,438.09	2,456.00	2,438.09
Interest credited during the year	62.68		80.55						
Additional Interest credited @ 1.25 during the year	13.00	1,307.31	10.01	1,415.93					
					3.BONDS/FD OF FINANCIAL INSTITUTION/				
					PUBLIC SECTOR UNDERTAKING				
Less: - 1. Payment to employees leaving the Institute	293.57		255.03						
2. Adjustment of non-refundable loan paid	35.00	328.57	8.40	263.43	a) FDR with State Bank Of India	499.00	499.00	375.00	375.00
		978.74		1,152.50	b) FDR with LIC Housing Finance Ltd	•	•	300.00	300.00
CONTRIBUTION OF INSTITUTE (CPF)					c) SBI Auto Sweep Account	16.06	16.06		57.19
Balance as on 1st April 2022	879.41		921.67		d) Yes Bank Bond-2025 Tier-II	350.00	320.00		320.00
Addition/Transferred during the year	51.81		54.77		e) 7.64% Food Corp. of India 2029	500.00	200.00	500.00	200.00
Interest credited during the year	54.28		61.46			1,365.06	1,365.06	1,582.19	1,582.19
Additional Interest credited @ 1.25 during the year	9.58	995.08	10.12	1,048.02					
					INVESTMENT IN UTI NIFTY-INDEX FUND				
Less: - 1. Payment to employees leaving the Institute	127.76		168.61						91.08
		127.76		168.61					
		867.32		8/9.41	INVESTMENT IN UTI-LIQUID FUND		•		4.80
SUNDRY CREDIT BALANCES- EX STAFF		9.86		5.07		•			1
					INTEREST ACCRUED ON INVESTMENTS		88.38		70.23
INTEREST STABILISATION FUND	245.44	,	245.44						
Add: Iransferred from Income & Expenditure A/C	240.78	480.77	•	245.44					
PROVISIONS FOR ALIDIT FEES		0.43		0.47	PREMIUM ON INVESTMENTS		21.74		24.95
		3			LOAN TO MEMBERS		10.45		6.12
PROVISION FOR ADDITIONAL INTEREST									
Balance as on 1st April 2022	322.52		237.62		BANK BALANCE (Current A/c with SBI)		6.33		23.62
Add: Transferred from Income & Expenditure A/c			125.94						
Less: Paid During the Year	48.53	273.99	41.04	322.52					
- TOP		, ,,,,		4 7 4 4 0 4	4101		0 700 7		4 7 4 0 0
INTCT	_	4.234.82	_	4.544.91	TOTAL		4.234.82		

Chief Financial Officer

बरिष्ट लेखापरीका अधिकारी/के. ले. प. (च्य्य) Sr. Audii Officer/CA(E) कार्यालय महानिष्कार लंदानपरीका (केंद्रीय), गुजरात Office of the Director Beneral of Audii (Bentral), Bujarak लेखापरीका भवनः नवतगरमा, आवमवाधाव-380 009 Audit Bhavan, Naviangpura, Ahmedabad-380 व्हर्



INDIAN INSTITUTE OF MANAGEMENT, AHMEDABAD PROVIDENT FUND INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDING 31ST MARCH 2023

BOUFFORDA			TMCOME		
EAFENDITORE	57-7707	77-1707	INCOME	7075-73	77-1707
Int.paid / credited to members account	237.40	277.52	277.52 Interest on Investments	325.22	327.34
Audit / Professional Charges	0.48	0.47	0.47 Gain on Investment in UTI-LIQUID Fund	0.03	0.16
Miscellaneous Exp.	0.01	0.01	0.01 Gain on Investment in UTI-NIFTY Index Fund	153.29	76.37
Amount Transferred to Provision for Additional Interest	ı	125.94	125.94 Miscellaneous Balance Written Back	0.13	0.07
Amount Transferred to Interest Stabilisation Fund	240.78	1			
TOTAL	478.67	403.94	TOTAL	478.67	403.94

B. Bholer

Sr. Audit Officer/CA(E) कार्यालय महान्दिमक लेखनप्रिका (वेदीय), गुजरात Office of the Director Germal of Audit (Central), Bujaral ब्रास्ट लेखापरीमा अस्तिति। से ते. प. (ध्यव)

Chief Financial Officer

Angle Bhauan, Nationage and Line Labad-389 000 ह्टापरीक्षा भवन, नन्याप्त अहमनावान-380 009



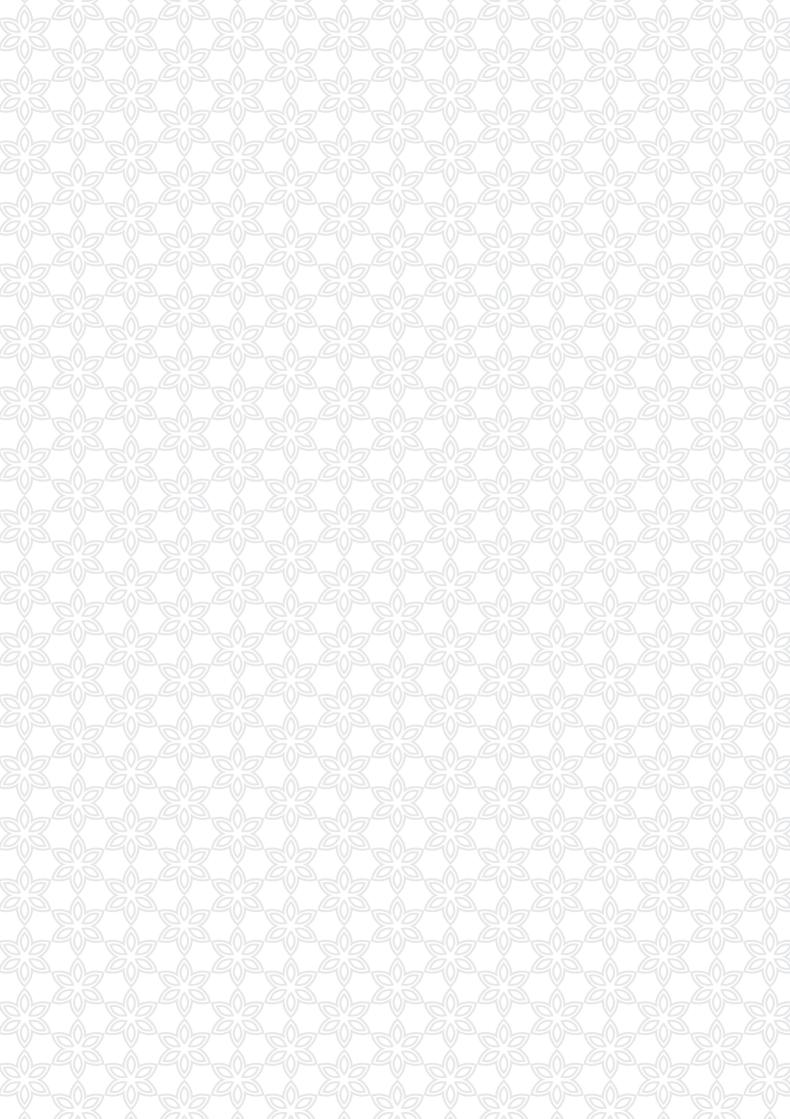
RECEIPT AND PAYMENT ACCOUNT FOR THE YEAR ENDED MARCH 31, 2023

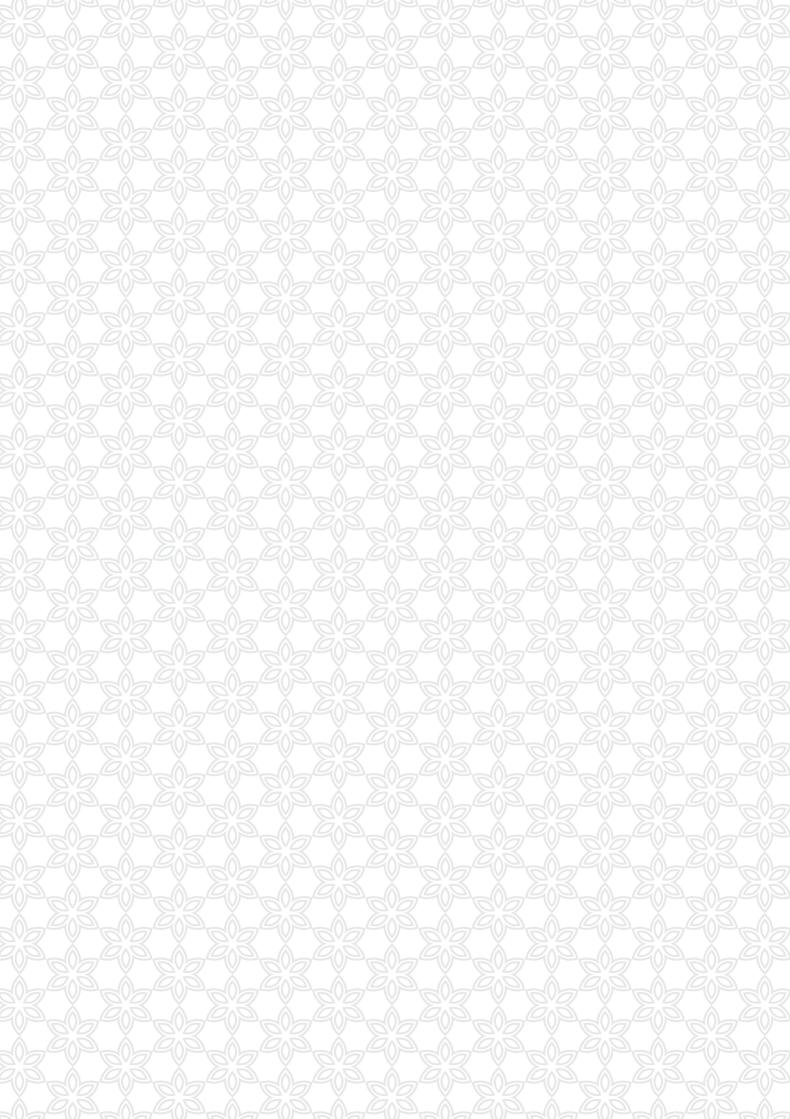
(₹ in lakh)

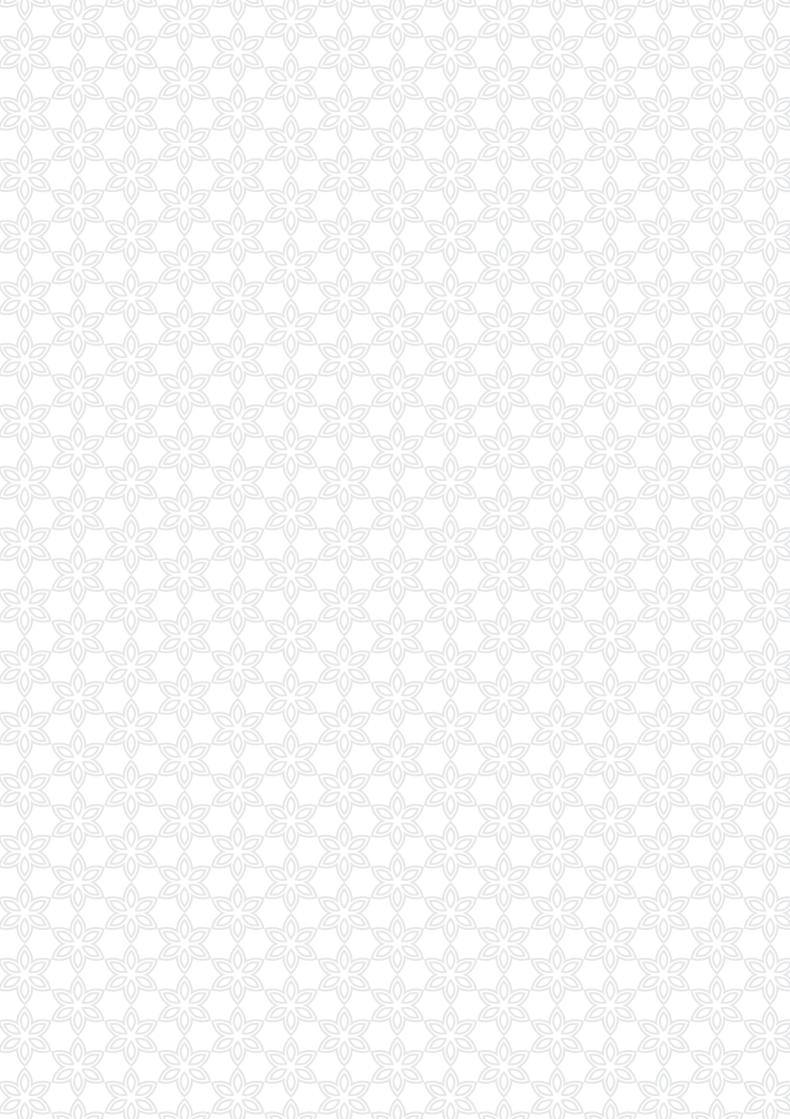
RECEIPTS	Current Year	PAYMENTS	Current Year
Opening Balances		GPF Advance/Withdrawal	328.57
SBI Branch	23.62	23.62 CPF Advance/Withdrawal	516.96
GPF Subscription	79.13	79.13 NPS Tier-II	ı
CPF Subscription	68.04	68.04 Institute Contribution Withdrawal	127.76
CPF Institute Contribution	51.81		
NPS Tier-II Account	1	Interest Paid	18.71
Investments Encashed (net)	466.39	466.39 Administrative Exenses	0.40
Interest received	309.28	309.28 Loans to Employee	4.33
Increase in Ex-staff Balances	4.79	Closing Balances	
		SBI Branch	6.33
TOTAL	1,003.06	TOTAL	1,003.06

Director

Chief Financial Officer









INDIAN INSTITUTE **MANAGEMENT AHMEDABAD** भारतीय प्रबंध संस्थान अहमदाबाद

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